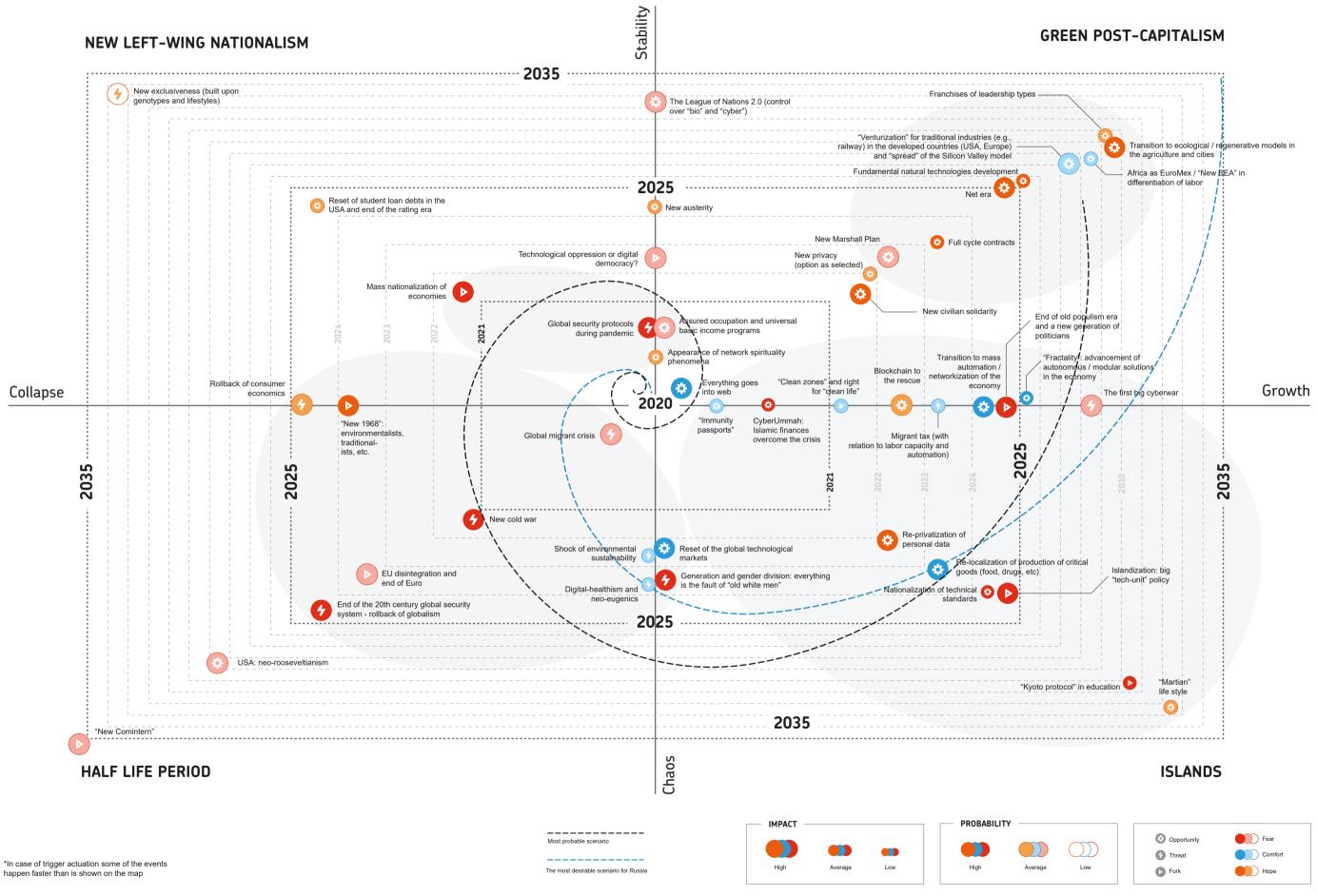
INFOGRAPHICS 2025

National Technoløgy Initiative

RESULTS OF 2020S FORESIGHT (1/2)

MOST PROBABLE SCENARIO SEQUENCE



RESULTS OF 2020S FORESIGHT (2/2)

KEY EVENTS AND TRENDS ON THE WORLD MAP

Island 1

Probability of 90%

Island 2

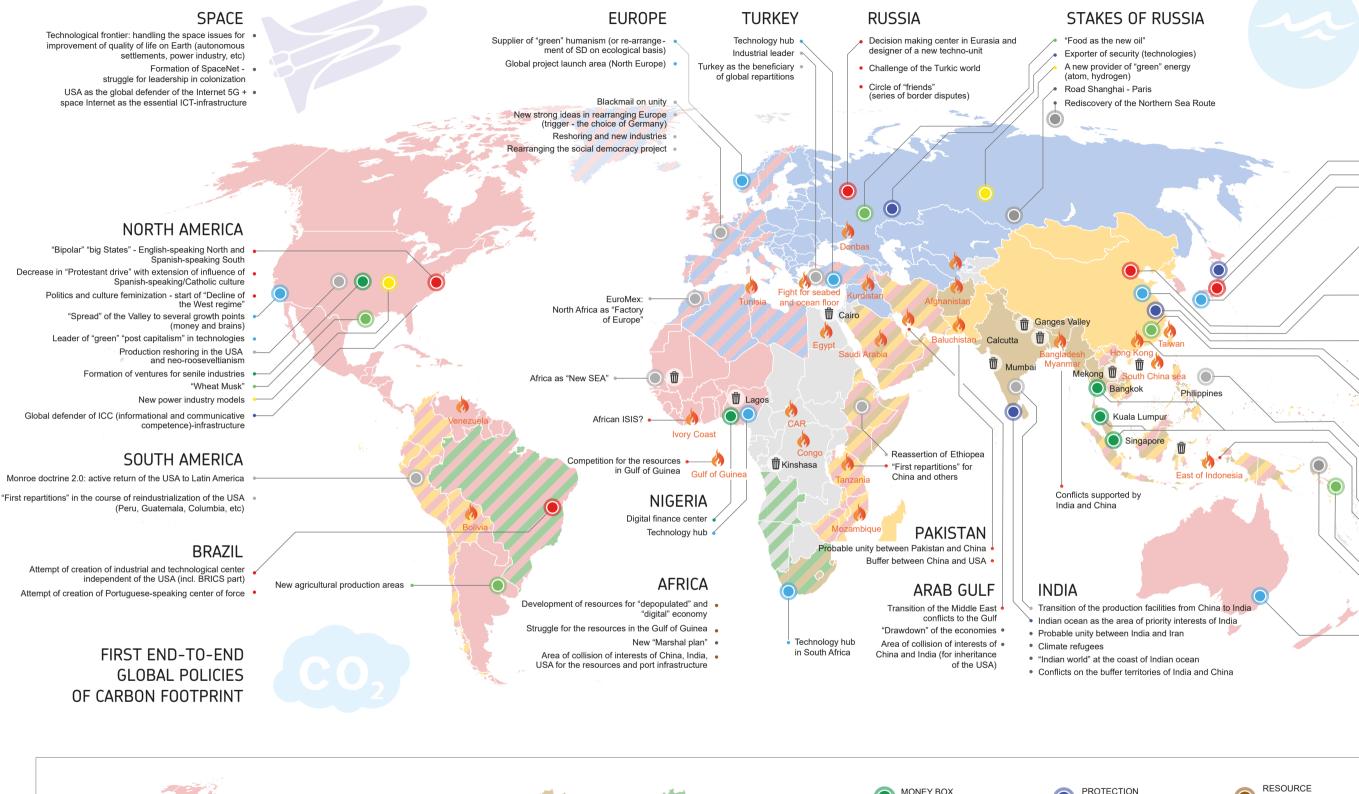
Probability of 90%

Island 3

Probability of 30%

Island 4

Probability of 30%





3

Island 5

Probability of 10%

capital storage place

place of industrial production

place of huge agricultural

FACTORY

GARDEN

production

OCEAN

- Global ocean project as a point of a new consolidation of second-tier countries
- Ocean as a "global provider"
- Terra-forming in the oceans
- Underwater robot engineering
- Underwater armament race
- Neonations

JAPAN

- Remilitarization of Japan
- New partner of ASEAN
- Export of "old age technologies"

CHINA

- Claim to global leadership
- Chinese internationalism
- "New Comintern" or global "Great harmony society"?
- China as a defender of global environment
- China as the leading exporter of environ
- USA clone in technologies
- Full technological alternative to the USA in all fields
- "Security umbrella" for technological and economic allies
- Growth in MIC export and cyber security ("Great Chinese firewall")
- New solutions in food for billions
- End of Hong Kong as an International
- Flight of the Chinese billionaires (and return
- Return of talented people to motherland

SOUTH-EAST ASIA

- Continuation of industrialization of ASEAN (incl. "island factories") New GFC after crisis in Dubai
- Tribal conflicts

PACIFIC COUNTRIES

Unmanned logistics system for ASEAN Mariculture center

AUSTRALIA

Chance of stepping-up of the technological leadership with consideration of demand of India and ASEAN

global security provide

HEAD

BRAIN

concentration

decision making center

place of science and . technological developmen kev resource extraction ENERGY

energy solution provision center

TRANSIT place of logistic flows concentration

 \bigcirc



HOLE place of instability and , conflicts



SCRAPYARD place with troubled ecology

CENTENNIAL FORESIGHT

Challenges of the 21st century

We are rapidly entering the dynamics of "catastrophic development", the "evolutionary pressure" is maximized.

Civilization finds itself at an inevitable fork in the road - either it changes the principles of its existence or it perishes. The solution is to make the process of sociocultural evolution not forced, but managed. Our challenge is to recognize the next level of complexity, taking us out of the disaster zone into a new stability.



"We must become architects of the future, not be its victims"

Richard Buckminster Fuller, American architect, designer, engineer, inventor, philosopher, mathematician, and writer.

Threats and changes

The threats of the coming decade - an ongoing global pandemic, waves of social protests in the West and East, Cold War tensions between the US and China - are strong enough to call into question humanity's prosperous future. But beyond the horizon of the 2020s, a "long 21st century" lies before humanity. The ongoing transition does not imply a rejection of the resources and institutions of the existing global civilization, but will necessarily and radically rethink and transform them. The old governance structures and value systems will "dissolve" in the new civilizational contour - and the challenges of today will "dissolve" with them.

This is the time of "practices of the future" - new activities and formats of life. It is time for a new everydayness to emerge in the lives of every person, every community and every territory.

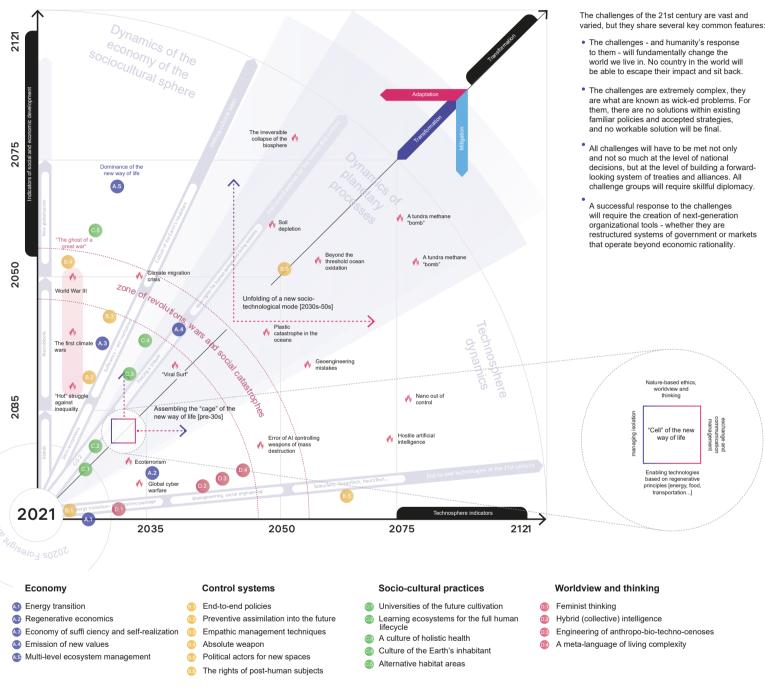
Foresight techniques

We have created a special method of work that combines the best global practices of long-term forecasting and programming.

The main session of the group work, which took place from July 21 to July 27, 2021 in Veliky Novgorod, involved more than fileading Russian futurologists, scientists, strategists, innovative entrepreneurs from all over the country - and more than ten international experts of the highest level, involved in the creation of long-term programs of country and world development on the topics of countries, cities, climate, future production and social activities and much more.

All of us, every inhabitant of planet Earth, from the super-rich of Manhattan to the slum dwellers of Mumbai, are not so much hostages as creators of the changes that are happening to us. We have no way of predicting future events a hundred years into the future – but we can try to see the goals of our movement into the future and distinguish desirable scenarios from undesirable, possible from impossible. We want to understand what methods we can use to pave the way to an inspiring and achievable future, and what that future might be.

Diagram of the key challenges of the 21st century. Map of events manifesting global ecosystem, technological and socio-cultural challenges

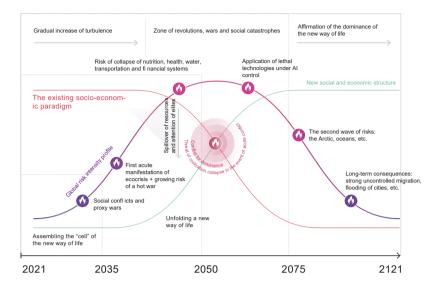


The following ten privileged directions have been identified by the Centennial Foresight as possible long-term priorities for our country:

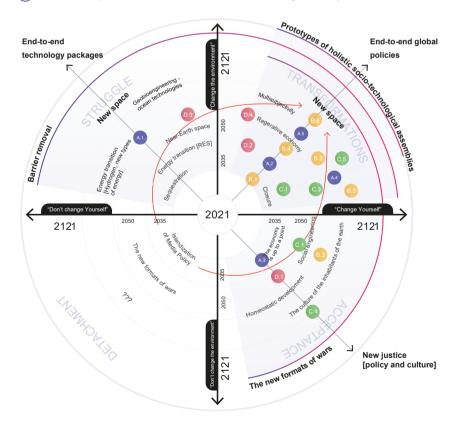
- 1. Fulfilment of potential of Russia as the large-scale world holder of the natural capital.
- Proactive position in terms of energy transition agenda: Russia shall form a long-term strategic environment with reference to the global energy transition.
- Preventive measures on inevitable cascade of world disasters: Russia may become the world leader in dealing with emergency situations of all types, some kind of "World SES".
- The solution package for global security: provider of the basic food stuff for the territories affected by crisis-related and catastrophic exposures.
- Development of the technologies for nature-based intelligent eco-systems (anthropo-biotechno- coenosis).
- 6. Integral health management system

- Transition to educational eco-systems: the education shall accompany the man along the entire life journey - from birth to last days of his life.
- Prototyping of "over-barrier" civilization: creation of the network of experimental small sustainable settlements constructed in the logic of "cooperation with the nature".
- The cultural values of the Russian civilization within the "Culture of the Earth's inhabitant".
 Institution and practical experience in strategic dialogue about the future: estable
- 10.Institution and practical experience in strategic dialogue about the future: establishment of communication involving the key stakeholders (including the business circles, social movements, activity communities) in different scopes from the local to national level.

\bigcirc Dynamics of crises and confl icts in the process of transformation



(\Rightarrow) Decision Space: "stakes" of the Centennial Foresight and systemic moves



Humanity, very simplistically, has a few basic lines of behavior:

- 1. Confrontation (or mitigation): we can combat threats by changing the reality around us. New technologies are the main means of struggle.
- Acceptance (or adaptation): we can accept the changes taking place as a new reality and try to change our lifestyles, our culture and our thinking to meet the changing conditions.
- Transformation (or conversion) is the most comprehensive strategy, where a "new assemblage point" is sought and then an attempt is made to change both "self" and "world."
- 4. Denial (or desensitization): not a strategy of action, but rather a "strategy of inaction" a situation in which growing challenges are deliberately ignored or pushed to the periphery of public debate, usually in the hope that they will "dissipate" on their own.

HORIZON 2040 (1/5)

PROJECT CONCEPT



Andrei **Belousov**

The Horizon 2040 project is an attempt to conceptualize Russia's identity. Russia declares itself as an active player in the world, on world platforms.

The question arises: what is Russia, what is its subjectivity? The answer to this question is very important, it is the basis of what all countries that have subjectivity and sovereignty have - a strategic dialog within society and between the state and society to develop basic concepts and ideologemes. We've had almost none of that so far, unfortunately, because it's a very complex topic.

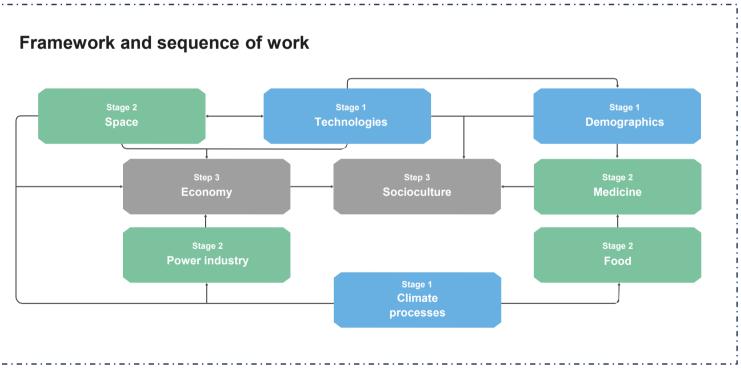
Horizon 2040 is a platform for strategic dialog to define Russia's position in the international arena of 2040, as well as to propose scenarios for longterm domestic development in key areas.

The project has already brought together more than 130 leading Russian experts in the fields of demography, ecology and climate, energy, technology, space, health, food, socio-culture, and economics.



Svetlana Chupsheva We set ourselves the task of forming a vision of Russia's further development in various spheres and areas: from healthcare and food security to new technologies and the space industry.

This is how the Horizon 2040 special project came into being, where together with a large pool of experts, scientists, and analysts we develop scenarios and models for the development of society and the economy, explore opportunities to improve climatic conditions and demographics in Russia, as well as to maintain our country's leadership in the energy sector. Our project is open to all concerned and active citizens who are ready to participate in the fate of Russia.





Nebsite of Horizon 2040



Horizon 2040 Report



Centennial Foresight



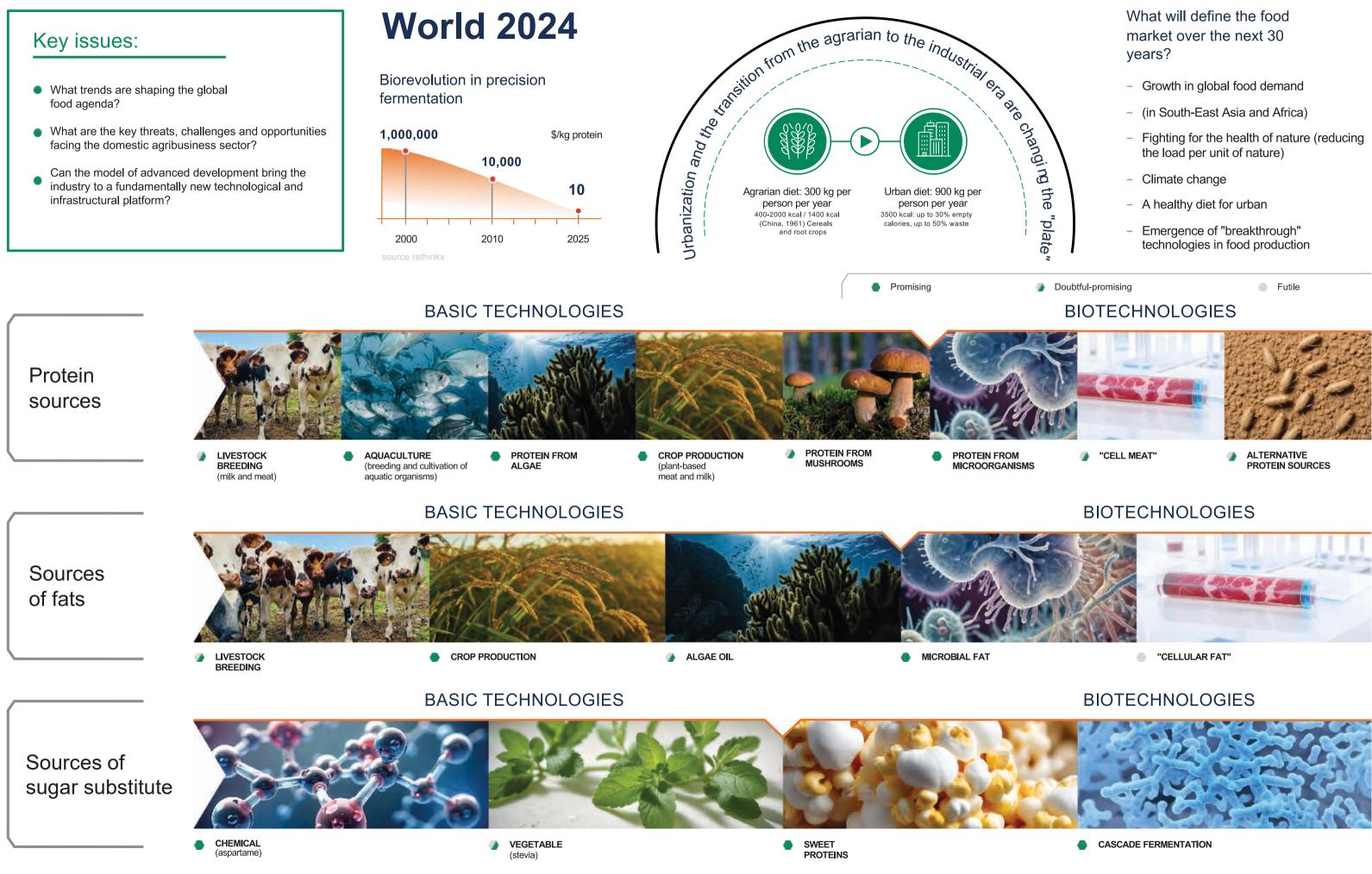
Foresight of the 20s

Today, the international community finds itself in a historic period of breaking the political, economic and social order, launching the transition into a new format of world interaction.

To maintain its status as a leading world power, Russia must have a clear vision of its future and define its subjectivity.

Understanding the direction of development of global and Russian socio-economic trends will allow us to form the main options for the vision of the future and try to elaborate long-term development strategies and create specific action plans.

HORIZON 2040 (2/5)



FOOD

HORIZON 2040 (3/5) Russia 2040

Russia should be one of the beneficiaries of the growing global demand for food. Although today its exports exceed \$41 billion a year, this is two to three times less than the leading countries supply to the world market. Development of exports of a wide range of agricultural products and foodstuffs to almost 160 countries already stimulates new investments, construction of modern enterprises, attraction of highly qualified personnel to the industry.

The challenges of today:

- Dependence on genetic material in crop production and livestock breeding
- Dependence on technology to ensure efficiency
- Human capital deficit (in science, production and agriculture)

The challenges of tomorrow:

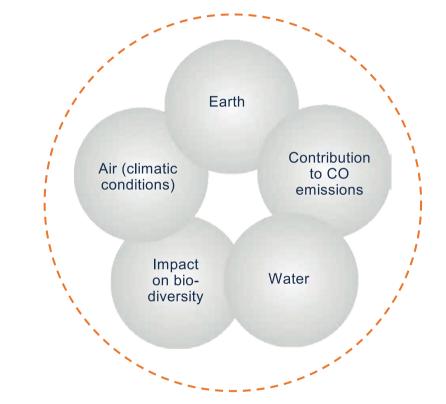
- Threat of losing stable markets (China and India)
- Redistribution of food import-dependent markets through new technologies
- Loss of soil fertility

The Russian North and the ideas of Sergei Zimov

- Permafrost thawing and the "methane bomb"
- Pastoralism as a source of animal protein

Efficiency per unit of nature

Alternative system for assessing the prospectivity and "greenness" of technologies



economic model.

Prerequisites:

(+)(+)

socio-economic model.





1. Protecting what we have

Technical regulations inside

Export support

Risk: the probability of a future drop in demand for agro-industrial products from today's importers.

EXPORT 2040

\$50-60 billion

Options / scenarios

2. Advance development and betting on the high limit

Creating our own knowledge economy through the transformation of the business-science-state socio-

Russian science in biotechnology Resources for the high end

The challenge is to transform the

EXPORT 2040

 \approx

\$100-150 billion



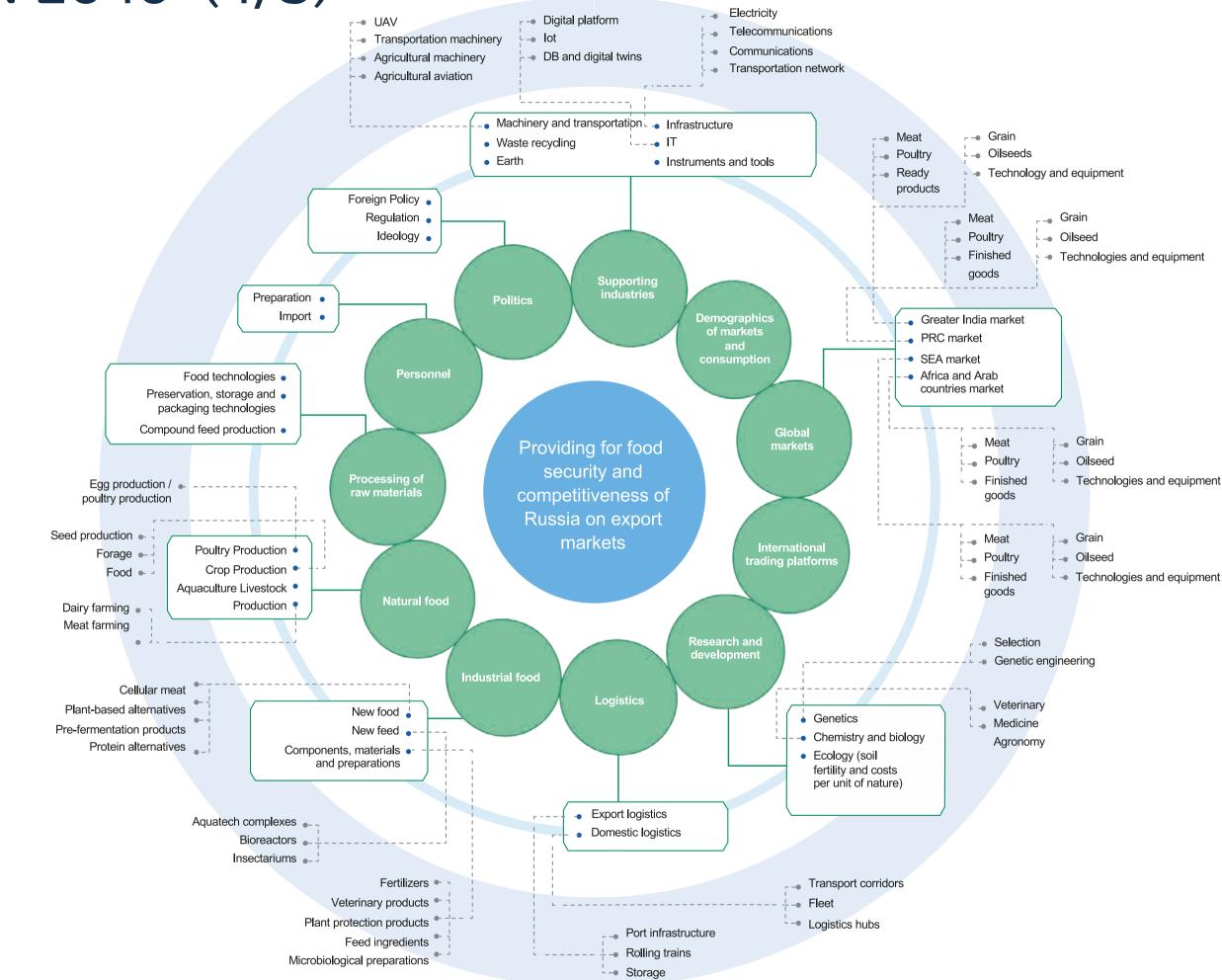
Stewardship of resources

efficiency, unit of nature, waste, healthy lifestyle



Africa

import leader in the new growing food market



HORIZON 2040 (4/5) Safety

Factor tree

FOOD

HORIZON 2040 (5/5) Challenges and solutions

SCENARIOS

Rough escalation

Agro-industrial complex disconnection from international cooperation caused by sanctions

Provocation of collapse in the Russian agro-industrial complex as a result of escalation of sanctions pressure from Western countries in all areas of cooperation: termination of supplies of technologies, equipment, reproductive materials, ingredients and shutdown of operating units.

Soft escalation

Forcing Russia out of world

markets by non-market methods

Provocation of refusal to consume Russian food by creating an unacceptable image of Russian products as allegedly unethical, unhealthy, unecological (dirty).

Missing technological leap.

Lagging behind in breakthrough technologies for affordable, healthy and environmentally friendly food

Loss of "tomorrow's" markets and strategic competitiveness as a result of the lack of focus on the development of scientific, technological and human resource base for the creation and scaling of new-generation technologies (industrial production of alternative proteins and fats. cellular meat, precision fermentation, etc.).

"Force Maieure"

Inaccessibility of markets due to force majeure circumstances

Loss of opportunity to export agro-industrial complex products and disruption of technological and logistical chains as a result of military actions, pandemic, sabotage, natural and man-made disasters. Closing the Straits. Failure to deliver products to buyer countries.

"Not ready for a change in demand patterns"

Loss of existing markets as a result of changes in demand

Falling revenue of the Russian agro-industrial complex as a consequence of demographic, cultural, political changes in foreign markets, primarily in China and India (population decline, change in consumption structure, change in consumer stereotypes, policy of self-sufficiency of importing countries).

"There's no one to work in the countryside."

Acute shortage of qualified personnel in the agro-industrial complex

Inability to achieve the set goals of the agro-industrial complex development due to the lack of trained personnel in rural areas due to the mismatch of living and working conditions to the demands and expectations of modern man.

ROADMAPS

Toward technological sovereignty in the agro-industrial complex

Providing for long-term sovereignty of the agro-industrial complex through its own technological breakthroughs

Development of a systematic approach to long-term investments in scientific, technological, personnel potential and infrastructure of the agro-industrial complex, as well as closure of technological vulnerabilities, based on the priorities of the state.

Responding to Challenges: "Rough Escalation" and "Missing technological leap'

A Shield for the Bioeconomy

Providing for Russia's security against biological threats in the food sector

Creation of mechanisms for monitoring, control and protection of the environmental space and food market of Russia against biological threats (genetic bombs, biological sabotage, products dangerous to health)

Responding to Challenges: "Rough Escalation" and "Missing technological leap"

"Honest food is Russia's gift to the world."

Forming the image of Russian food on foreign markets as a humanitarian act Creating and promoting, togetherto sanctions, political games and act as a means of pressure (e.g.: creating an "effective unit of nature" standard rather than "carbon neutrality"; "fair food for all"; with our allies in international organizations, global legal and media spaces, a policy to treat food as an asset of all humanity that cannot be subject promoting the concept of "food is not a weapon"). The answer to the challenge: "Soft escalation"

"A New Image of the Village."

Creating an attractive way of life in rural areas and work in the agroindustrial complex through technological transformation Transformation of spatial and technological infrastructure of the village in order to meet the demands of highly qualified specialists and young people from Russia and other countries for quality of life and opportunities for self-realization, not inferior to modern megacities, Response to the challenge: "There is no one to work in the countryside"

"Leadership in the New Food Paradigm."

Capturing promising markets by shifting to a model of personalized food production and consumption through the restructuring of technology chains

Providing for Russia's competitiveness in promising food markets by taking the lead in promoting a new paradigm of personalized food production and consumption and corresponding restructuring of the technological chains of food production, storage, processing and delivery to the end consumer (e.g., the concepts of "food as medicine", "ready-to-eat food", long-term storage technologies, etc.). Response to challenges: "Soft escalation", ":ithe technological leap", "Force majeure", "Not ready for changes in the structure of demand", "No one to work in the countryside"

"Expansion into new regional markets."

Formation of new promising markets for Russian foodstuffs

Providing for sustainable presence of Russian food in the growing markets of Africa and Southeast Asia. Response to challenges: "Force majeure", "Not ready to change the structure of demand"

"New Logistics Corridors".

Formation of export infrastructure to supply food to foreign markets via reserve routes Providing for sustainable presence of Russian food in the growing markets of Africa and Southeast Asia even if the possibility of supply via the Black Sea is closed.



<_____

METHODS FOR IDENTIFYING KEY TECHNOLOGIES (1/2)

National strategies

are based on approaches created in the 1970-1990s (TRL, Gartner MagicQuadrant, etc.)

without assessing their impact on achieving technological sovereignty

- are based on unilateral promotion of interests in foreign markets
- do not provide a basis for the implementation of equal partnership and international programs to achieve technological sovereignty

EUROPEAN UNION

1. Digital technologies and high-tech innovations

2. Clean and resource-efficient technologies

Previously announced technology initiatives:

- Advanced materials for industrial leadership

List of critical and new technologies - a tool for shaping the strategy of technological competitiveness and national security:

- Advanced computing techniques
- New engineering materials
- Gas turbine engine technologies
- Advanced network management of sensors and signatures
- Modern production
- Artificial intelligence
- Biotechnologies

USA

- Production and storage of clean energy
- Privacy, data protection and cybersecurity technologies
- Power industry
- Highly automated systems and robotics
- Human-machine interfaces
- Hypersonic technologies
- Integrated communication and networking technologies
- Location, navigation and time technologies
- Quantum information and assistive technologies
- Semiconductors and microelectronics
- Space technologies and systems
- Source : https://www.whitehouse.gov/ostp/newsupdates/2024/02/12/white-house-office-of-scien.ce-andtechnology-policyreleases-updated-critical-and-emergingtechnologies-list/

chain security — Microelectronics (new generation chips)

Strategic Technology Platform of 11 programs across three

- Closed-loop economy

- Zero Emissions Industry

targeted investment areas:

3. Biotechnologies

- Secure satellite communications for critical infrastructure and motion control of autonomous spacecraft (high-speed satellite Internet, mobile broadband satellite communications, satellite networks for computing and the Internet of Things)

- Search, processing of critical raw materials and materials (lithium,

cobalt, nickel, gallium, raw boron, titanium, tungsten), ensuring supply

Source: https://strategic-technologies.europa.eu/index_ en



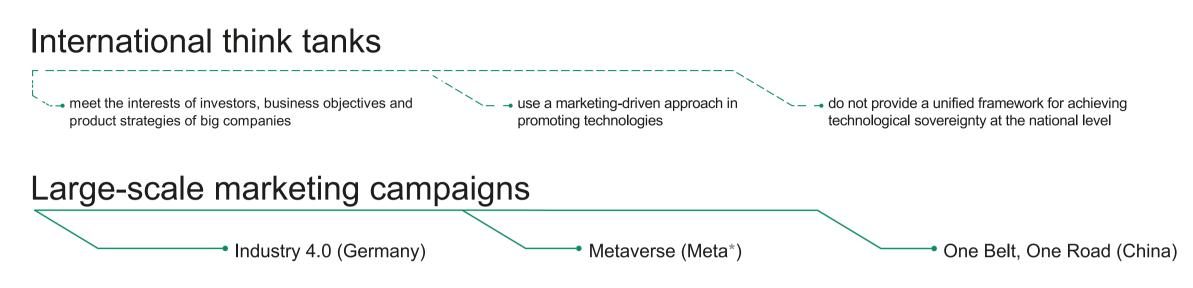
Fourteenth Five-Year Plan for National Economic and Social Development of the PRC and Long-Term Goals Forecast for 2035

S&T Priorities:

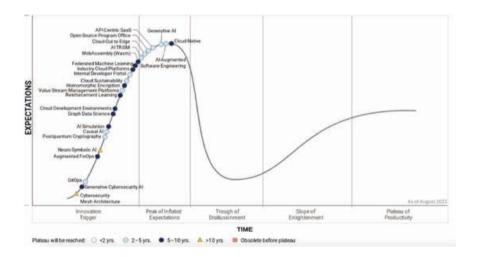
- New generation information technologies
- Biotechnologies
- New and hydrogen energy
- New materials
- Quantum Informatics
- Genetic technologies
- Development of maritime airspace and outer space
- Energy saving
- Comprehensive design of integrated transportation systems
- Renewable energy sources (increasing share in total energy sources)
- Environmental technologies that promote economic development

Source : https://www.gov.cn/xinwen/2021-03/13/content SS92681.htm

METHODS FOR IDENTIFYING KEY TECHNOLOGIES (2/2)

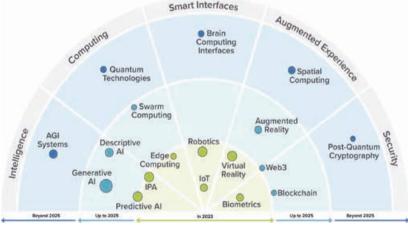


Russia (according to the classifier of the Ministry of Education and Science of Russia, Ministry of Economic Development of Russia, Ministry of Industry and Trade of Russia) uncritically uses outdated approaches oriented to a different economic structure



GARTNER curve

A marketing tool for technology promotion, reflecting investors' attention and the level of technology adoption at different stages of the product life cycle



IDC RADAR

Assessment of technology maturity and the number of organizations planning to adopt the technology in the short, medium and long term

(INTERNATIONAL

DATA CORPORATION)



BCG "MATRIX"

A marketing tool for analyzing business products in 1970, relevant to the previous wave of globalization and focused on getting maximum market share for companies

What might the **Russian method** look like?

Focused on technological sovereignty

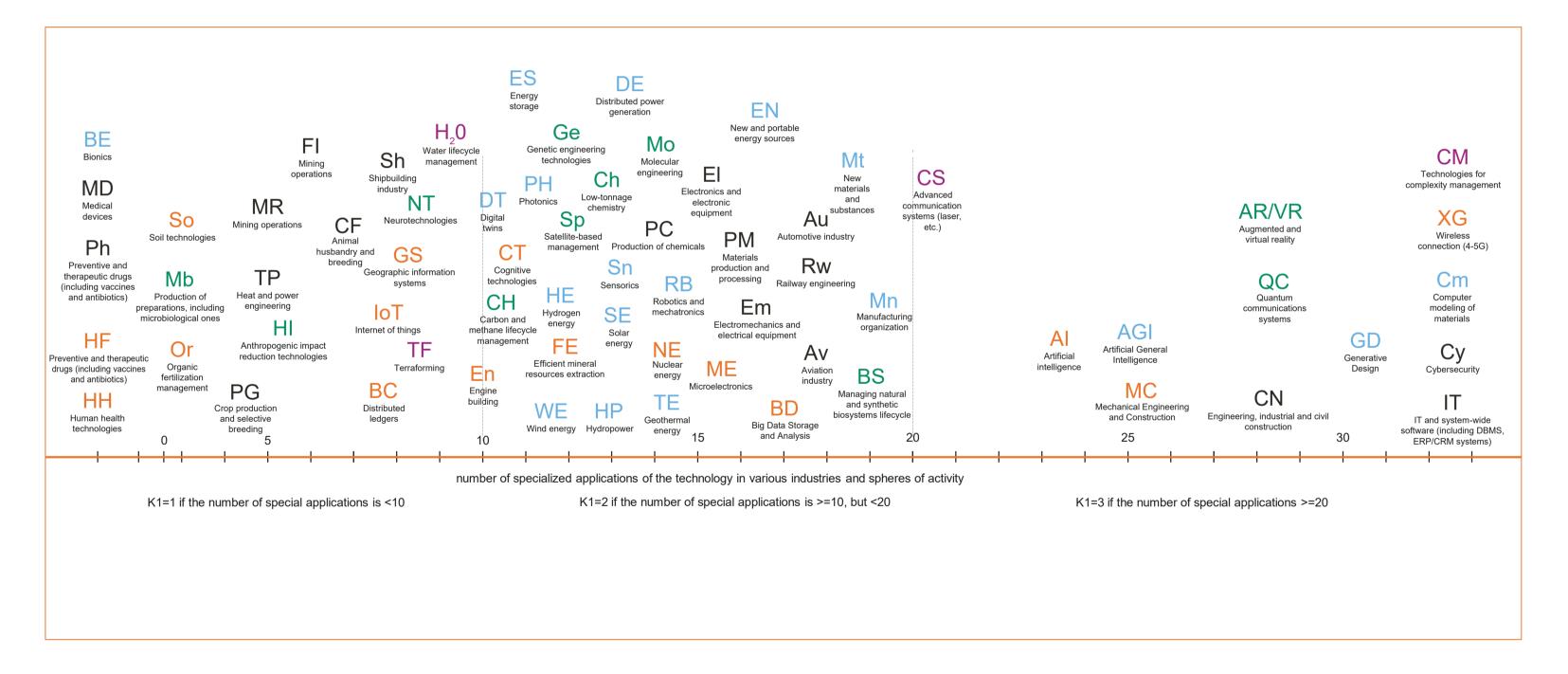
Focused on critical and end-to-end technologies

3. Clear, transparent and attractive for friendly countries

TECHNOLOGY ASSESSMENT SCALES AND CALCULATION OF IMPACT ON SOVEREIGNTY (1/6)



K1. "Valence" (degree of "End-to-end ability")

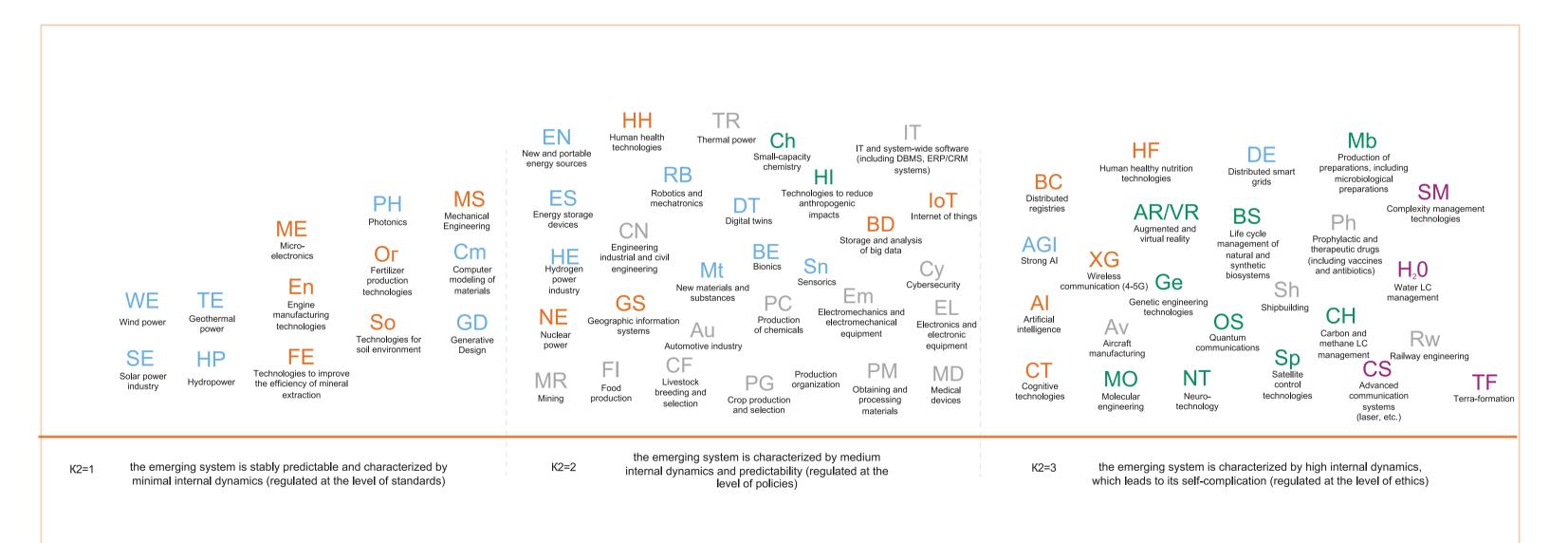


Is calculated on an estimate of the number of specialized applications of a technology in industries END-TO-END ABILITY = N(applications). The highest K1 score is assigned to the technology that has the most specialized applications.

TECHNOLOGY ASSESSMENT SCALES AND CALCULATION OF THE IMPACT ON SOVEREIGNTY (2/6)



K2. Degree of complexity of the technology in terms of managing complexity



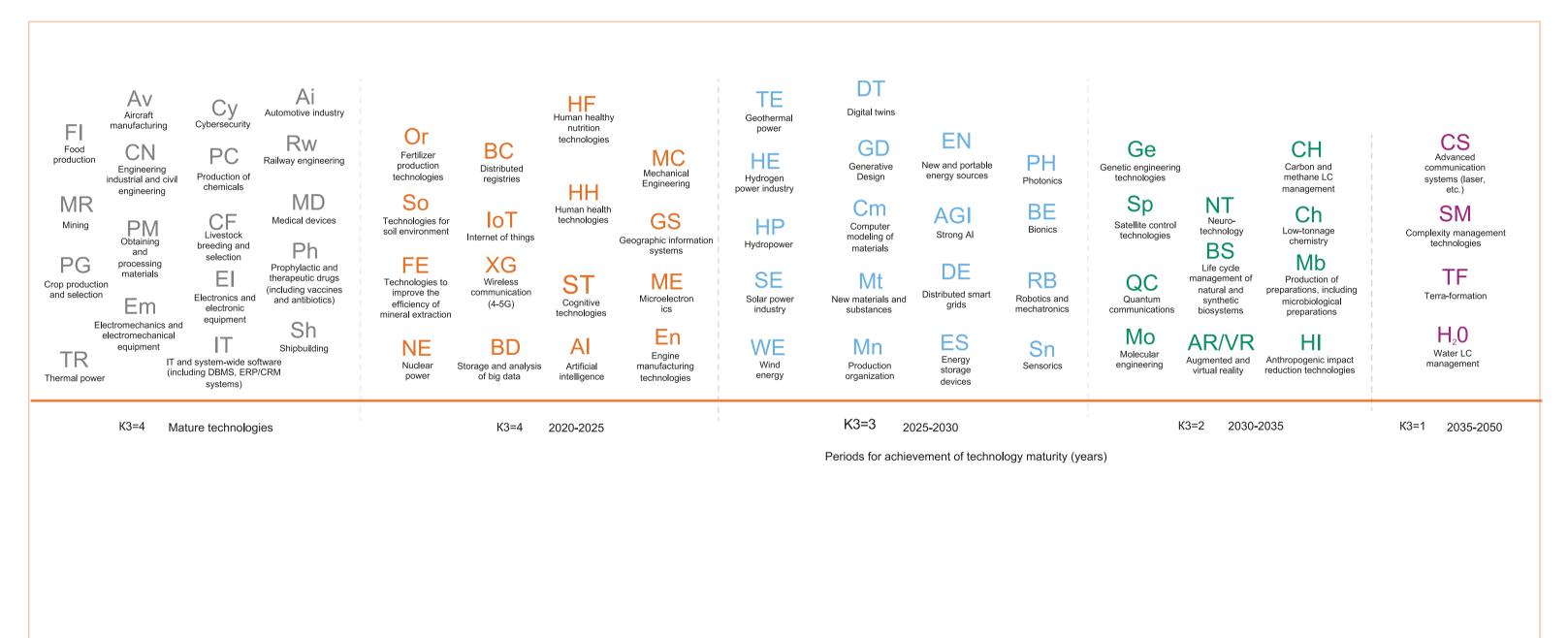
Is calculated by expert opinion on the complexity of the implemented systems and degree of necessary regulation. The highest K2 score is given to the technology that produces the most complex systems.

TECHNOLOGY ASSESSMENT SCALES AND CALCULATION OF THE IMPACT ON SOVEREIGNTY (3/6)



K3. Maturity period

Is calculated according to the market research on the technology package readiness performed by analytical agencies. The highest score for the K3 indicator is assigned to the most mature technology, because at the time of calculation it can have the greatest impact on the achievement of technical sovereignty.

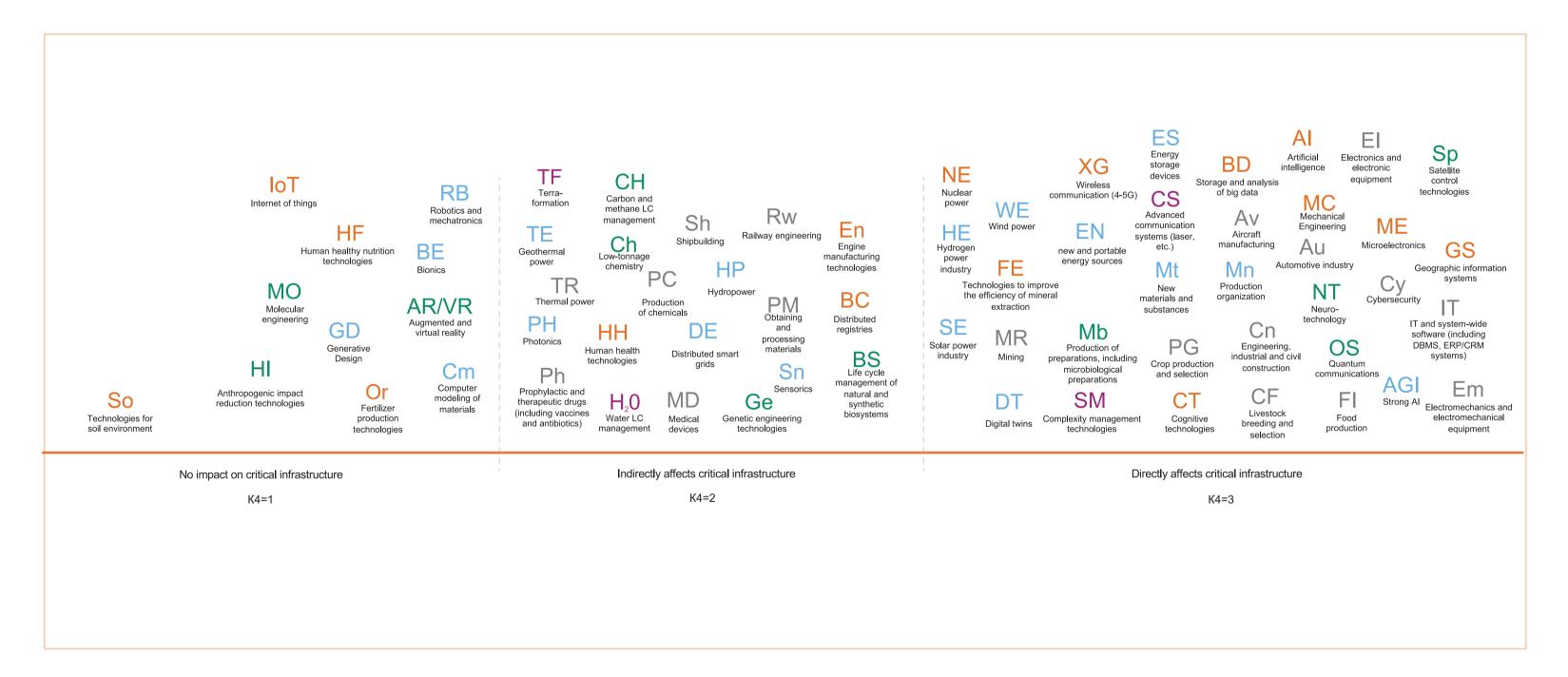


TECHNOLOGY ASSESSMENT SCALES AND CALCULATION OF THE IMPACT ON SOVEREIGNTY (4/6)

W4 0.2 WEIGHT

K4. Degree of impact on critical infrastructure

Is calculated based on expert opinion on degree of impact the technology has on the state's critical infrastructure. The highest K4 score is assigned to a technology that has a direct impact on a country/state's CI.



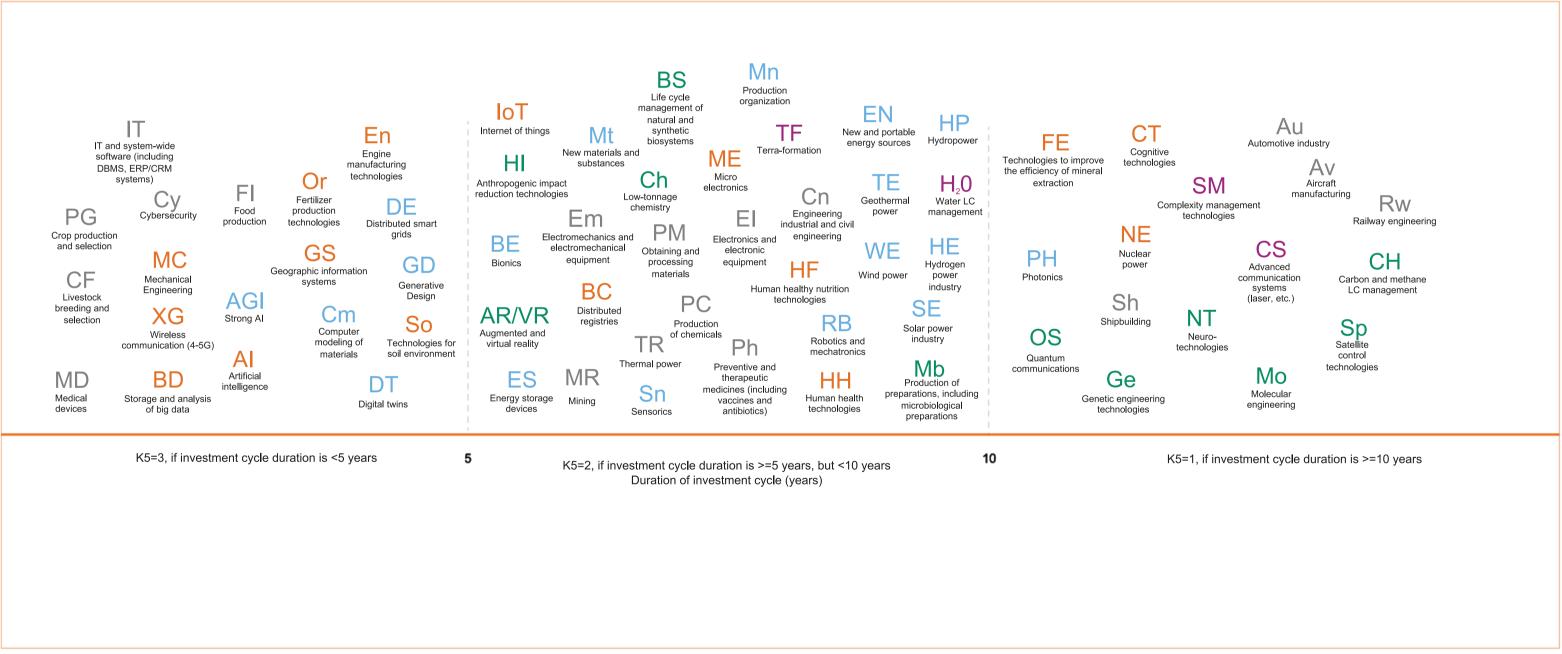
TECHNOLOGY ASSESSMENT SCALES AND CALCULATION OF THE IMPACT ON SOVEREIGNTY (5/6)

W5

0.1

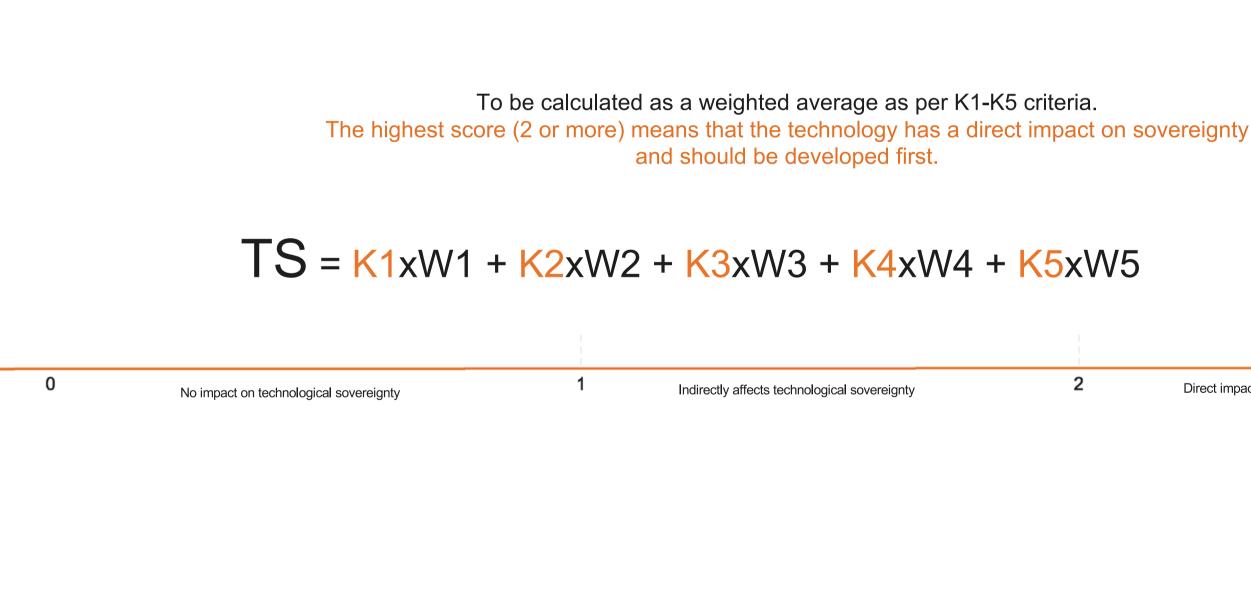
K5. Length of the technology investment cycle WEIGHT

Is calculated on the basis of analytical studies of agencies on the payback period of technology projects. The highest score for the K5 indicator is assigned to the technology with the shortest investment cycle, since its implementation can most quickly produce a positive economic effect.



TECHNOLOGY ASSESSMENT SCALES AND CALCULATION OF THE IMPACT ON SOVEREIGNTY (6/6)

TS. Comprehensive assessment of the technology's impact on sovereignty



Direct impact on technological sovereignty

"PERIODIC TABLE" OF TECHNOLOGIES (1/2)

SECOND EDITION 2024-05-12

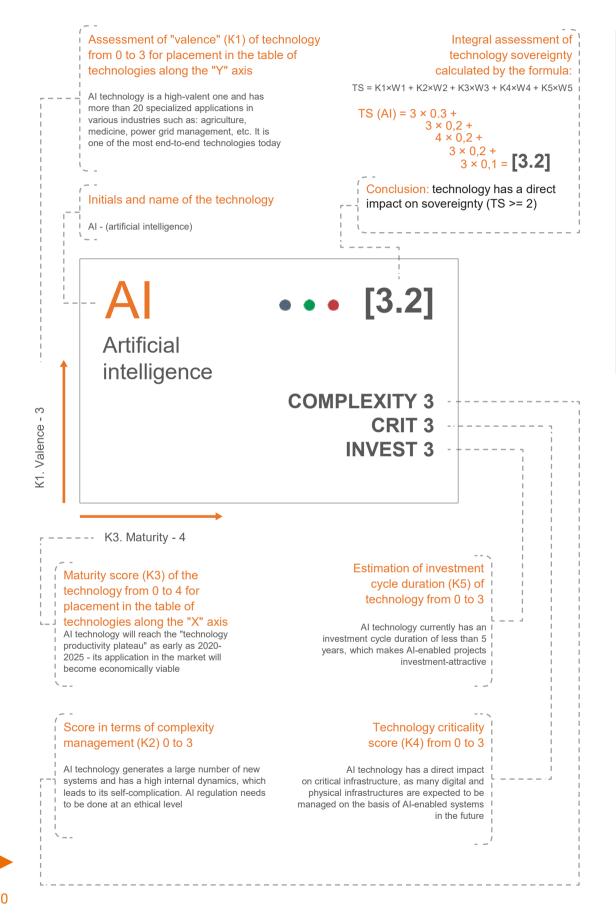
The estimate is made for the horizon 2020 -2030 and may dynamically change in the future

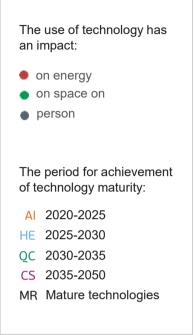
The evaluation of technology indices by scales is of expert character and is given to illustrate end-to-end technologies that have the greatest impact on technological sovereignty

Cn ••• [2,9] Engineering, industrial and civil construction	IT e • • [3,0] IT and system-wide software (including DBMS, ERP/CRM-systems)	Cy Cybersecurity ••• [3,0]	XG • [3,2] Wireless connection (4 - 5G)	MC •• [2,8] Mechanical Engineering and construction	Al ••• [3,2 Artificial intelligence
COMPLEXITY 2 CRIT 3 INVEST 2	COMPLEXITY 2 CRIT 3 INVEST 2	COMPLEXITY 2 CRIT 3 INVEST 3	COMPLEXITY 3 CRIT 3 INVEST 3	COMPLEXITY 1 CRIT 3 INVEST 3	COMPLEXITY : CRIT : INVEST :
7	El •• [2,6] Electronics and electronic equipment	Au •• [2,5] Automotive industry	BD • [2,7] Big Data Storage and Analysis	Me •• [2,4] Micro-electronics	DT • [2,5] Digital twins
	COMPLEXITY 2 CRIT 3 INVEST 2	COMPLEXITY 2 CRIT 3 INVEST 1	COMPLEXITY 2 CRIT 3 INVEST 3	COMPLEXITY 1 CRIT 3 INVEST 2	DIFFICULTY CRIT INVEST
	Em •• [2,6] Electromechanics and electrical equipment	AV •• [2,7] Aviation industry	FE • [2,3] Efficient mineral resources extraction	En •• [2,3] Engine building	ES Energy storage
	COMPLEXITY 2 CRIT 3 INVEST 2	COMPLEXITY 3 CRIT 3 INVEST 1	COMPLEXITY 1 CRIT 3 INVEST 1	COMPLEXITY 1 CRIT 2 INVEST 3	COMPLEXITY CRIT INVEST
PM • [2,4] Materials production and processing	PS [2,4] Production of chemicals and solutions	Rw •• [2,5] Railway engineering	NE • [2,5] Nuclear energy	CT • [2,7] Cognitive technologies	HE • [2,4 Hydrogen energy
COMPLEXITY 2 CRIT 2 INVEST 2	COMPLEXITY 2 CRIT 2 INVEST 2	COMPLEXITY 3 CRIT 2 INVEST 1	COMPLEXITY 2 CRIT 3 INVEST 1	COMPLEXITY 3 CRIT 3 INVEST 1	COMPLEXITY CRIT INVEST
	CF •• [2,4] Animal husbandry and breeding	Shipbuilding industry [2,2]	BC • [2,3] Distributed ledgers	Geographic information systems	HP • [2,3 Hydropower
	COMPLEXITY 2 CRIT 3 INVEST 3	COMPLEXITY 3 CRIT 2 INVEST 1	COMPLEXITY 3 CRIT 2 INVEST 2	COMPLEXITY 2 CRIT 3 INVEST 3	COMPLEXITY CRIT INVEST
PG •• [2,4] Crop production and selective breeding	TP • [2,1] Heat and power engineering	Ph [2,3] Preventive and therapeutic drugs (including vaccines and antibiotics)	Or • [2,0] Organic fertilization management	Soil technologies •• [2,0]	SE • [2,2 Solar energy
COMPLEXITY 2 CRIT 3 INVEST 3	COMPLEXITY 2 CRIT 2 INVEST 2	COMPLEXITY 3 CRIT 2 INVEST 1	COMPLEXITY 2 CRIT 1 INVEST 3	COMPLEXITY 2 CRIT 1 INVEST 3	COMPLEXITY CRIT INVEST
MR • [2,3] Mining operations	FI • [2,4] Food processing	MD • [2,2] Medical devices	HF • [2,1] Healthy human nutrition solutions	HH • [2,1] Human health technologies	
COMPLEXITY 2 CRIT 3	COMPLEXITY 2 CRIT 3 INVEST 2	COMPLEXITY 2 CRIT 2 INVEST 3	COMPLEXITY 3 CRIT 1 INVEST 2	COMPLEXITY 2 CRIT 2 INVEST 2	

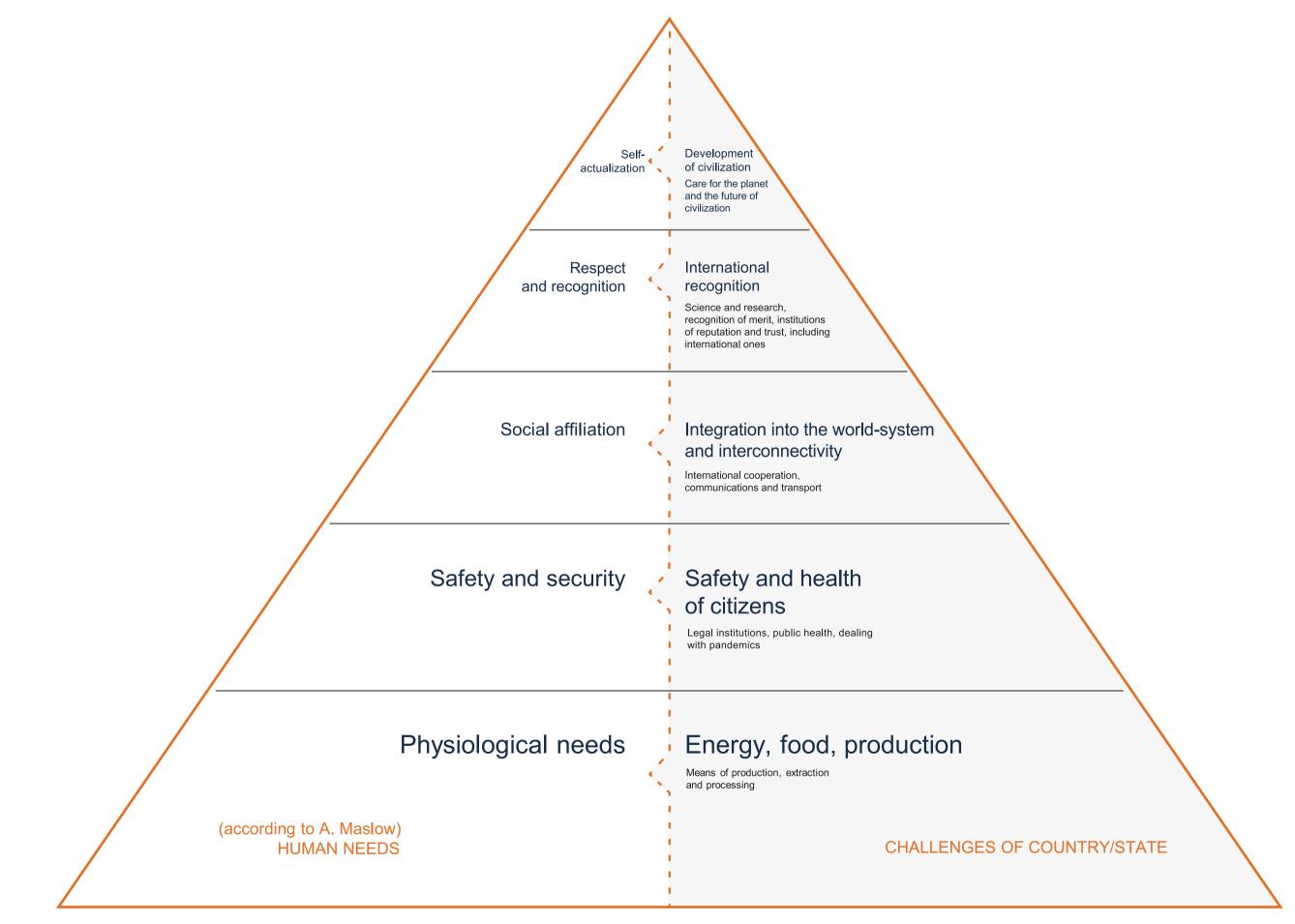
AG ••• [3,0] Artificial General ntelligence	AR/VR • [2,3] Augmented and virtual reality	QC • [2,6] Quantum communications systems	CM • [2,4] Technologies for complexity management
COMPLEXITY 3 CRIT 3 INVEST 3	COMPLEXITY 3 CRIT 1 INVEST 2	COMPLEXITY 3 CRIT 3 INVEST 1	COMPLEXITY 3 CRIT 3 INVEST 1
• [2,4] Manufacturing organization	Mt • [2,4] New materials and 2 substances	BS ••• [2,2] Managing natural and synthetic biosystems lifecycle	CS • [2,4] Advanced communication systems (laser, etc.)
DIFFICULTY 2 CRIT 3 INVEST 2	COMPLEXITY 2 CRIT 3 INVEST 2	COMPLEXITY 3 CRIT 2 INVEST 2	COMPLEXITY 3 CRIT 3 INVEST 1
Sn • [2,2] Sensorics	Ge • [2,1] Genetic engineering technologies	Sp • [2,3] Sattelite-based management	
COMPLEXITY 2 CRIT 2 INVEST 2	COMPLEXITY 3 CRIT 2 INVEST 1	COMPLEXITY 3 CRIT 3 INVEST 1	
DE ••• [2,5] Distributed power generation	Ch •• [2,0] Low-tonnage chemistry		
COMPLEXITY 3 CRIT 2 INVEST 3	COMPLEXITY 2 CRIT 2 INVEST 2		
FE [2,0] Geothermal energy	NT • [2,0] Neurotechnologies	CH •• [2,1] Carbon and methane lifecycle management	H_0 •• [2,0] Water lifecycle management
COMPLEXITY 1 CRIT 2 INVEST 2	COMPLEXITY 3 CRIT 3 INVEST 1	COMPLEXITY 3 CRIT 2 INVEST 1	COMPLEXITY 3 CRIT 2 INVEST 2
WE [2,2]			TF •• [2,0]
COMPLEXITY 1 CRIT 3 INVEST 2			COMPLEXITY 3 CRIT 2 INVEST 2
	Mb • [2,1] Production of preparations, including microbiological ones		
	COMPLEXITY 3 CRIT 3 INVEST 2	The period for achievem	ent of technology maturity
28 20	30 20	33 20)35 20

Example of a cell of a "periodic table" of technologies

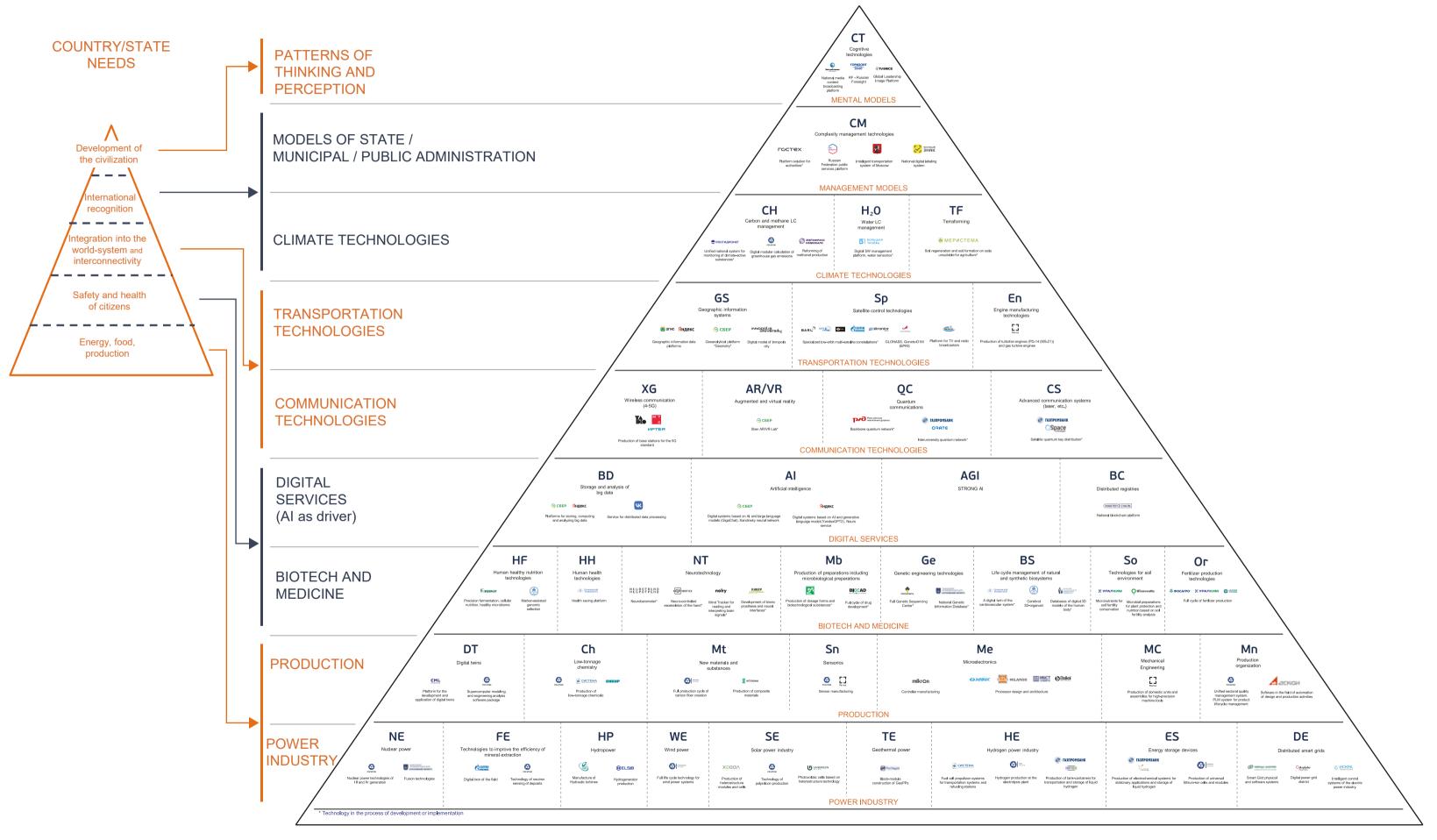




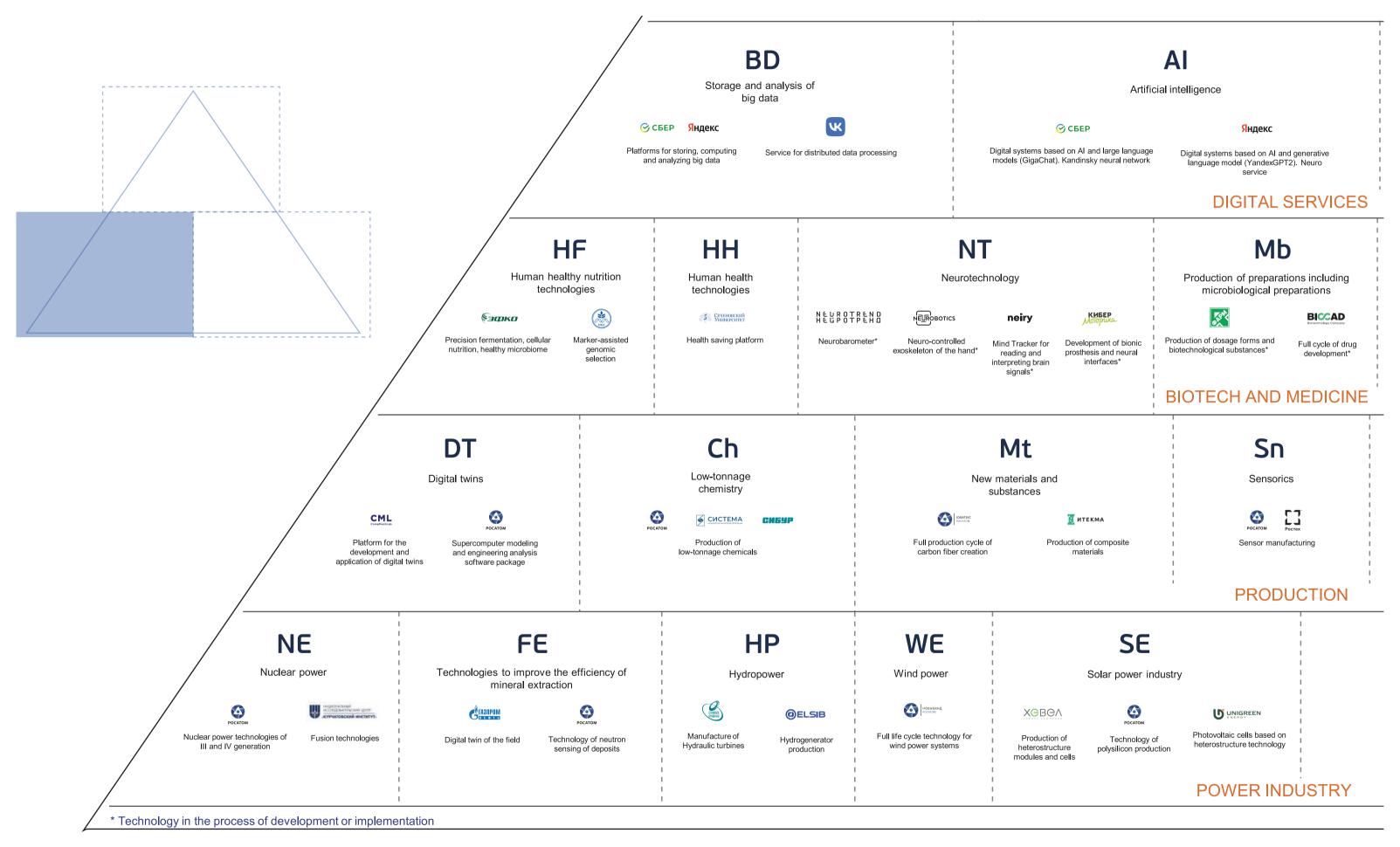
MASLOW'S HIERARCHY OF NEEDS AND THE GOALS OF THE STATE



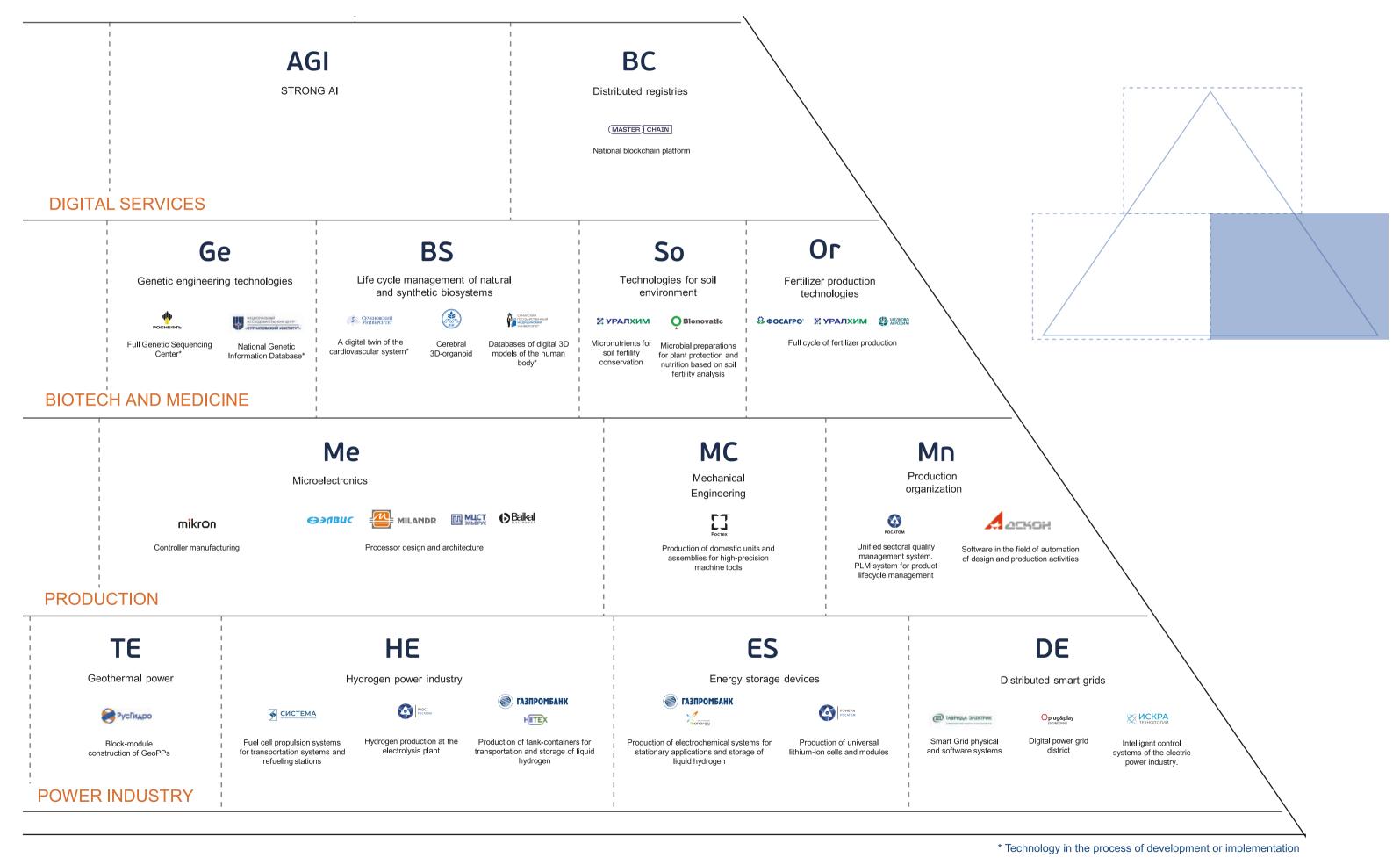
TECHNOLOGICAL SOVEREIGNTY MODEL: RUSSIAN COMPANIES AND PROJECTS (1/4)

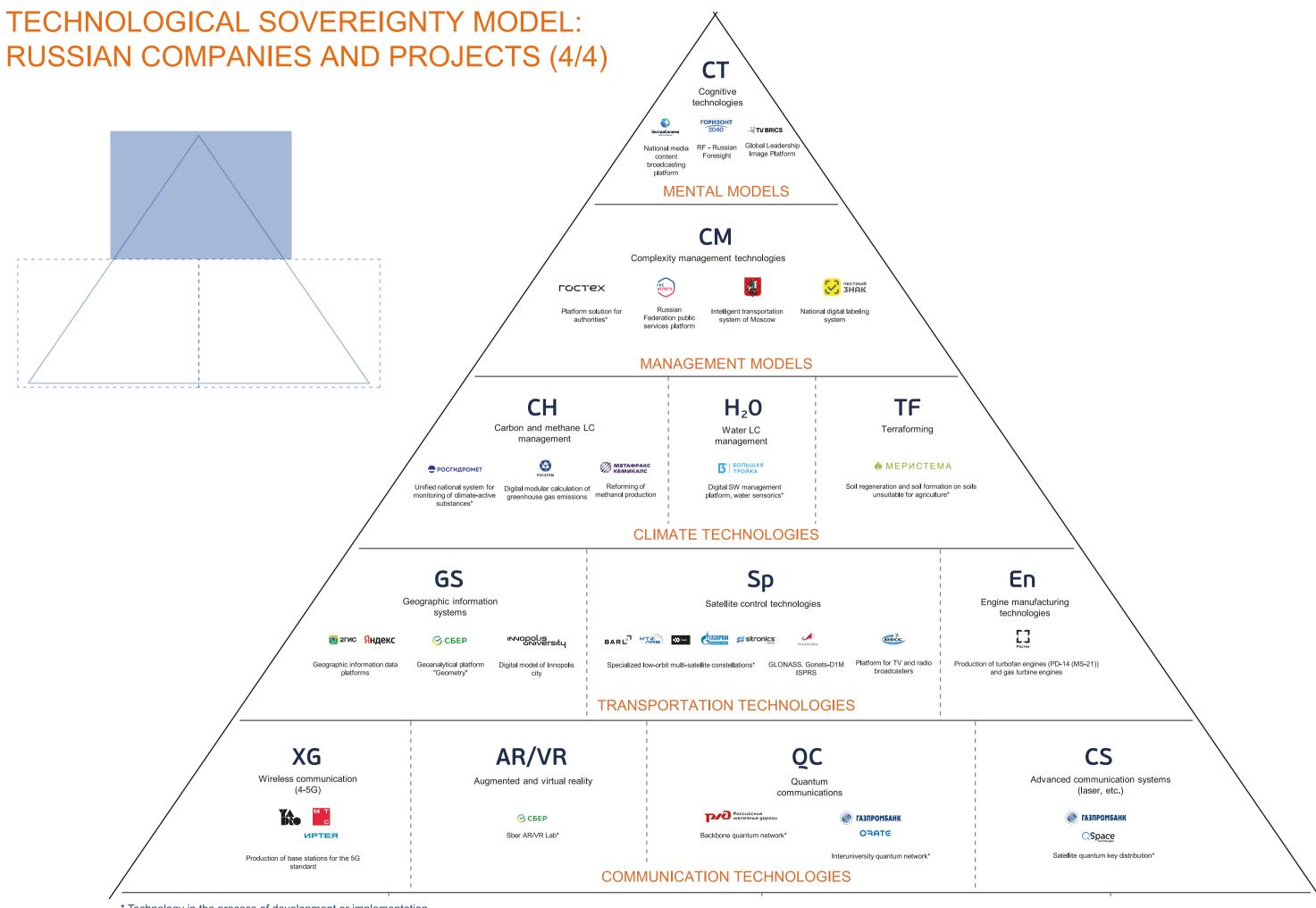


TECHNOLOGICAL SOVEREIGNTY MODEL: RUSSIAN COMPANIES AND PROJECTS (2/4)



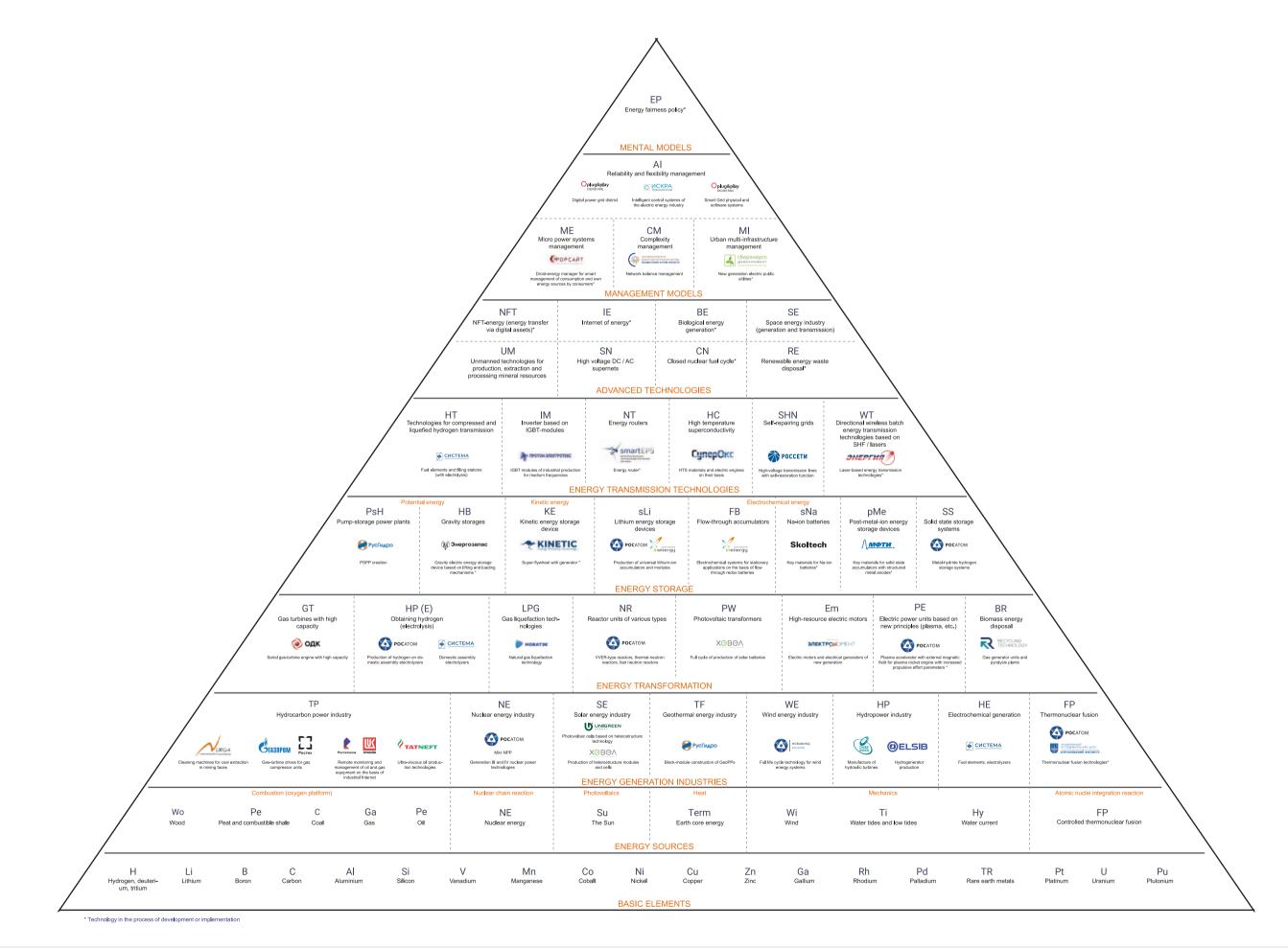
TECHNOLOGICAL SOVEREIGNTY MODEL: RUSSIAN COMPANIES AND PROJECTS (3/4)

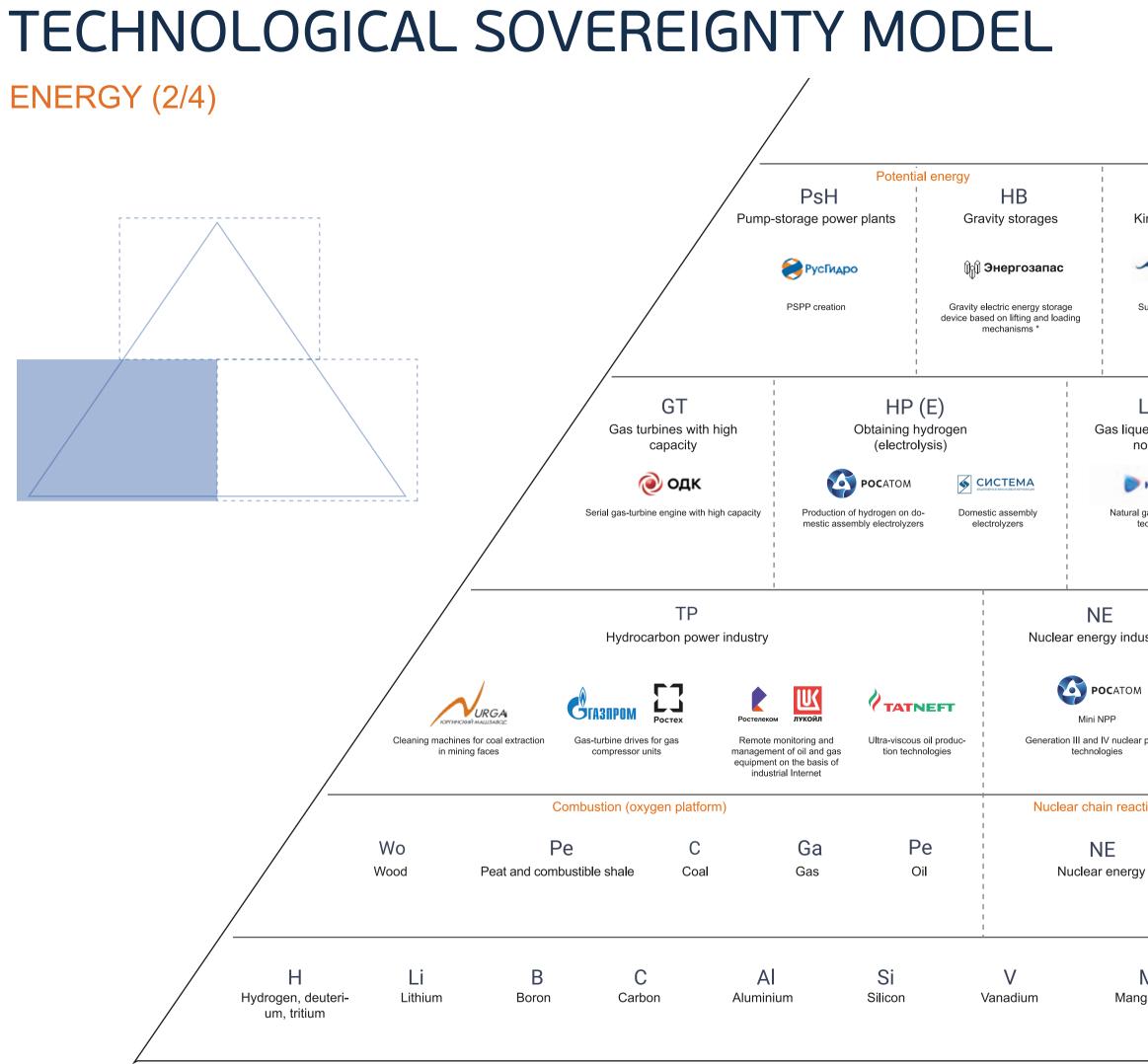




* Technology in the process of development or implementation

TECHNOLOGICAL SOVEREIGNTY MODEL ENERGY (1/4)

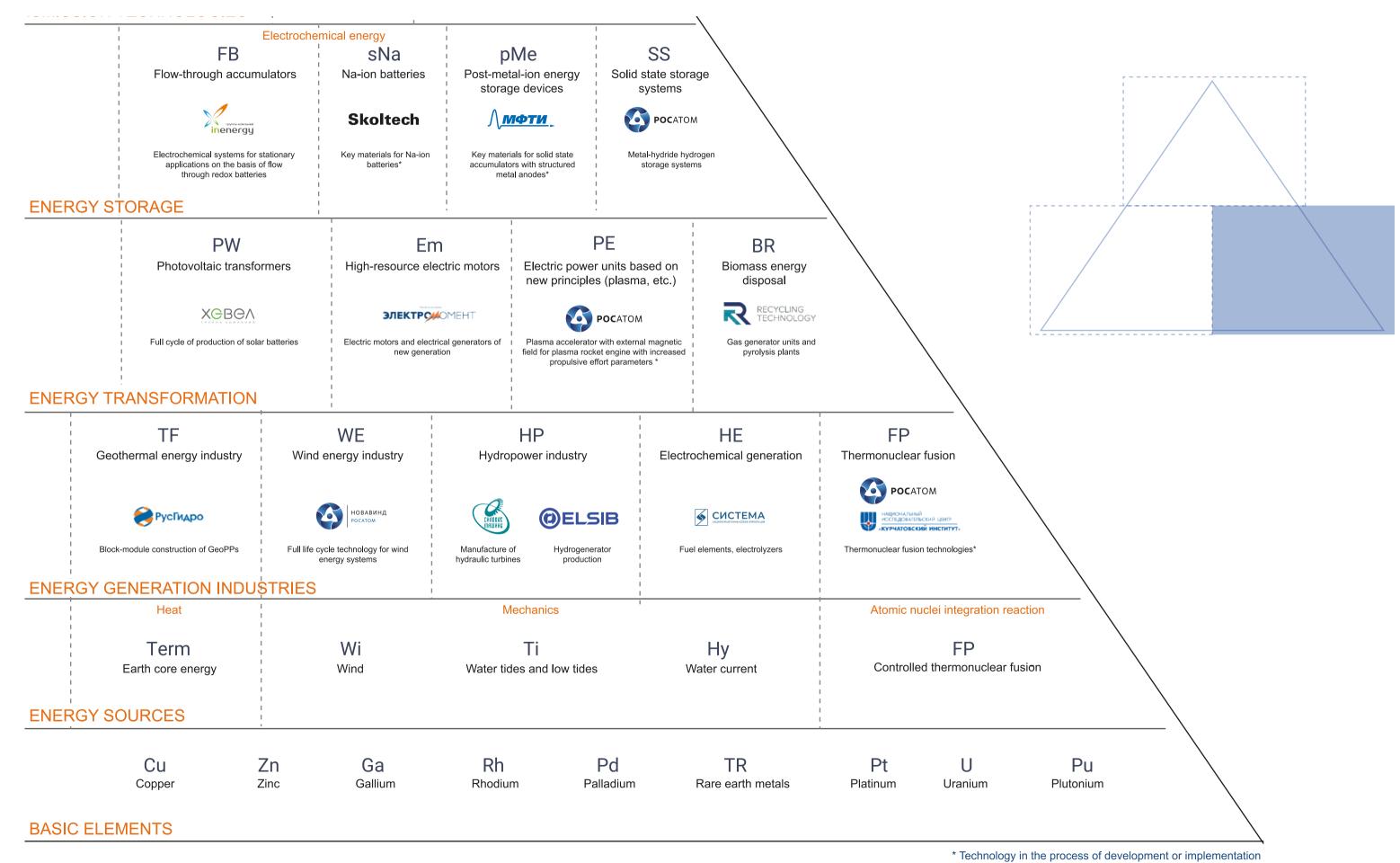


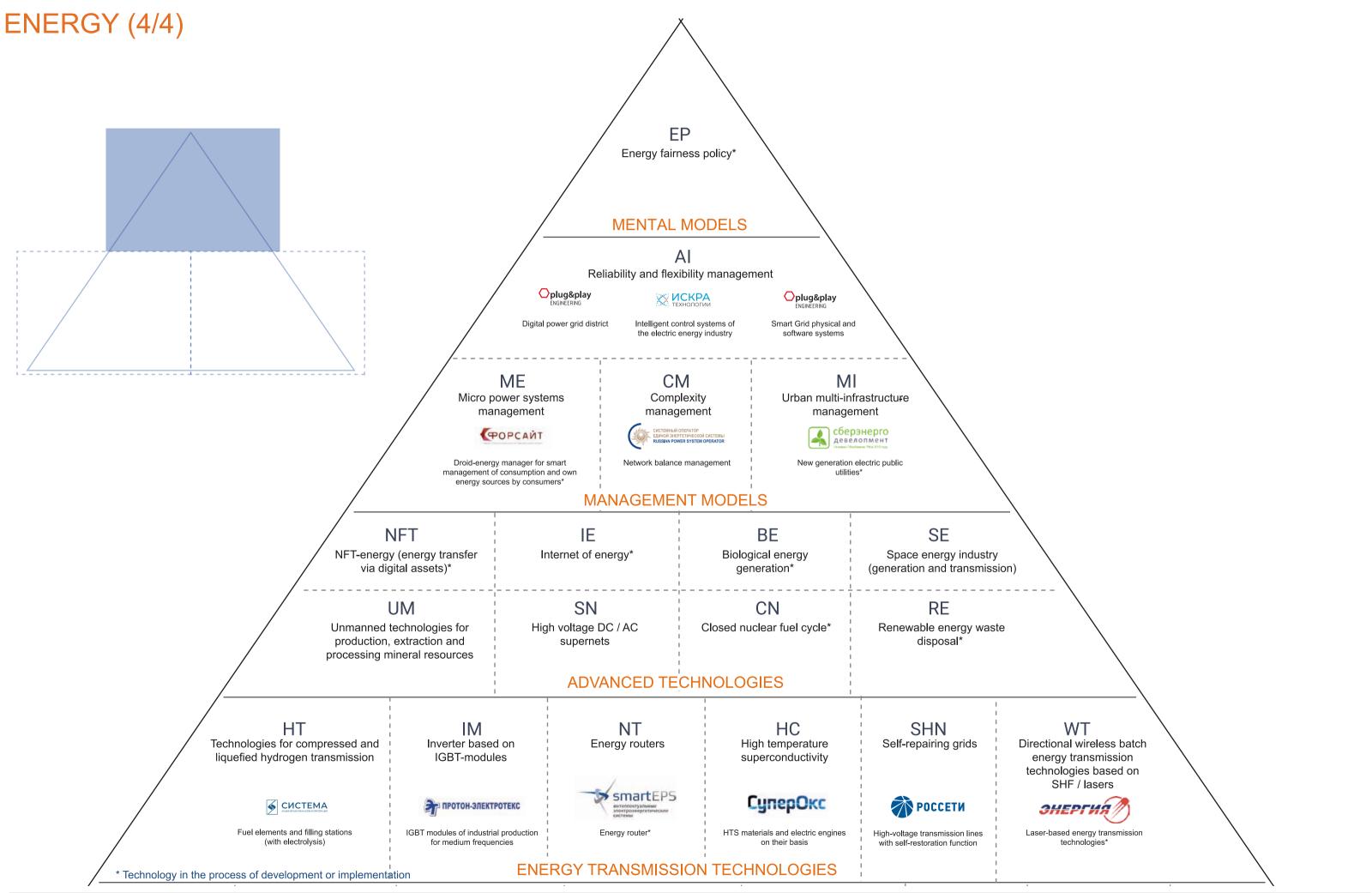


^{*} Technology in the process of development or implementation

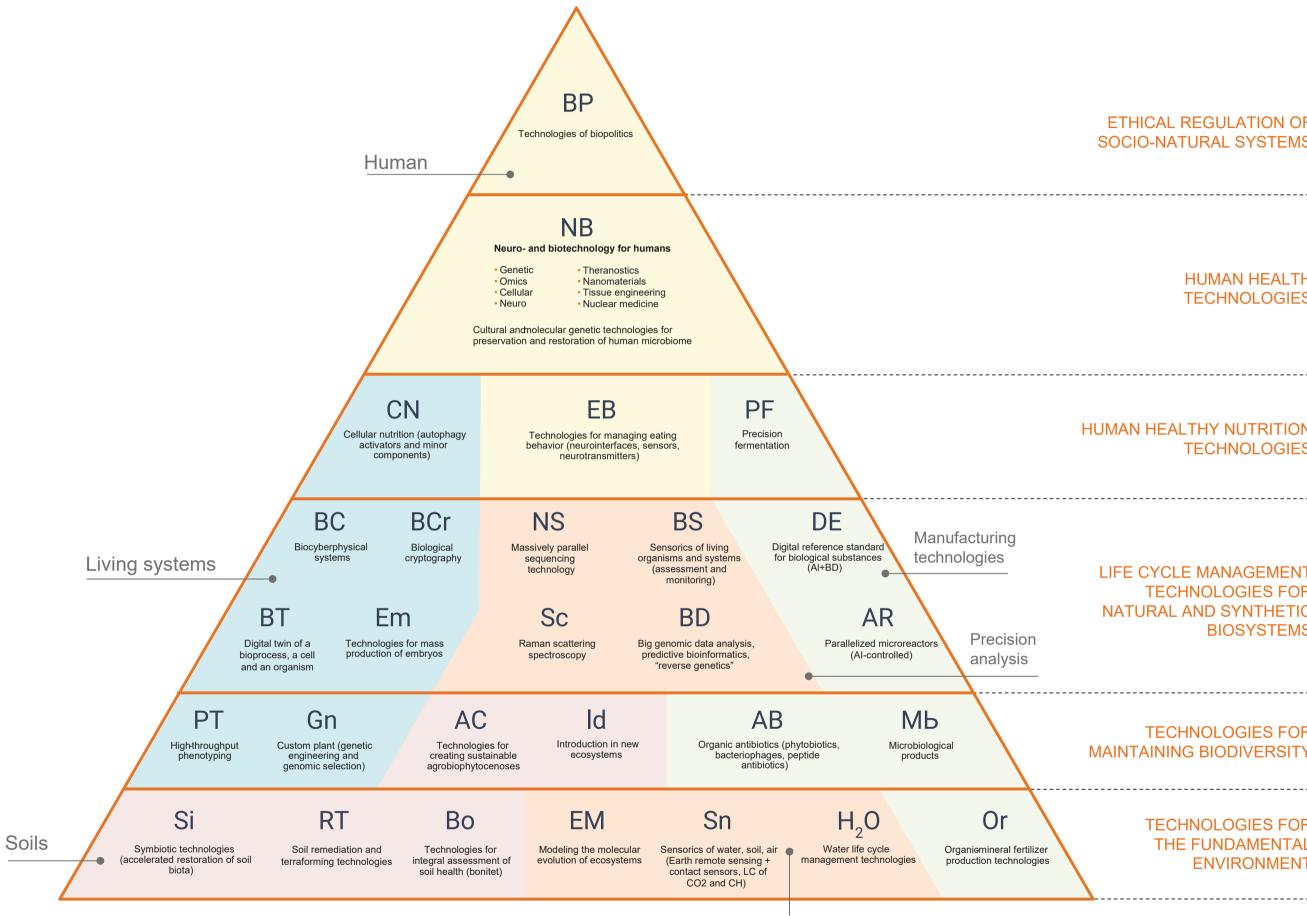
Kinetic e Kinetic energ	E gy stora		SLİ Lithium energy storage						
devi		C							
Super-flywheel v	vith genera	tor *	Production of universal lithium-ion accumulators and modules						
				ENERG	SY S	TOR	AG	E	
LPG uefaction teo iologies	ch-	Re	actor un	NR hits of vario	ous typ	es			
новатэк			C	ΡΟϹΑΤΟΙ	Μ				
l gas liquefaction technology		1 1 1	VVER-type reactors, thermal-neutron reactors, fast neutron reactors						
			ENE	RGY TF	RANS	SFOF	RM/	ATION	1
	 	Quitan	SE	less for a	 				
ustry	 		nergy ind	-	1				
1	Photovoltaic cells based on heterostructure technology								
r power	Production of heterostructure modules and cells								
	E١	NERG		NERAT	ION	INDU	JST	RIES	
ction	I I I	Pho	tovoltaic	S	1				
У	Su The Sun								
	 			ENERG	SY S	OUR	CE	S	
Mn Iganese		Co Cobal	t	N Nick					
				BASIC	ELE	MEN	NTS	\$	

TECHNOLOGICAL SOVEREIGNTY MODEL ENERGY (3/4)





BIOTECHNOLOGY



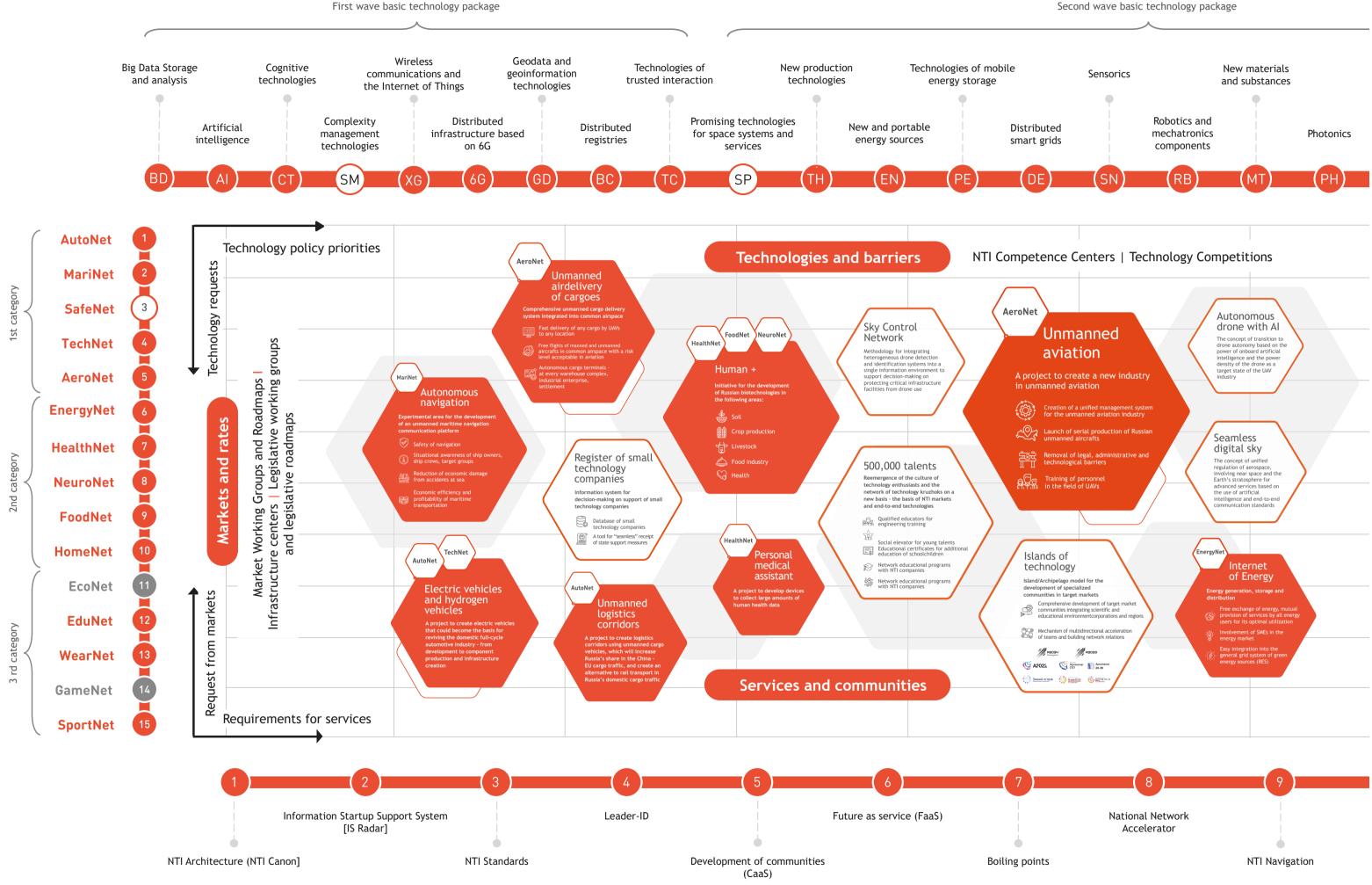
Ecosystem assessment and restoration

ETHICAL REGULATION OF SOCIO-NATURAL SYSTEMS

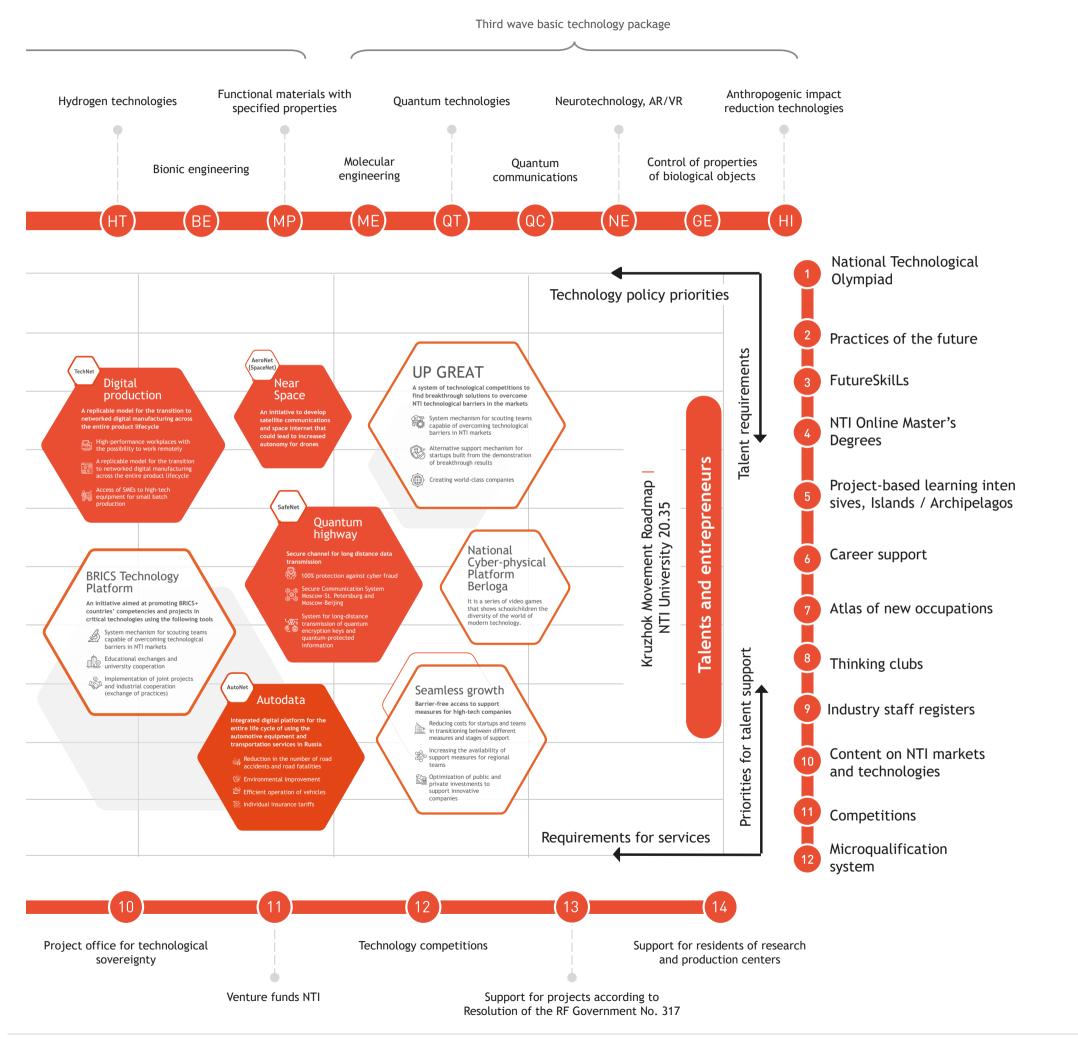
HUMAN HEAL	.TH
TECHNOLOG	ES

	HUMAN HEALTHY NUTRITION TECHNOLOGIES
g sion rsis	LIFE CYCLE MANAGEMENT TECHNOLOGIES FOR NATURAL AND SYNTHETIC BIOSYSTEMS
	TECHNOLOGIES FOR MAINTAINING BIODIVERSITY
l fertilizer hnologies	TECHNOLOGIES FOR THE FUNDAMENTAL ENVIRONMENT

MATRIX NTI



Second wave basic technology package



Legend:

New markets

X

Х

Institutionalized direction of NTI implementation

Proactive elaboration, search for sustain able formats

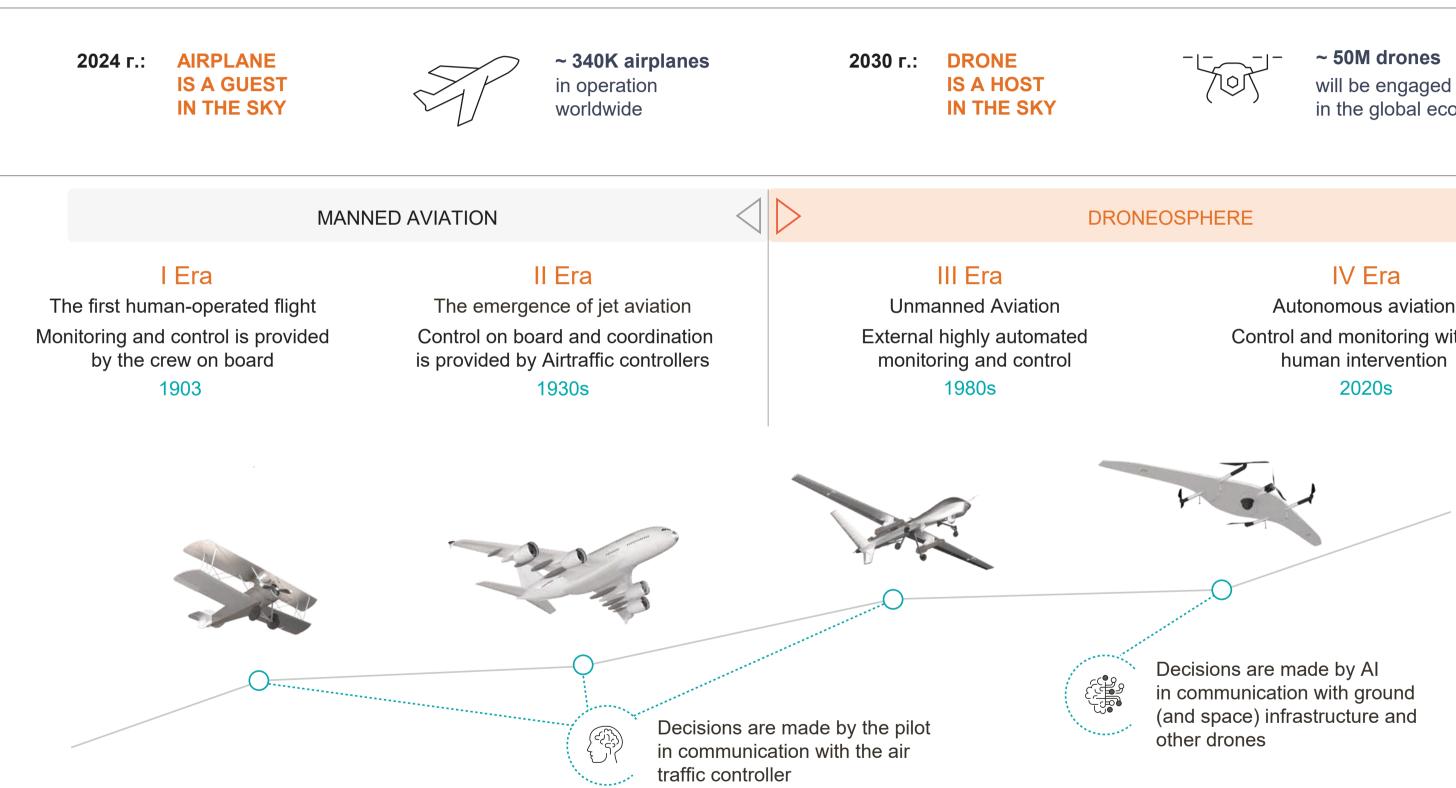
CAPITAL INTENSITY OF THE MARKET:

1st category - markets that require expensive infrastructure and high government involvement as a consequence;

2nd category - markets that require risk sharing with the business in order for it to grow;

3rd category - markets that require only a rapid response to regulatory changes.

A NEW ERA OF SKY EXPLORATION HAS BEGUN





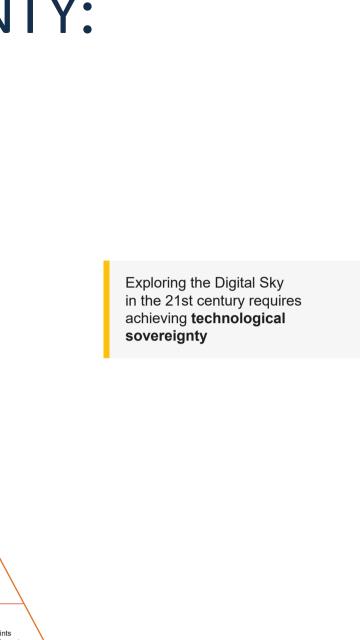
in the global economy

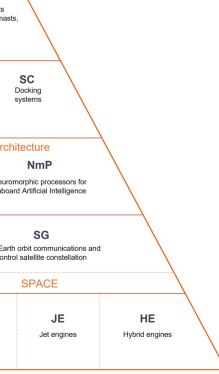
Autonomous aviation Control and monitoring without

MODELS FOR TECHNOLOGICAL SOVEREIGNTY:

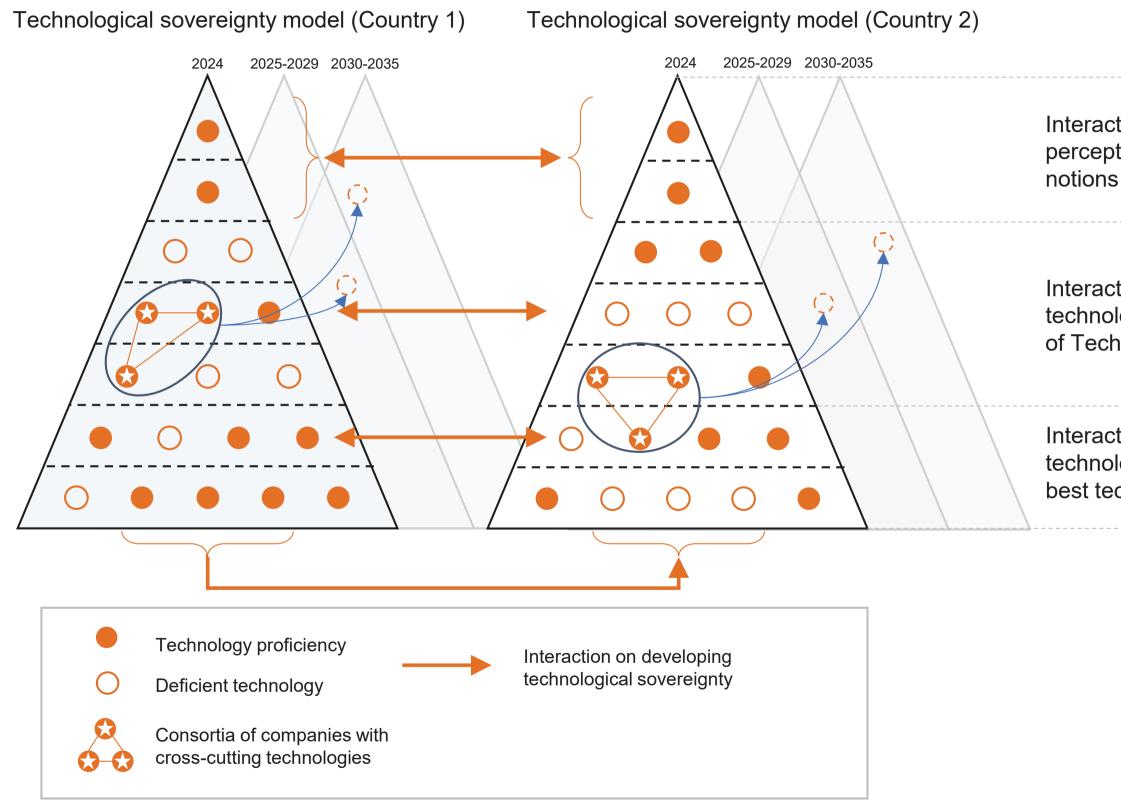
DRONES AND NEAR SPACE (VER. 2.0)

MENTAL MODELS				SC Drone celestial civilization	\		
UAV MARKET MODEL			ES Reference scenarios library for drone use		UD Drone nification for io-economic effects		
COMMUNICATION AND CONTROL TECHNOLOGIES		fiber op	SC MIN Satellite communication desi communic networ Dones with tic cable ntrol NI Channel-formin equipment for interference-resist communication	ation ks Laser-base drone-to-dro communicati technologie GINSS Interference- resistant ant GNSS	ne communication networks DAA SI Collision Softwar detection and of comm	DR e control unication nnels	
DIGITAL SERVICES		BD Big data storage and analysis (on the ground)	AI Al to process data from payloads (on the ground)	AI Onboard AI (edge computing)	MN Neural network based services with multimodal data	Sim Digital simulators	\setminus
AIRSPACE SECURITY TECHNOLOGY	Identific Foe end-	DOA ation «Friend or » (based on to-end drone intification)	DD Drone detection systems (radar, optical, acoustic detection)	ST Communication and navigation suppression technologies	HSD High-speed drones with onboard AI and active influence modules	AC Air checkpoints (aerostats, quasi-m; airships)	
DRONE PAYLOADS	AE Active exposure modules (lasers, microwaves, kinetics)	ReR Electronic and radio-technical reconnaissance too	IC Infrared cameras	Hs Hyperspectral cameras	AR Airborne radar assets	AS Acoustic sensors	
DRONES, SYSTEMS AND COMPONENTS MANUFACTURE	DT Drone and component digital twins	ICS Information constructive so technologi	and Con ecurity ma	CM nposite terials	Open-s NM Real-time microelectro network modules for Artificial Intelliger	onboard Neu	
CONTROL INFRASTRUCTURE	GC Ground control points (fixed and mobile) EARTH	Dp Droneport		HP Stratospheric quasi-satellites AIR		Low-Ei co	Earth ontro
DRONE POWER CAPACITY	Li pLi Li-ion (Li-Pol) energy Post-Lithium-Ion storage devices Batteries	NS Mobile charging p	ES plants Electric engir	with ho	En I combustion engine mogeneous charge apression ignition	DE Detonation internal combustion engine	





INTERNATIONAL COOPERATION ON DEVELOPING TECHNOLOGICAL SOVEREIGNTY



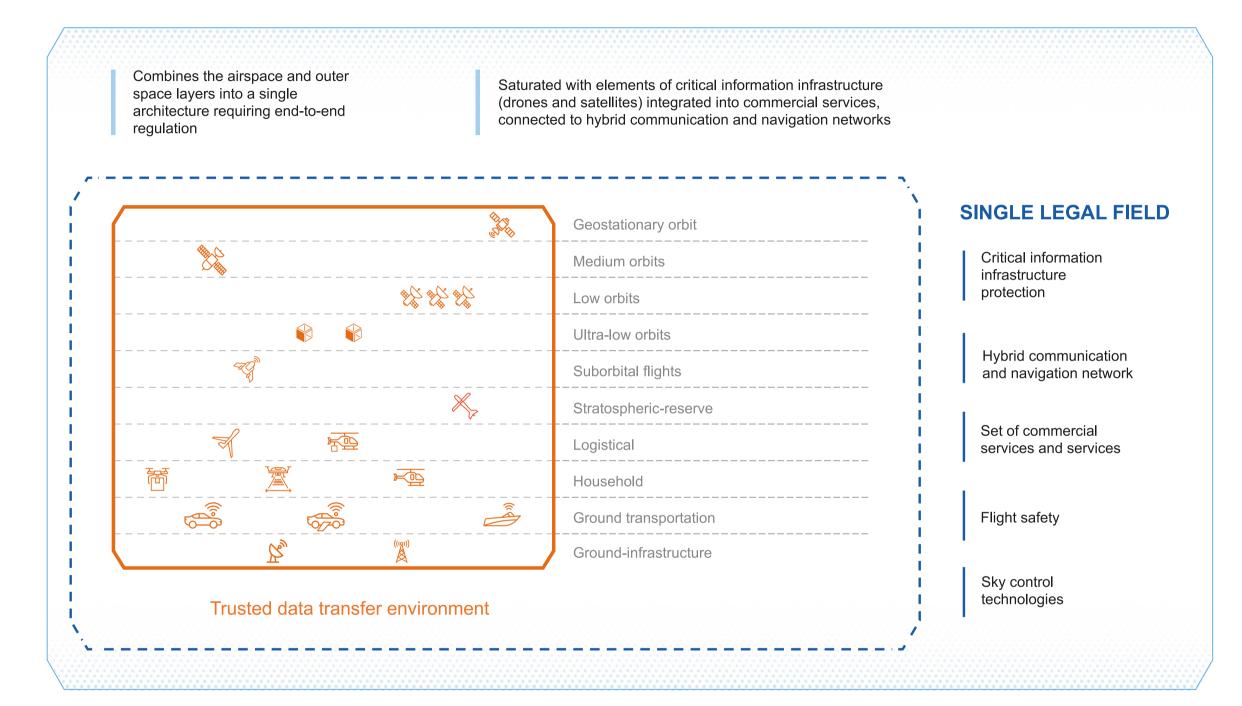
Interaction in terms of thinking and world perception models, as well as civilizational notions

Interaction on the level of separate technologies (program of joint development of Technological sovereignty)

Interaction on the level of separate technological domain (exchange of the best technologies of both countries)

SKY ARCHITECTURE

SEAMLESS DIGITAL SKY



The concept was developed by GLONASS JSC, ANO NTI Platform and leading companies on instruction of First Deputy Prime Minister of the Russian Federation A.R. Belousov.

A DIGITAL SKY IS CREATED BY:

 End-to-end control, airspace and outer space management It is necessary to create a new branch of law – "Digital Transport Law" to regulate relations in the information sphere on the basis of the digital twin of the sky and transport infrastructure

NEXT STEPS

Production of prototypes, formation of preliminary national standards in key areas

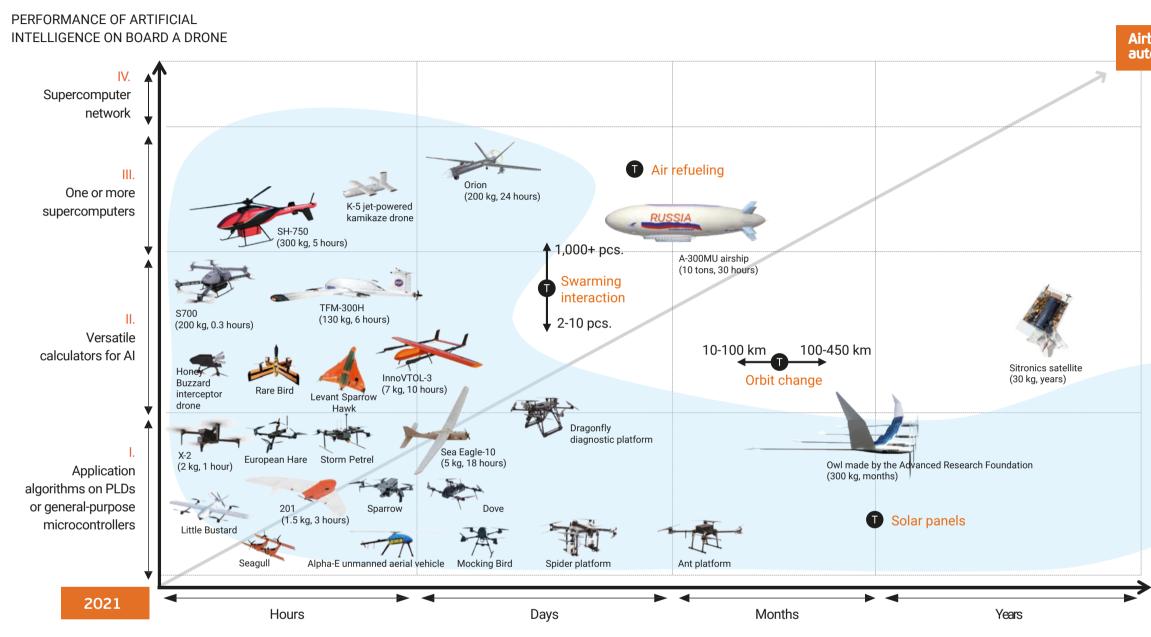
Inclusion of activities for the development of targeted space infrastructure for drones in the National UAV Project

Launch of a series of R&D projects

Introduction of a single information space for all drone use scenarios

SKY ARCHITECTURE

STRUGGLE FOR AUTONOMY



Energy storage capacity

To achieve a flight duration of up to 24 hours with chemical fuels, the bet could be on sequential hybrid power systems and ICEs²

¹ Programmable logic device (PLD) ²Internal combustion engine (ICE)

A related solution is to develop highly efficient aviation electric motors and batteries.

Onboard AI performance

It is advisable to bet on:

 heterogeneous, hybrid computing modules based on a Russian general-purpose processor combined with a specialized AI chip

borne Al	
onomy	

Area of possibilities



Technologies to increase airborne Al autonomy

Most of modern Russian drones have flight durations ranging from a few tens of minutes to a few hours and use PLDs¹ and non-sovereign solutions to implement onboard algorithms.

Taking into account the geography of Russia, it is advisable to utilize available resources and technologies when developing the droneosphere.

DRONE ENERGY STORAGE CAPACITY (battery capacity, fuel volume, ...)

low-tech solutions in onboard computing for parity with alternative AI systems on highperformance versatile computing devices

THE ARCHIPELAGO 2025

TESTBED FOR THE SHAPING JOINT VISION AND HORIZON

THE ARCHIPELAGO

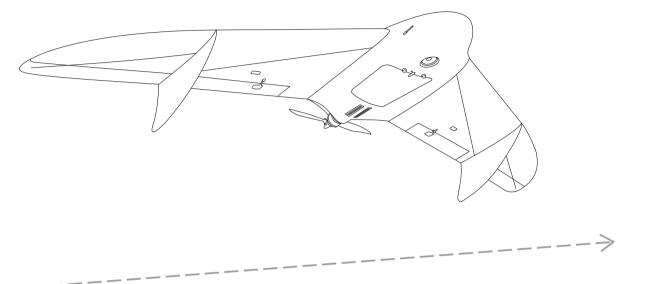
An annual experiential intensive for launching projects in new markets and industries that brings together representatives of technology teams, scientific institutions, universities, businesses and authorities.

Project developers get the opportunity to present their ideas, exchange experience with colleagues and find investors and partners.

International Archipelago is tentatively scheduled for 21-27 July, 2025 in Moscow

Participants (international teams):

- Engineers (onboard AI, drones, satellites, electric motors, mobile sources of energy)
- Regulator representatives (end-to-end regulation, future markets)
- Representatives of development institutions (to create Joint Vision and directions of technological partnerships)



Designing technology partnerships in the Shared Sovereignty model

Shaping Joint vision. Future of the droneosphere

The International Foresight for the exploration of Near Space and a seamless digital sky and the shaping of a joint vision of the sky exploration in the 21st century

Accelerating bi- and multilateral projects in the field of drones

- Low Earth Orbit satellite constellations
- Artificial intelligence
- Mobile sources of energy
- Air, land, sea drones
- New materials

Tree steps to participate in The Archipelago 2025

- Send a request with list of participants (email to: v.vakubova@nti.work)
- Keep in contact with the organizers to get registered 2.
- 3. Participate offline in Moscow



Infographics National Technology Initiative

- Shaping joint approach to the technological infrastructure setting for the implementation of export consortium projects

- The transition from the product export model to the model of joint technological development

- Countries dronification strategies



Platform for Sovereign **Technological Development**

NATIONAL CYBERPHYSICAL PLATFORM



A future world inhabited by good-natured bears who study and apply high technology



Involving open events for schoolchildren: games, phygitalactivities and workshops



A set of mobile and computer games, as well as real-world activities that allow you to "powerlevel" your character



New content of technology study groups, annual calendar of events



Users aged 6-12 years The simplest games within the NPC "Berloga" (bea's rden) with a linear plot and quest tasks

Objective:

Familiarization with the setting, basic tools in mini-games, participation in children's activities



Users aged 12-15 years

Games within the framework of NPC "Berloga" with nonlinear plot, programming and construction elements

Objective: Character development in the "Berloga" setting, study, development and application of programming and

development and application of programming and construction skills learning, development and application of programming and design skills, participation in the National Technological Olympiad (NTO) and other engineering competitions and contests

Programming in the "Berloga" platform



The graphical programming language in the "Berloga" games



Advanced Hierarchical State Machines (UML 2.0 Statecharts)



> 24,000 users

downloaded 2 first Russian games "Berloga": "Apiary Defense" and "Academy" in 2023

> 5,500 schoolchildren

in 2023 participated in > 90 technological circles in the pilot region - Bashkortostan

> 14,000 guests

visited the "Berloga" grounds at the first international multisport tournament "Games of the Future" in Kazan in 2024



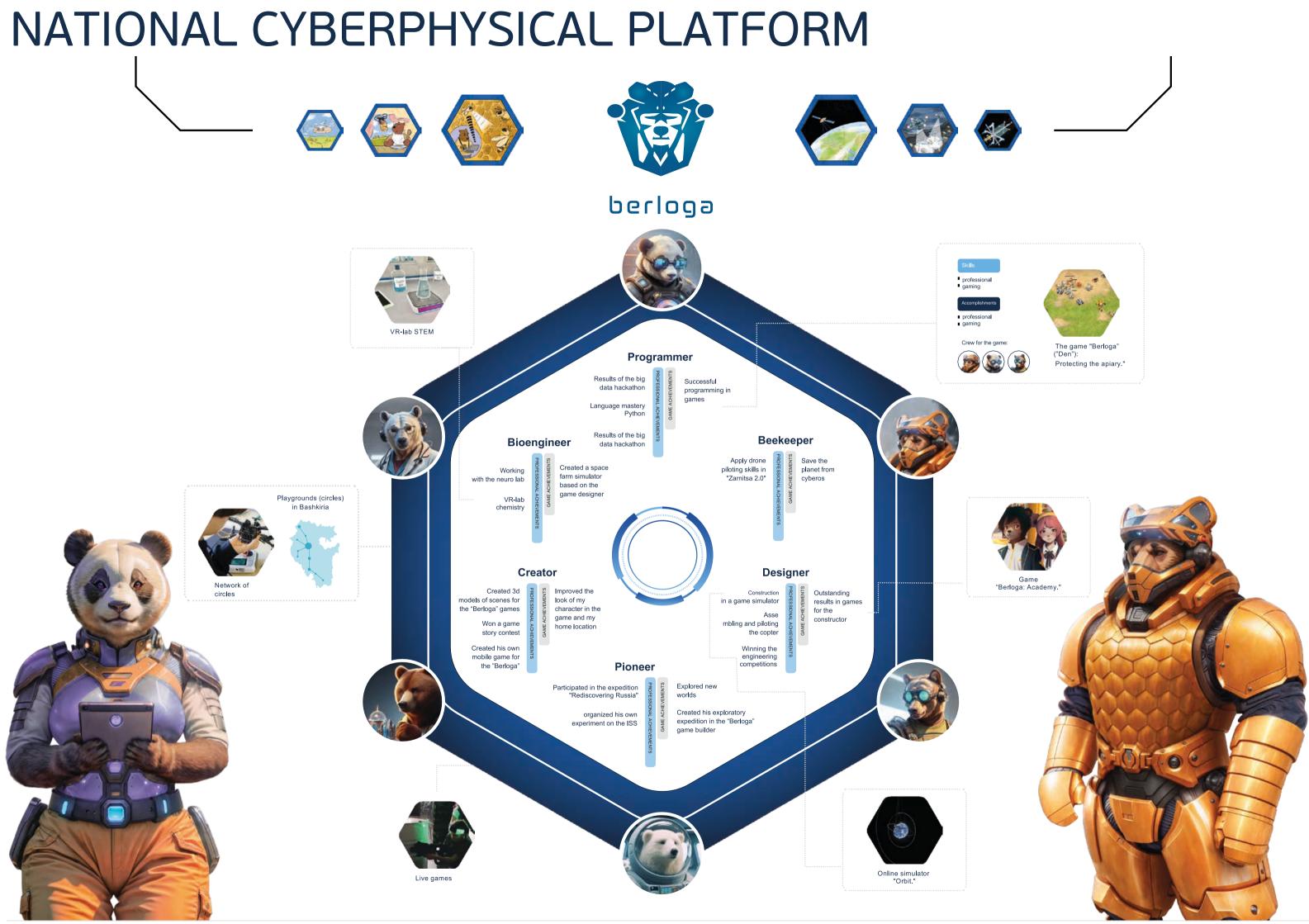


Users 15+ years old

Creating your own games in the NPC "Berloga", organizing and conducting events and engineering competitions

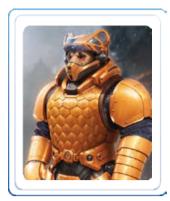
Objective:

Applying programming and design skills in practice



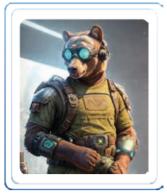


NATIONAL CYBERPHYSICAL PLATFORM



Beekeepers

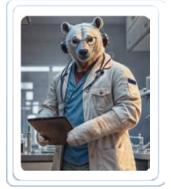
With efficiently recycled energy, any problem can be solved. Therefore, beekeepers are tirelessly expanding their apiaries to harvest high-energy honey. Their golden armor protects them from the stings of huge, over a meter long, worker bees. Beekeepers are attentive and always mindful of safety.



Constructors

Talented mechanics and engineers from "Berloga" have woven the planet with a network of autonomous transportation routes, created hundreds of different kinds of helper drones and giant apiaries. The bears lie quietly in their winter hibernation, knowing that any equipment is working perfectly.





Bioengineers

Having defeated diseases, decoded the genome, and gotten rid of atavisms, bioengineers want to lead bears to a harmonious life on their home planet and in newly discovered worlds. Neurotechnology, plant and bee genetics, smart agriculture - that's what bioengineers are interested in. The unsolved problem of civilization is the long winter hibernation.



Creators

"Civilization must free itself from primitive instincts and natural fetters. To transcend one's own limitations, one must go beyond the familiar and unwind the sleepy tranquility of the dens," say the Creators. At "Berloga", they do not only make art, but they are alsoengaged in urbanism, drone, apiary and bear den design, and game development.







Programmers

The programmers in the "Berloga" have created "a digital hive, a unified data exchange system. Their dream is to digitize everything and automate everything to free their bear paws for the really important things.

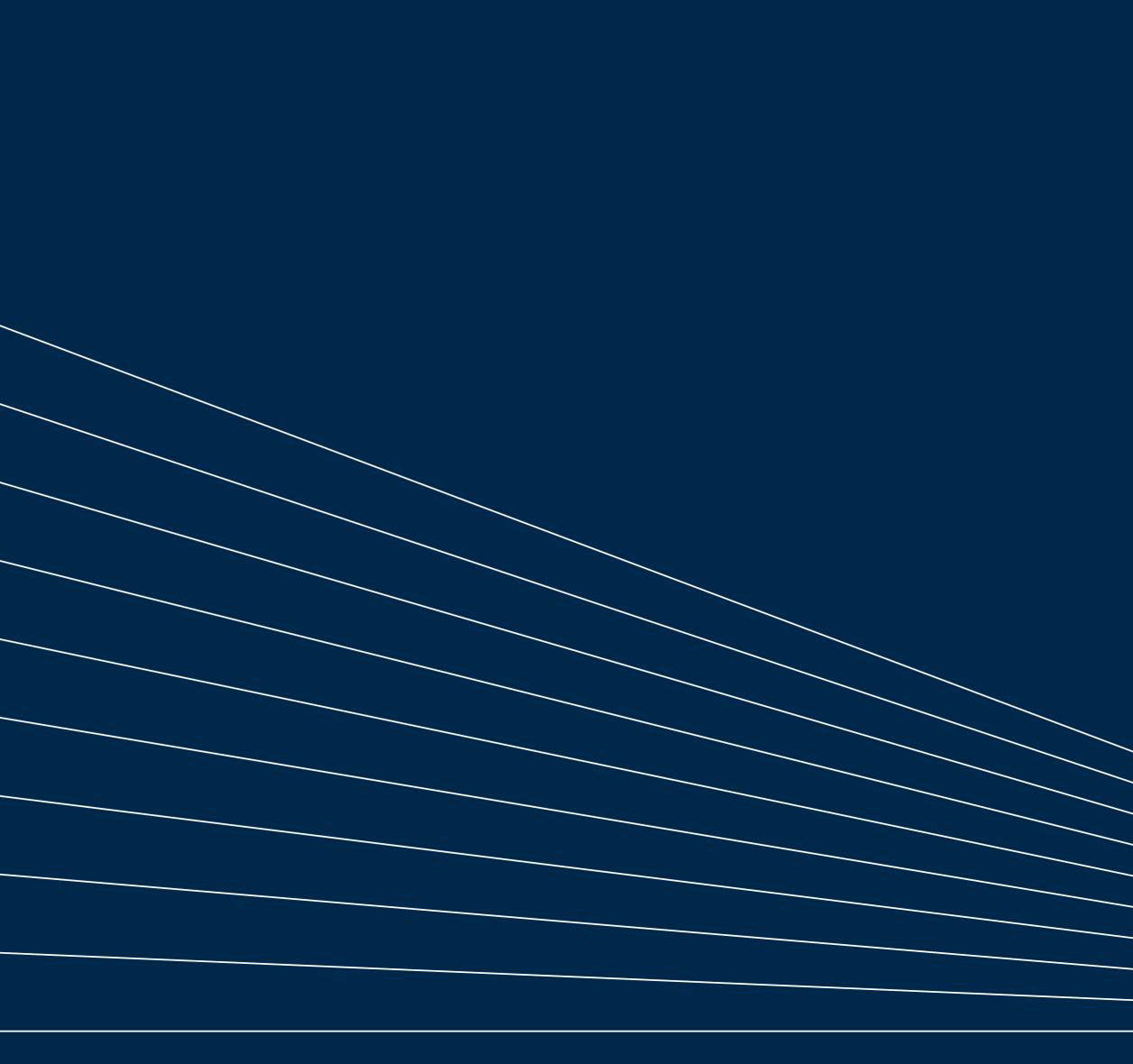


Pioneers

Pioneers are always going forward drifting on an ice floe, sinking to the bottom of the ocean, diving down mole holes and launching research equipment to new planets. After all, the most interesting thing about a civilization is its frontier!

National ——			
Technoløgy —			
recinition			
Initiative			
initia cire			







Download NTI infographics