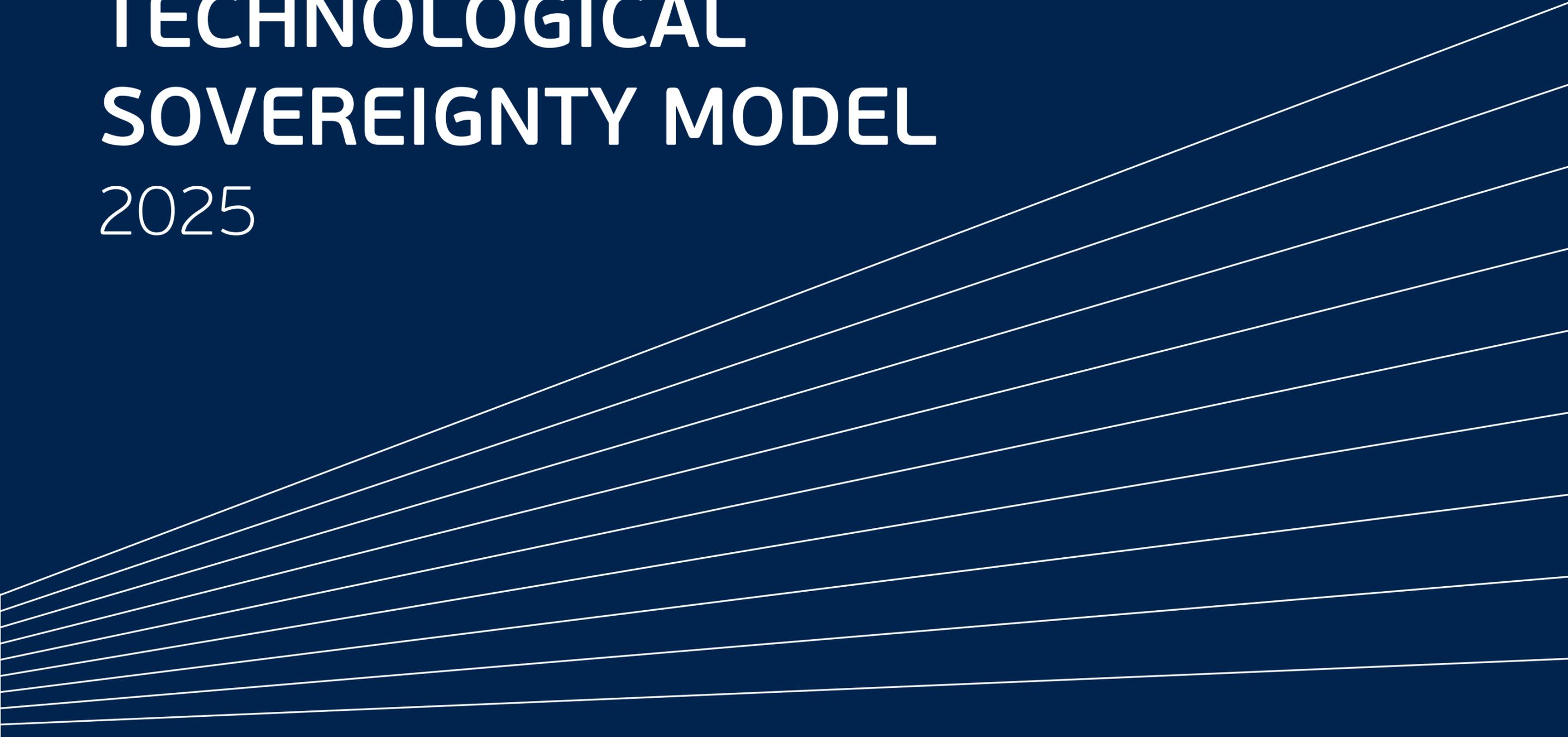


National  
Technology  
Initiative

# TECHNOLOGICAL SOVEREIGNTY MODEL

2025





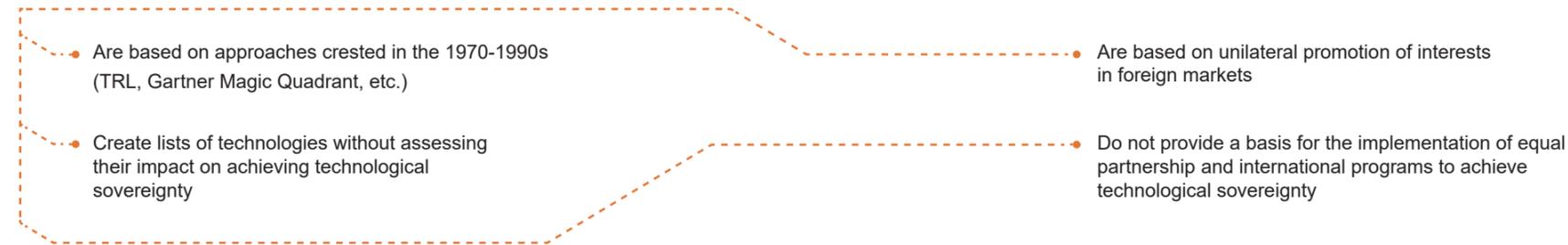
# TABLE OF CONTENTS

<b>TECHNOLOGICAL SOVEREIGNTY CHALLENGES</b> .....	<b>4</b>
- Methods for identifying key technologies .....	4
- Technology Assessment Criteria and Sovereignty Impact Analysis .....	6
- "Periodic table" of technologies .....	12
<b>TECHNOLOGICAL SOVEREIGNTY MODEL</b> .....	<b>14</b>
- Maslow's pyramid and the tasks of the state .....	14
- Technological sovereignty model: Russian companies and projects .....	15
- Approaches to completing the technological sovereignty challenges .....	19
- Technological Sovereignty Model. Energy .....	20
- Perspective space technologies and services .....	24
- Drones and near space (ver. 2.0) .....	25
- Technology ownership assessment scale .....	26
- Architecture of the technological sovereignty model by industry .....	27
- International cooperation on developing technological sovereignty .....	28

# TECHNOLOGICAL SOVEREIGNTY CHALLENGES

## METHODS FOR IDENTIFYING KEY TECHNOLOGIES (1/2)

### National strategies



### USA

#### List of critical and new technologies – a tool for shaping the strategy of technological competitiveness and national security:

- Advanced computing techniques
- New engineering materials
- Gas turbine engine technologies
- Advanced networked management of sensors and signatures
- Modern production
- Artificial intelligence
- Biotechnologies
- Production and storage of clean energy
- Privacy, data protection and cybersecurity technologies
- Energy
- Highly automated systems and robotics
- Human-machine interfaces
- Hypersonic technologies
- Integrated communications and networking technologies
- Location, navigation and time technologies
- Quantum Information and assistive technologies
- Semiconductors and microelectronics
- Space technologies and systems

Source:  
<https://clck.ru/3JfJAs>

### EUROPEAN UNION

#### Strategic Technology Platform of 11 programs across three targeted investment areas:

1. Digital technologies and high-tech innovations
2. Clean and resource-efficient technologies
3. Biotechnologies

#### Previously announced technology initiatives:

- Advanced materials for industrial leadership
- Zero Emissions Industry
- Search, processing of critical raw materials and materials (lithium, cobalt, nickel, gallium, raw boron, titanium, tungsten), ensuring supply chain security
- Microelectronics (new generation chips)
- Closed-loop economy
- Secure satellite communications for critical infrastructure and motion control of autonomous spacecraft (high-speed satellite Internet, mobile broadband satellite communications, satellite networks for computing and the Internet of Things)

Source:  
[https://strategic-technologies.europa.eu/index\\_en](https://strategic-technologies.europa.eu/index_en)

### CHINA

#### Fourteenth Five-Year Plan for National Economic and Social Development of the PRC and Long-Term Goals Forecast for 2035

#### S&T Priorities:

- Информационные технологии нового поколения
- New generation information technologies
- Biotechnologies
- New and hydrogen energy
- New materials
- Quantum Informatics
- Genetic technologies
- Development of maritime airspace and outer space
- Energy saving
- Comprehensive design of integrated transportation systems
- Renewable energy sources (increasing share in total energy sources)
- Environmental technologies that promote economic development

Source:  
[https://www.gov.cn/xinwen/2021-03/13/content\\_5592681.htm](https://www.gov.cn/xinwen/2021-03/13/content_5592681.htm)

# TECHNOLOGICAL SOVEREIGNTY CHALLENGES

## METHODS FOR IDENTIFYING KEY TECHNOLOGIES (2/2)

### International think tanks



### Large-scale marketing campaigns

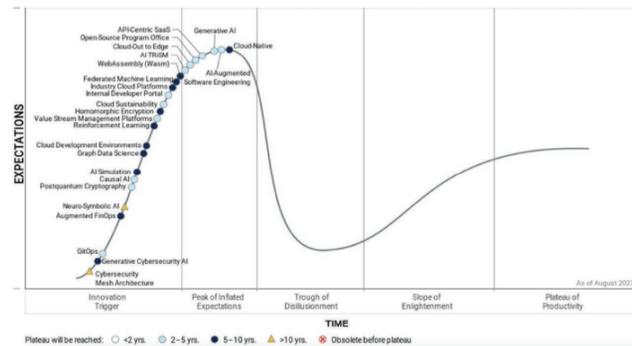


### Russia

(according to the classifier of the Ministry of Education and Science of Russia, Ministry of Economic Development of Russia, ministry of Industry and Trade of Russia) uncritically uses outdated approaches oriented to a different economic structure

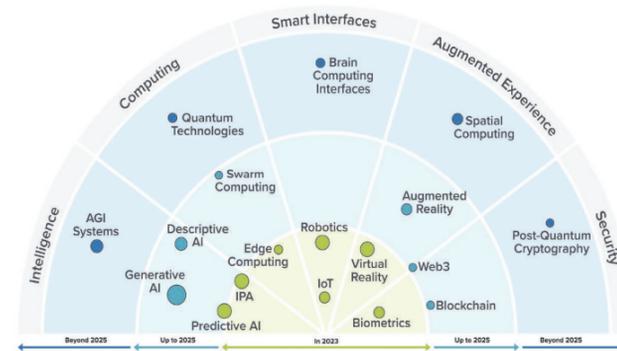
### What might the Russian method look like?

1. Focused on technological sovereignty
2. Focused on critical and end-to-end technologies
3. Clear, transparent and attractive for friendly countries



### GARTNER curve

A marketing tool for technology promotion, reflecting investors' attention and the level of technology adoption at different stages of the product life cycle



### IDC RADAR (INTERNATIONAL DATA CORPORATION)

Assessment of technology maturity and the number of organizations planning to adopt the technology in the short, medium and long term



### BCG "MATRIX"

A marketing tool for analyzing business products in 1970, relevant to the previous wave of globalization and focused on getting maximum market share for companies

\* Prohibited in the Russian Federation

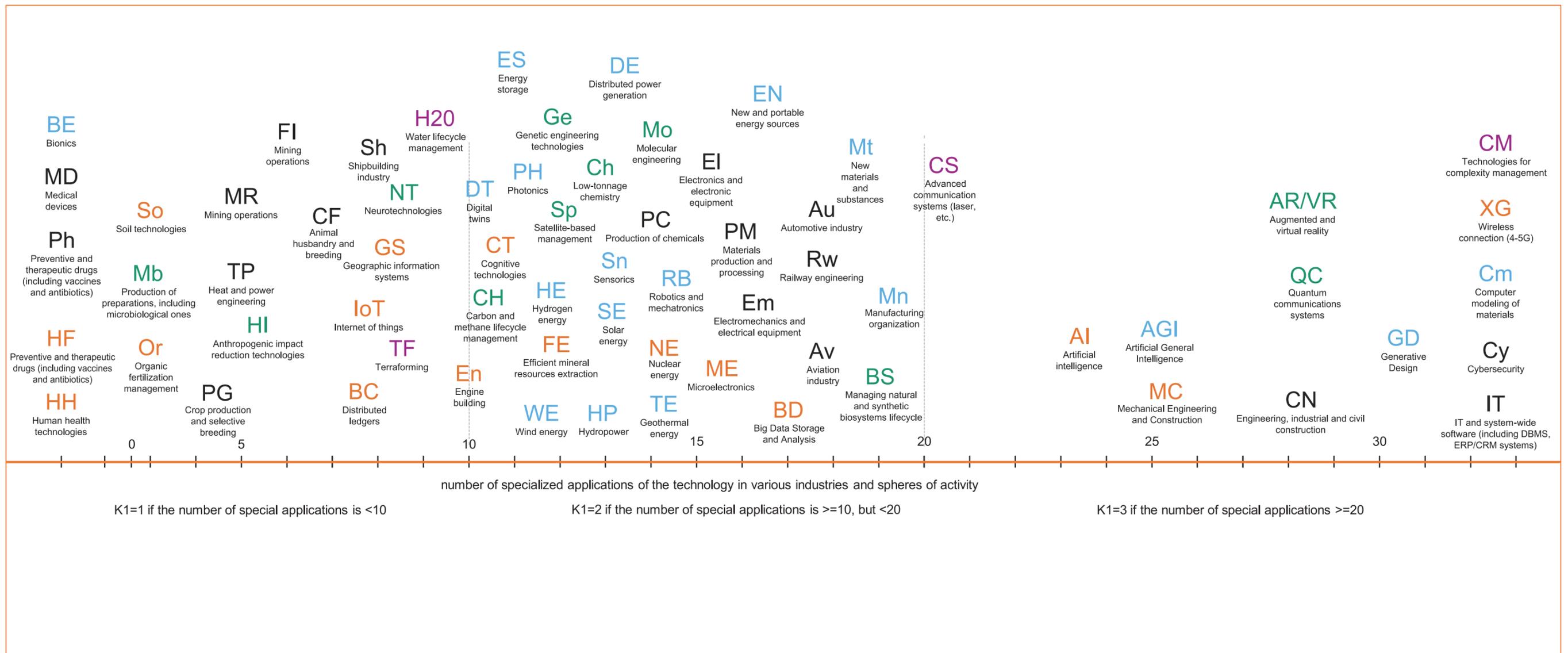
# TECHNOLOGICAL SOVEREIGNTY CHALLENGES

## TECHNOLOGY ASSESSMENT CRITERIA AND SOVEREIGNTY IMPACT ANALYSIS (1/6)

W1  
0.3  
WEIGHT

### K1. "Valence" (degree of "End-to-end ability")

Is calculated on an estimate of the number of specialized applications of a technology in industries END-TO-END ABILITY = N(applications). The highest K1 score is assigned to the technology that has the most specialized applications.



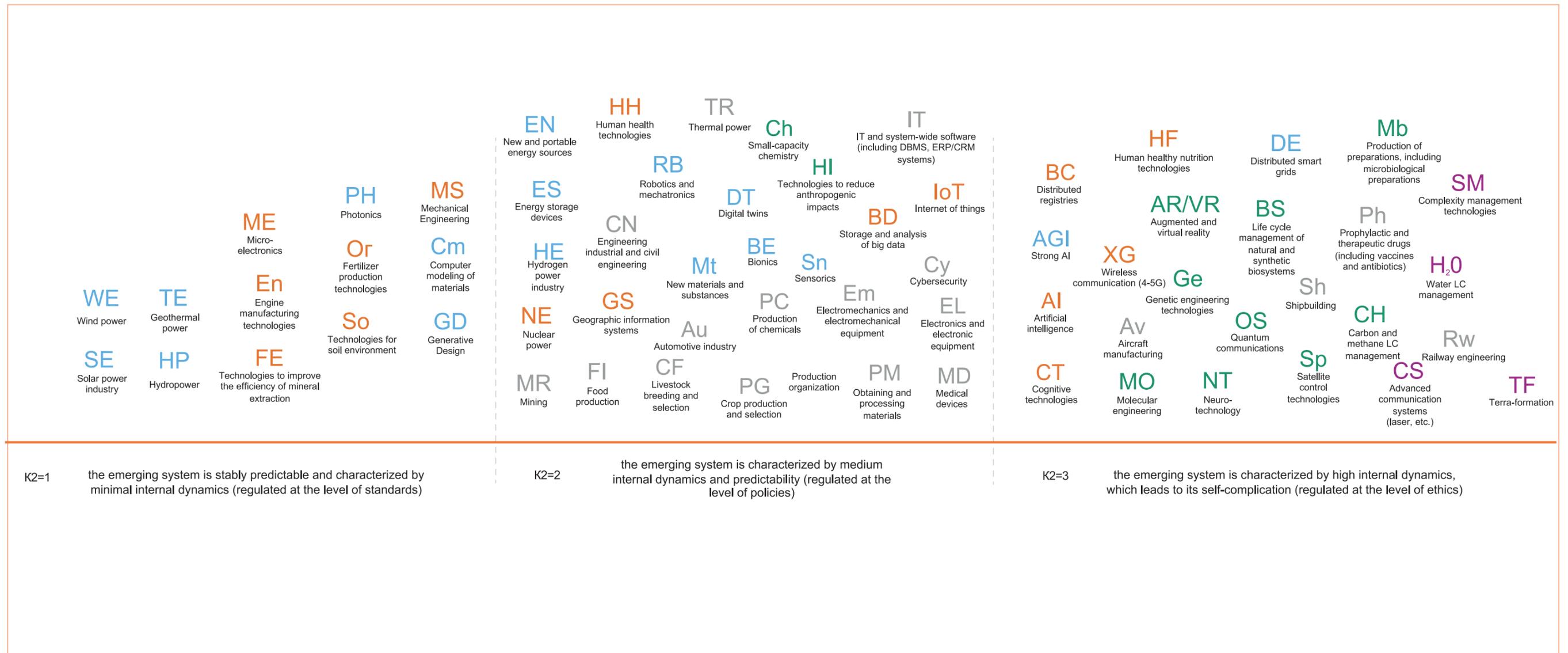
# TECHNOLOGICAL SOVEREIGNTY CHALLENGES

## TECHNOLOGY ASSESSMENT CRITERIA AND SOVEREIGNTY IMPACT ANALYSIS (2/6)

W2  
0.2  
WEIGHT

### K2. Degree of complexity of the technology in terms of managing complexity

Is calculated by expert opinion on the complexity of the implemented systems and degree of necessary regulation. The highest K2 score is given to the technology that produces the most complex systems.



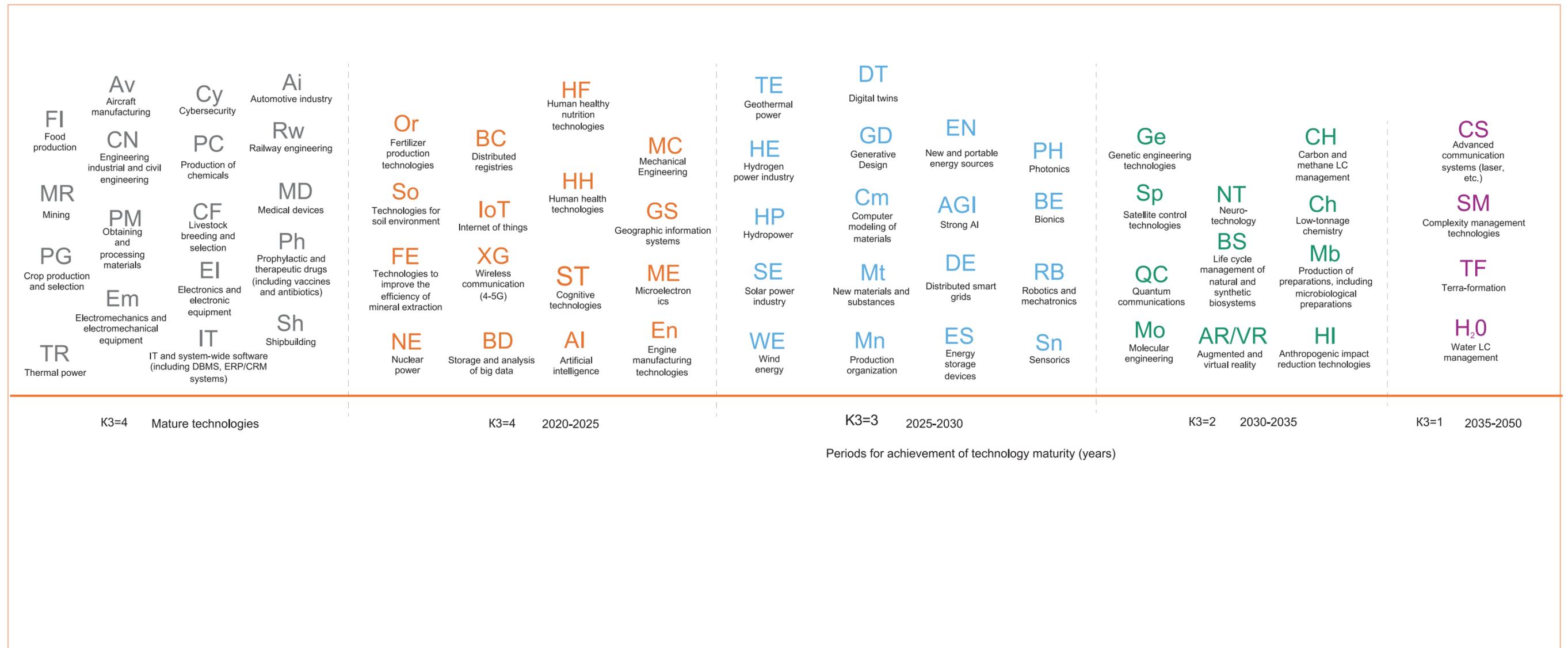
# TECHNOLOGICAL SOVEREIGNTY CHALLENGES

## TECHNOLOGY ASSESSMENT CRITERIA AND SOVEREIGNTY IMPACT ANALYSIS (3/6)

W3  
0.2  
WEIGHT

### K3. Maturity period

Is calculated according to the market research on the technology package readiness performed by analytical agencies. The highest score for the K3 indicator is assigned to the most mature technology, because at the time of calculation it can have the greatest impact on the achievement of technical sovereignty.



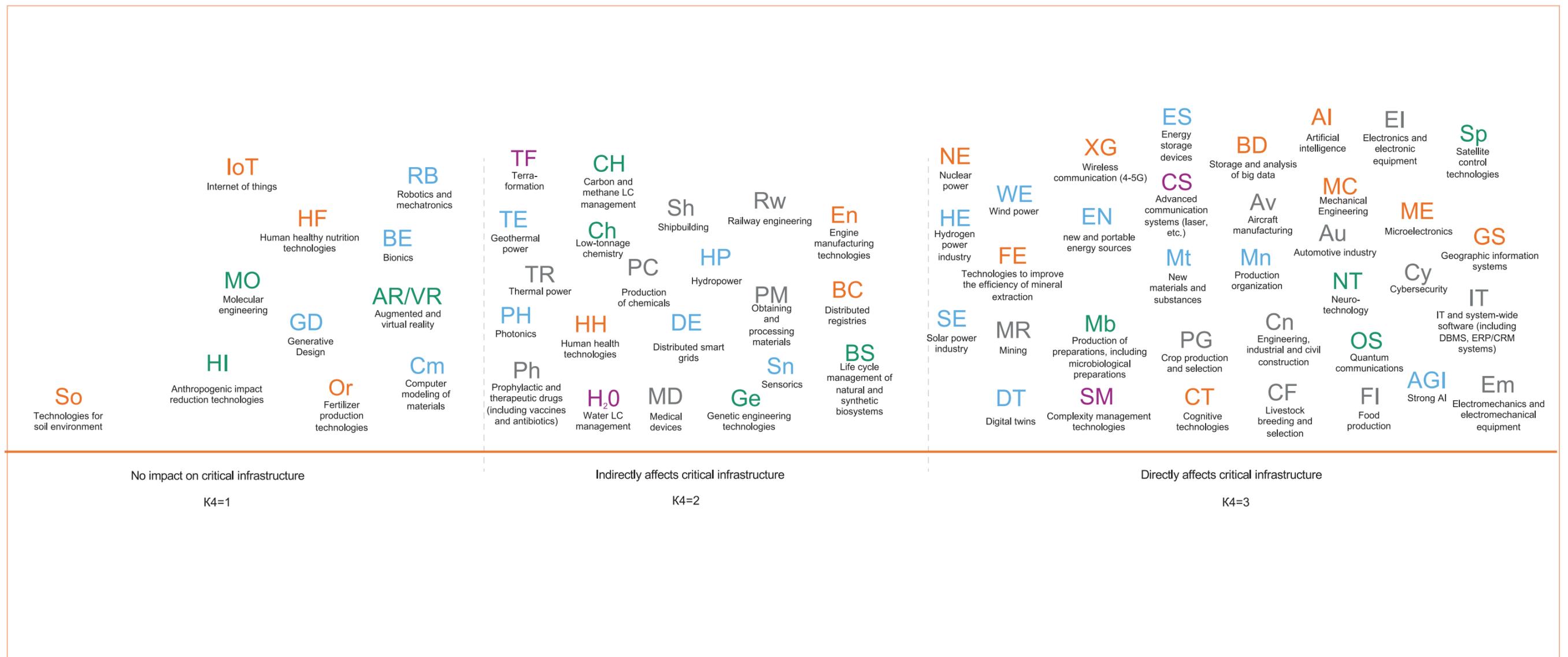
# TECHNOLOGICAL SOVEREIGNTY CHALLENGES

## TECHNOLOGY ASSESSMENT CRITERIA AND SOVEREIGNTY IMPACT ANALYSIS (4/6)

W4  
0.2  
WEIGHT

### K4. Degree of impact on critical infrastructure

-----● Is calculated based on expert opinion on degree of impact the technology has on the state's critical infrastructure. The highest K4 score is assigned to a technology that has a direct impact on a country/state's CI.



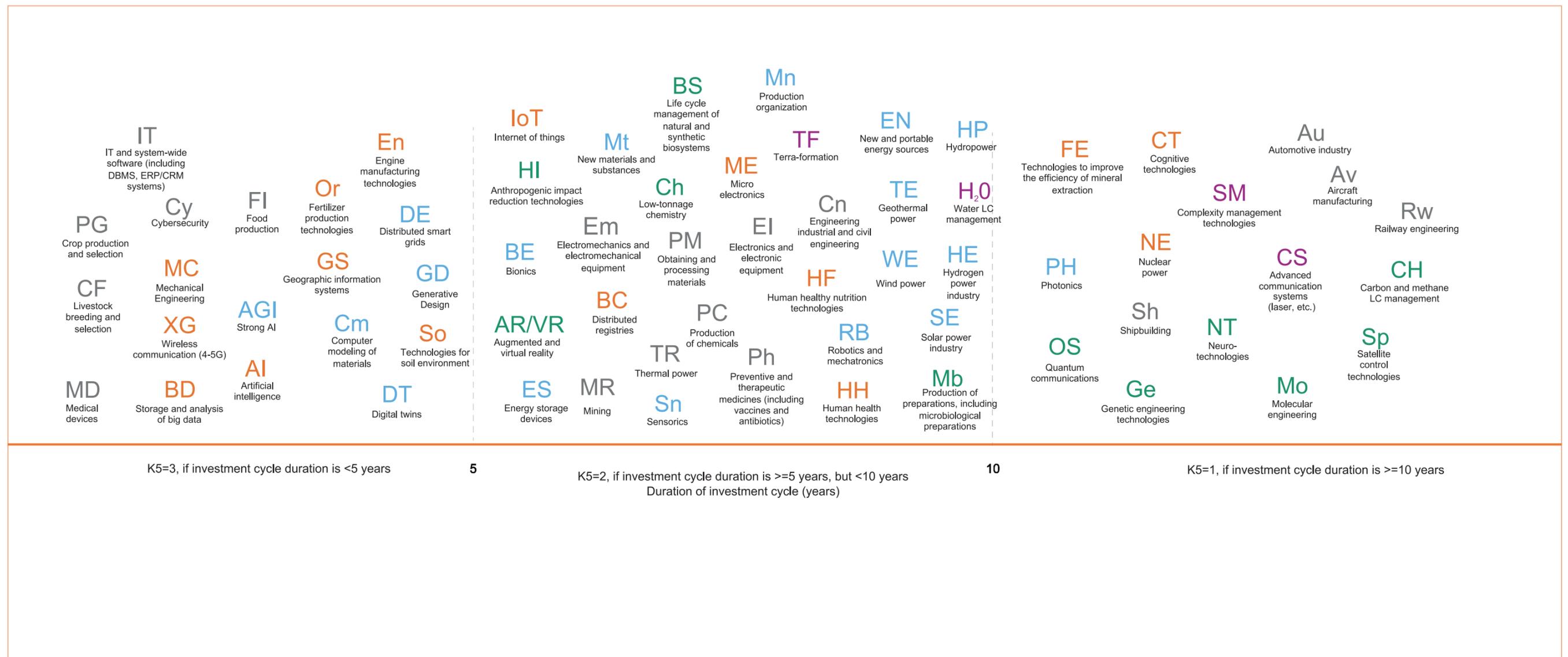
# TECHNOLOGICAL SOVEREIGNTY CHALLENGES

## TECHNOLOGY ASSESSMENT CRITERIA AND SOVEREIGNTY IMPACT ANALYSIS (5/6)

W5  
0.1  
WEIGHT

### K5. Length of the technology investment cycle

Is calculated on the basis of analytical studies of agencies on the payback period of technology projects. The highest score for the K5 indicator is assigned to the technology with the shortest investment cycle, since its implementation can most quickly produce a positive economic effect.



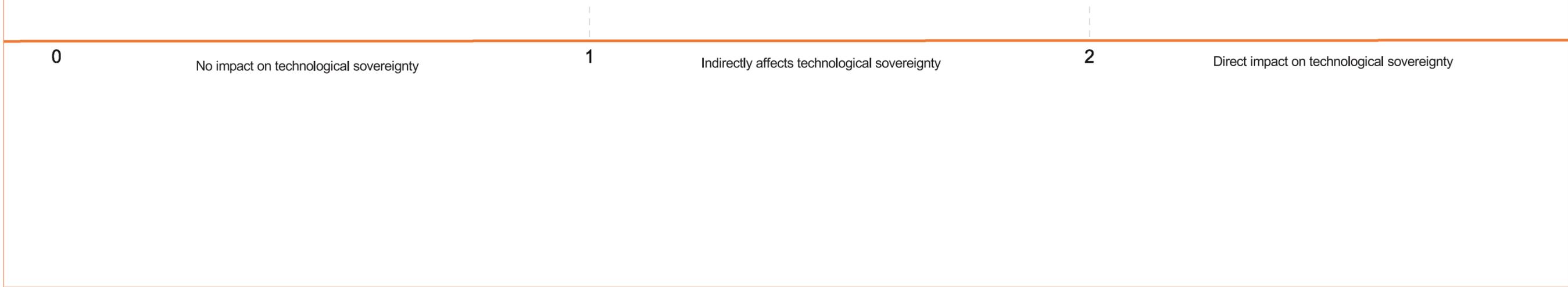
# TECHNOLOGICAL SOVEREIGNTY CHALLENGES

## TECHNOLOGY ASSESSMENT CRITERIA AND SOVEREIGNTY IMPACT ANALYSIS (6/6)

TS. Comprehensive assessment of the technology's impact on sovereignty

To be calculated as a weighted average as per K1-K5 criteria.  
The highest score (2 or more) means that the technology has a direct impact on sovereignty and should be developed first.

$$TS = K1 \times W1 + K2 \times W2 + K3 \times W3 + K4 \times W4 + K5 \times W5$$



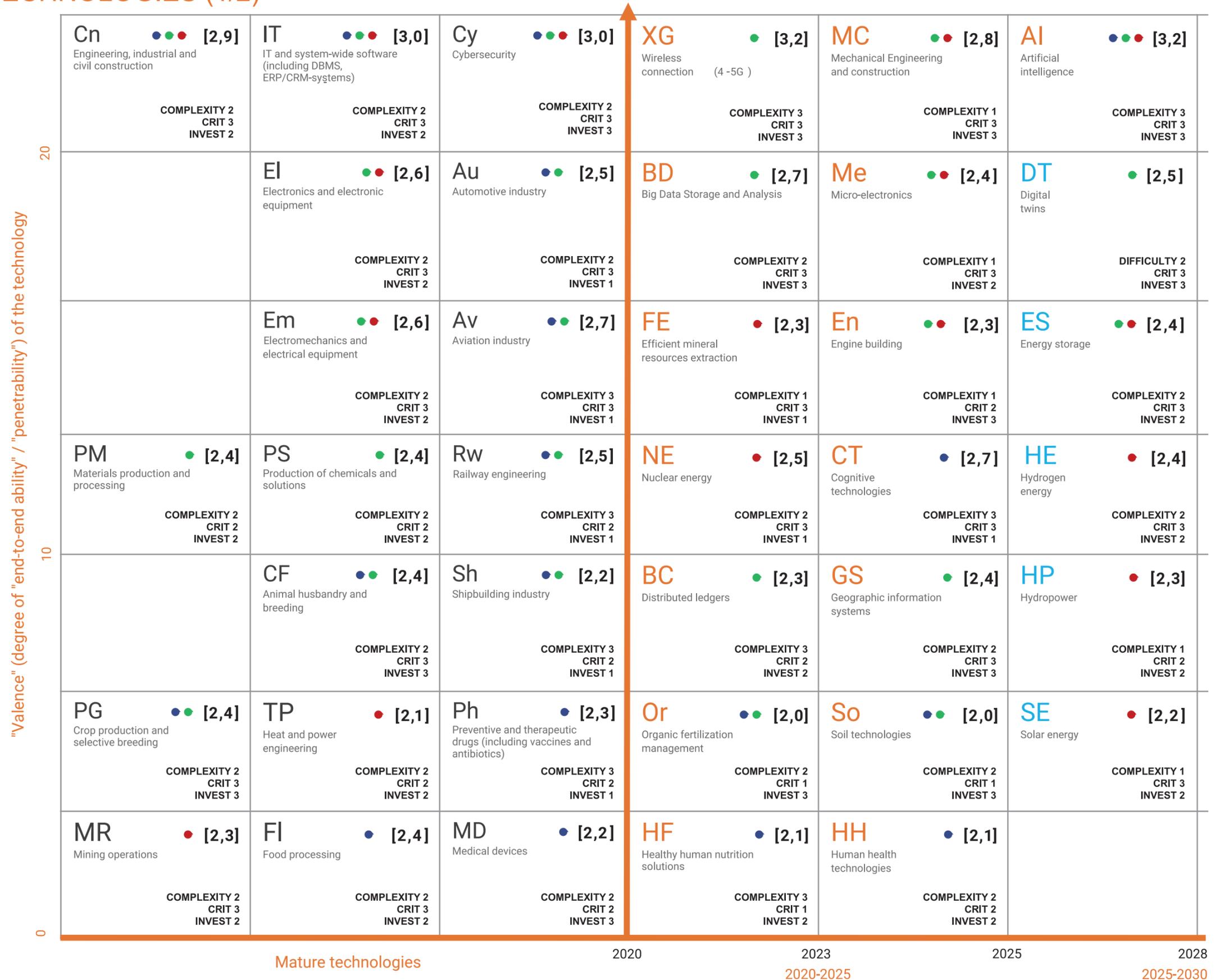
# TECHNOLOGICAL SOVEREIGNTY CHALLENGES

## "PERIODIC TABLE" OF TECHNOLOGIES (1/2)

SECOND EDITION  
2024-05-12

The estimate is made for the horizon 2020–2030 and may dynamically change in the future

The evaluation of technology indices by scales is of expert character and is given to illustrate end-to-end technologies that have the greatest impact on technological sovereignty



# TECHNOLOGICAL SOVEREIGNTY CHALLENGES

## "PERIODIC TABLE" OF TECHNOLOGIES (2/2)

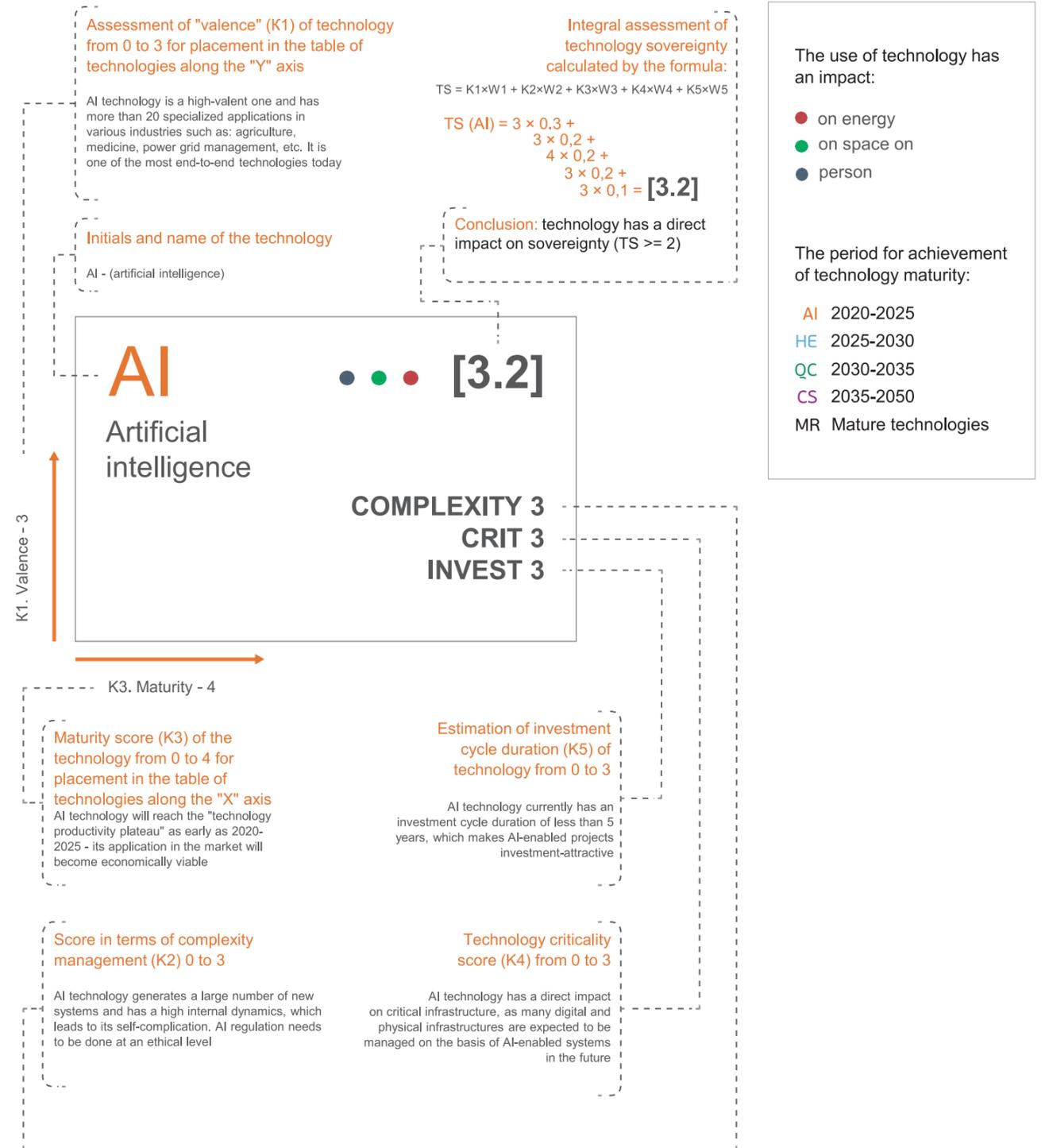
<b>AGI</b> [3,0] Artificial General Intelligence COMPLEXITY 3 CRIT 3 INVEST 3	<b>AR/VR</b> [2,3] Augmented and virtual reality COMPLEXITY 3 CRIT 1 INVEST 2	<b>QC</b> [2,6] Quantum communications systems COMPLEXITY 3 CRIT 3 INVEST 1	<b>CM</b> [2,4] Technologies for complexity management COMPLEXITY 3 CRIT 3 INVEST 1
<b>Mn</b> [2,4] Manufacturing organization DIFFICULTY 2 CRIT 3 INVEST 2	<b>Mt</b> [2,4] New materials and substances COMPLEXITY 2 CRIT 3 INVEST 2	<b>BS</b> [2,2] Managing natural and synthetic biosystems lifecycle COMPLEXITY 3 CRIT 2 INVEST 2	<b>CS</b> [2,4] Advanced communication systems (laser, etc.) COMPLEXITY 3 CRIT 3 INVEST 1
<b>Sn</b> [2,2] Sensorics COMPLEXITY 2 CRIT 2 INVEST 2	<b>Ge</b> [2,1] Genetic engineering technologies COMPLEXITY 3 CRIT 2 INVEST 1	<b>Sp</b> [2,3] Sattelite-based management COMPLEXITY 3 CRIT 3 INVEST 1	
<b>DE</b> [2,5] Distributed power generation COMPLEXITY 3 CRIT 2 INVEST 3	<b>Ch</b> [2,0] Low-tonnage chemistry COMPLEXITY 2 CRIT 2 INVEST 2		
<b>TE</b> [2,0] Geothermal energy COMPLEXITY 1 CRIT 2 INVEST 2	<b>NT</b> [2,0] Neurotechnologies COMPLEXITY 3 CRIT 3 INVEST 1	<b>CH</b> [2,1] Carbon and methane lifecycle management COMPLEXITY 3 CRIT 2 INVEST 1	<b>H<sub>2</sub>O</b> [2,0] Water lifecycle management COMPLEXITY 3 CRIT 2 INVEST 2
<b>WE</b> [2,2] Wind energy COMPLEXITY 1 CRIT 3 INVEST 2			<b>TF</b> [2,0] Terraforming COMPLEXITY 3 CRIT 2 INVEST 2
	<b>Mb</b> [2,1] Production of preparations, including microbiological ones COMPLEXITY 3 CRIT 3 INVEST 2		

The period for achievement of technology maturity

2028
2030
2033
2035
2050

2025-2030
2030-2035
Maturity period
2035-2050

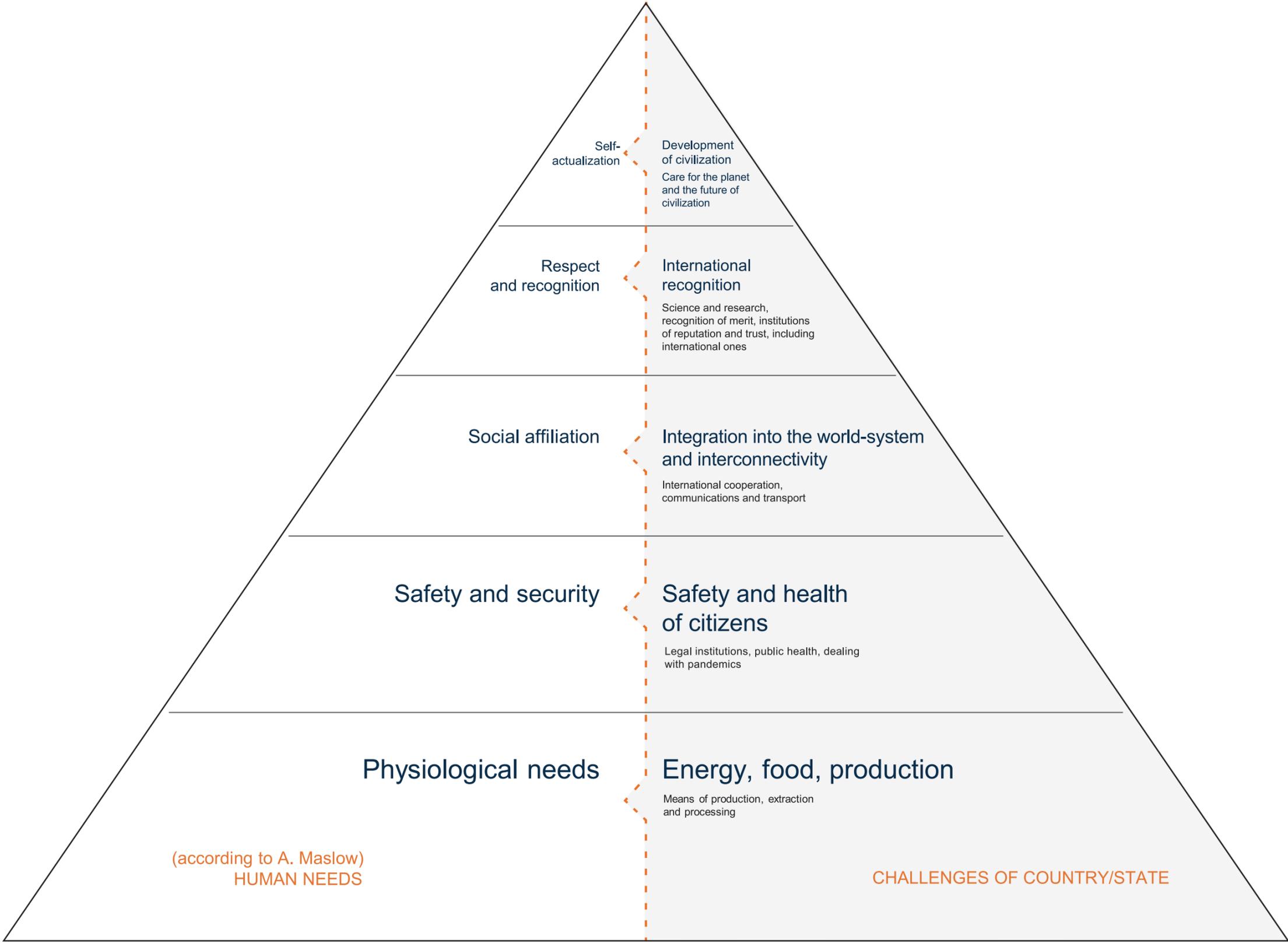
### Example of a cell of a "periodic table" of technologies



- The use of technology has an impact:
- on energy
  - on space on
  - person
- The period for achievement of technology maturity:
- AI 2020-2025
  - HE 2025-2030
  - QC 2030-2035
  - CS 2035-2050
  - MR Mature technologies

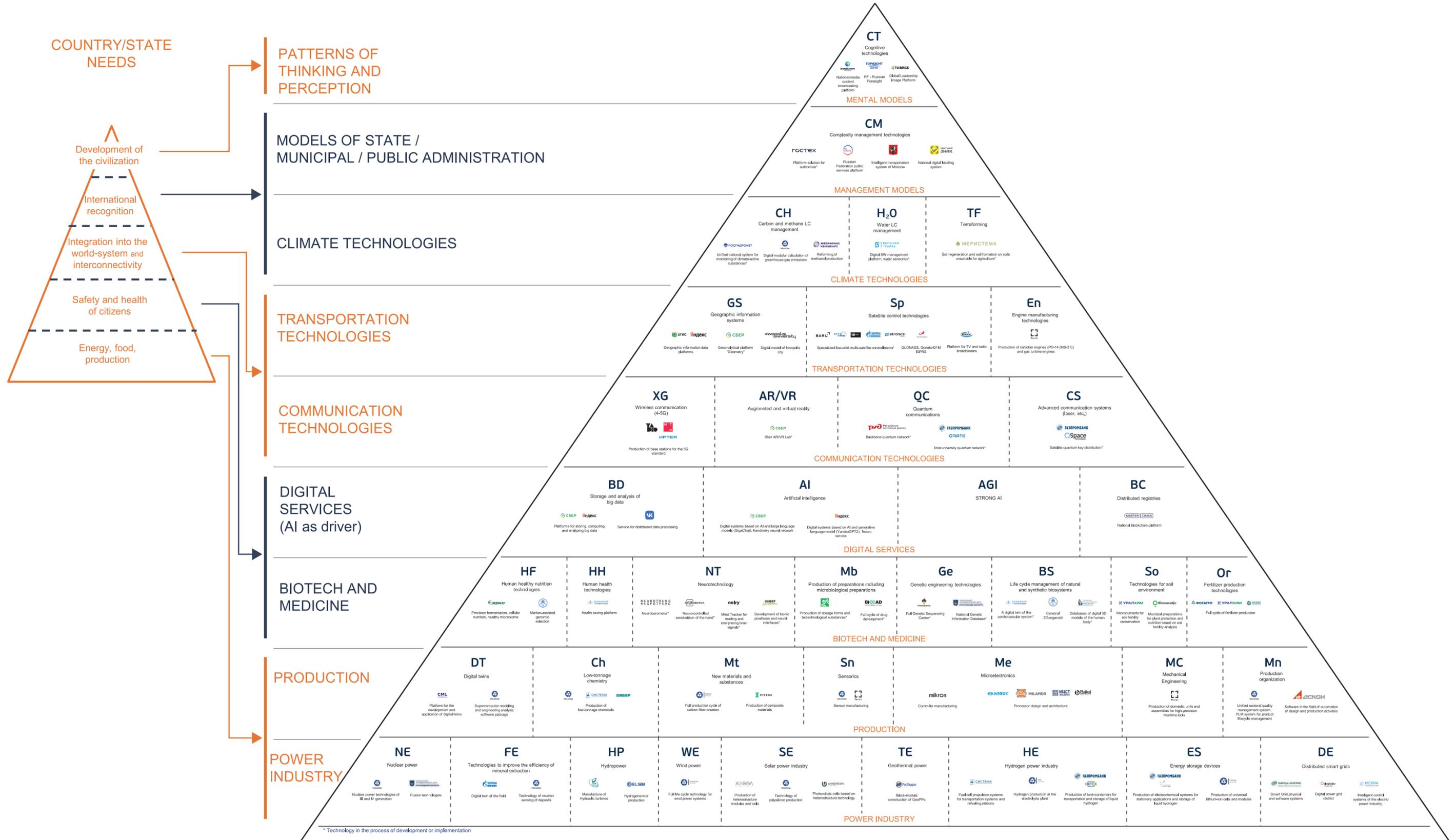
# TECHNOLOGICAL SOVEREIGNTY MODEL

## MASLOW'S HIERARCHY OF NEEDS AND THE GOALS OF THE STATE



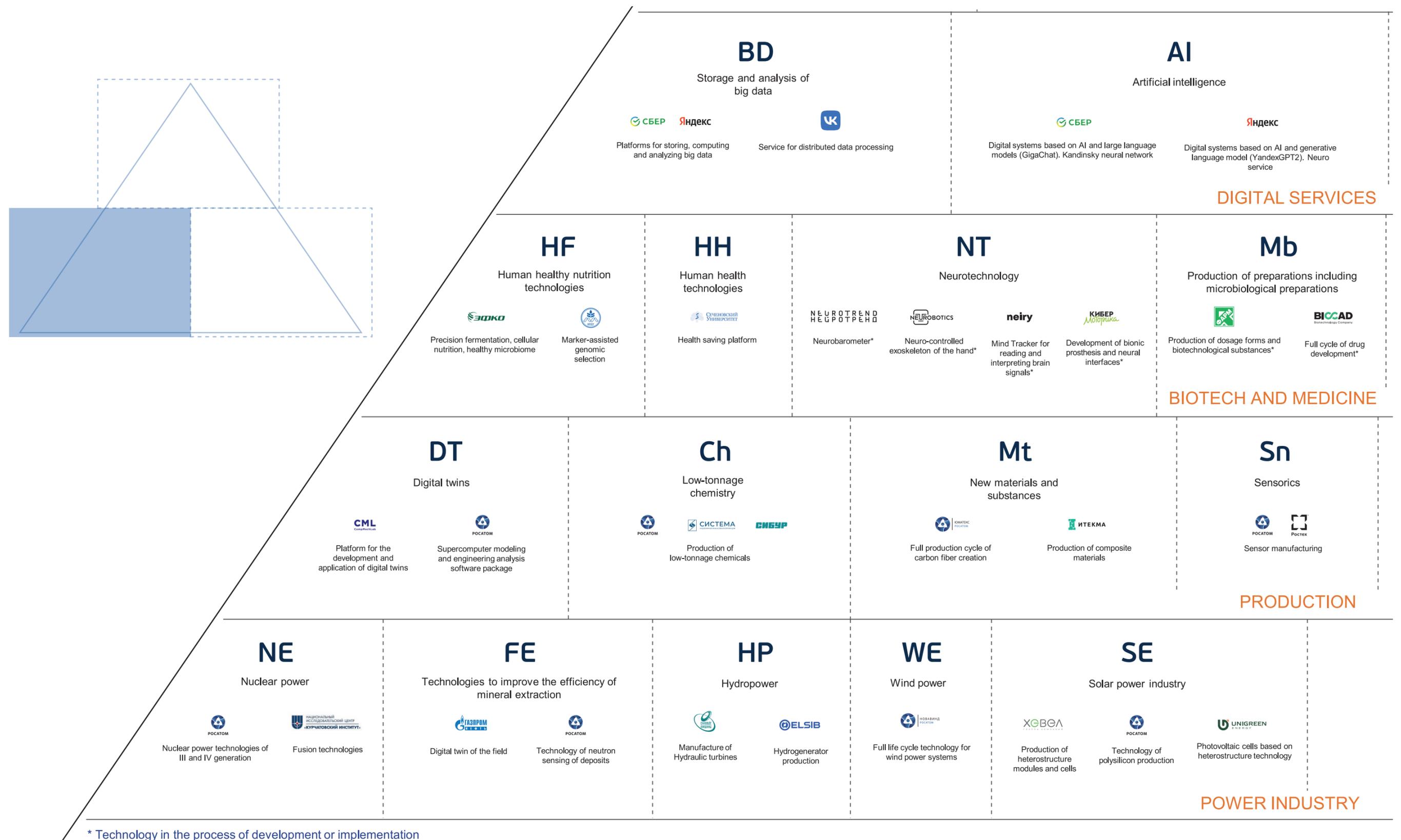
# TECHNOLOGICAL SOVEREIGNTY MODEL

## RUSSIAN COMPANIES AND PROJECTS (1/4)



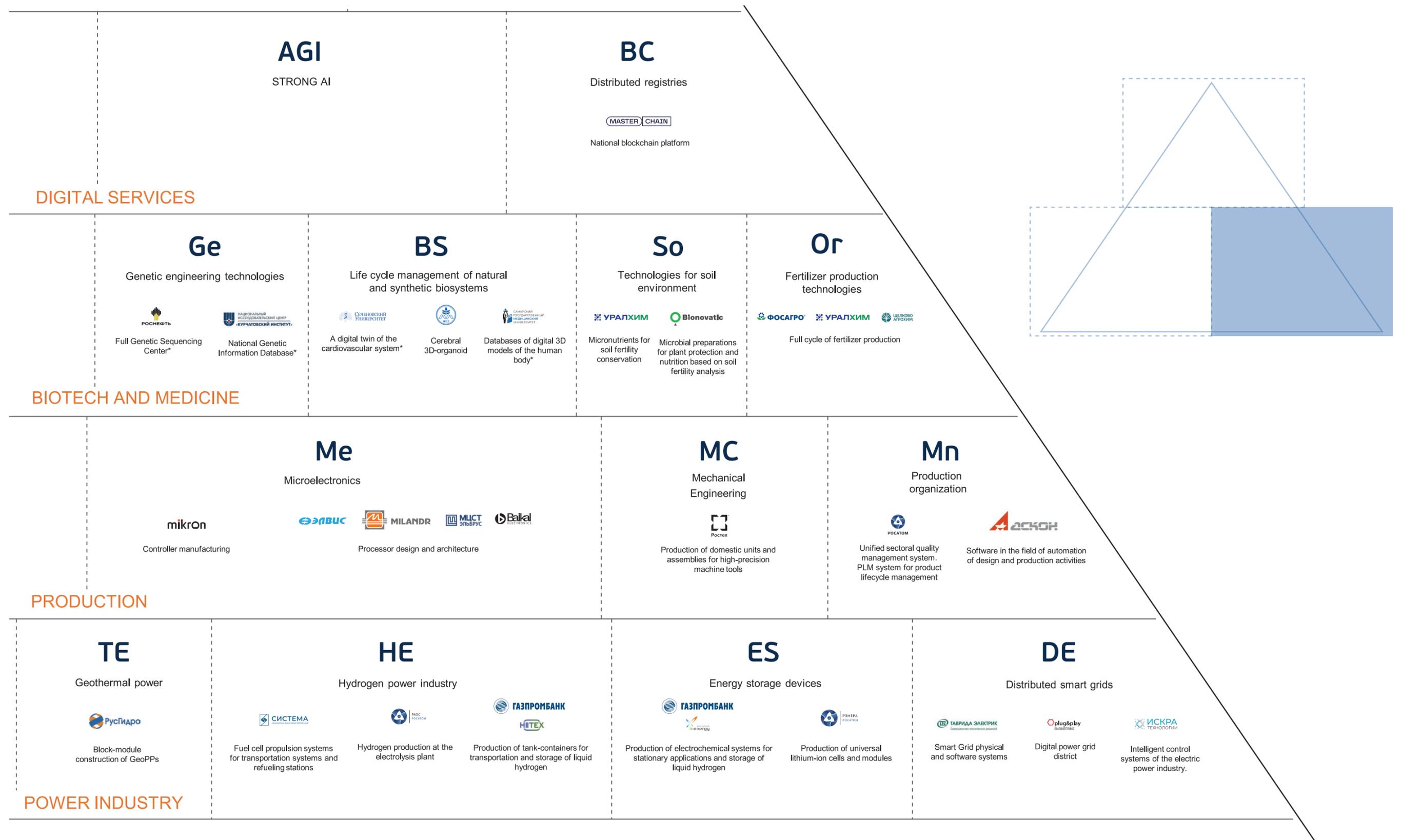
# TECHNOLOGICAL SOVEREIGNTY MODEL

## RUSSIAN COMPANIES AND PROJECTS (2/4)



# TECHNOLOGICAL SOVEREIGNTY MODEL

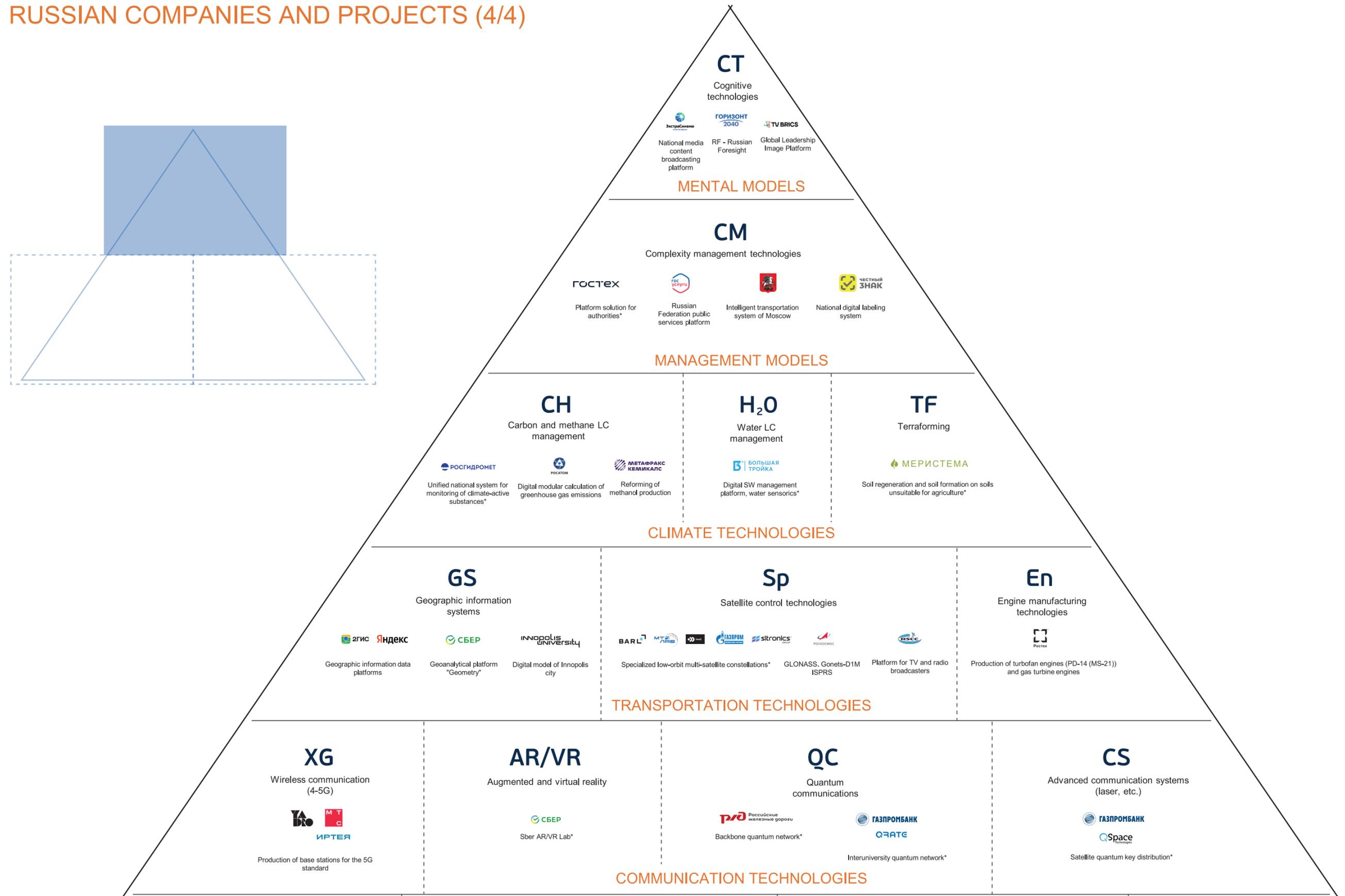
## RUSSIAN COMPANIES AND PROJECTS (3/4)



\* Technology in the process of development or implementation

# TECHNOLOGICAL SOVEREIGNTY MODEL

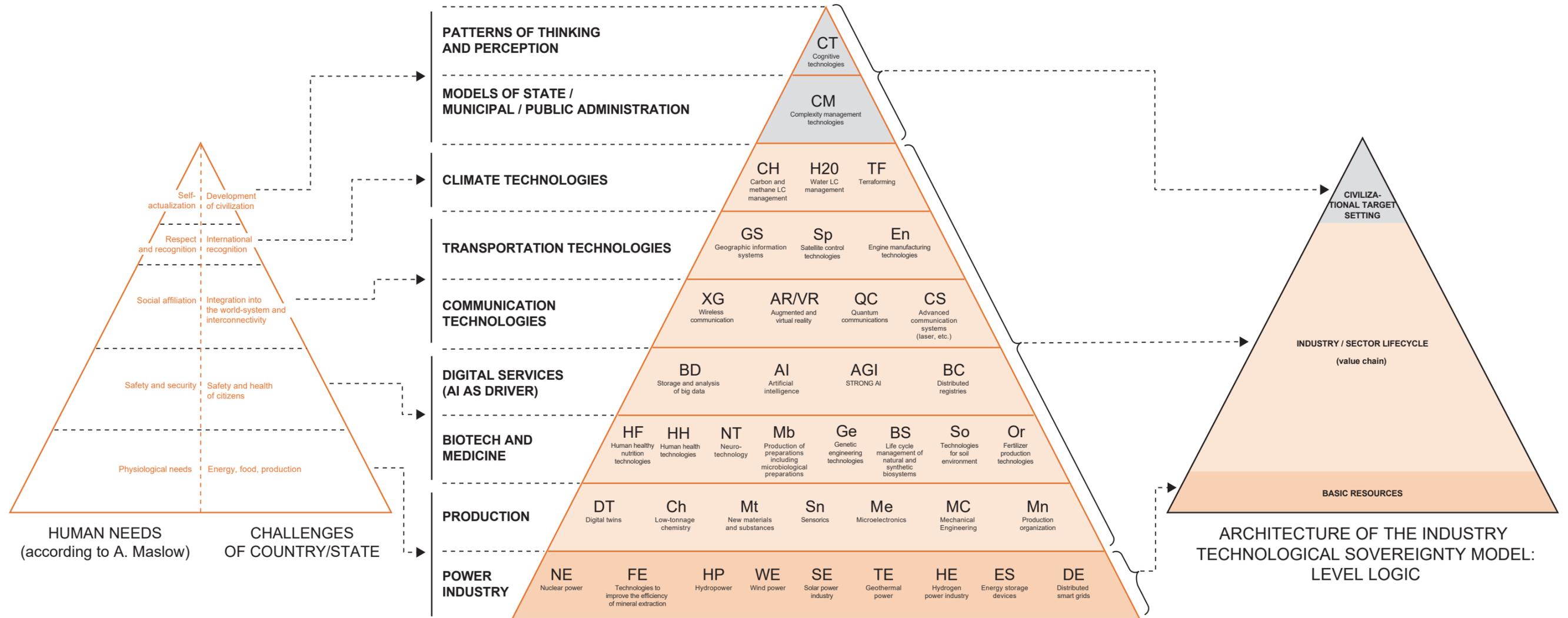
## RUSSIAN COMPANIES AND PROJECTS (4/4)



\* Technology in the process of development or implementation

# TECHNOLOGICAL SOVEREIGNTY MODEL

## APPROACHES TO COMPLETING THE TECHNOLOGICAL SOVEREIGNTY CHALLENGES



At each level of the pyramid of state objectives are placed technologies that will have a significant impact on technological sovereignty in the horizon of 2030-2036. The technologies are structured into nine groups, forming the **Model of Technological Sovereignty of the State**.

To build sovereignty, the state must hold the "keys" to technology - advanced basic science and education programmes, advanced standards, and widespread adoption of artificial intelligence and new materials.

These "keys" reside in centres of competence - leading technology companies developing cutting-edge products and platforms.

**The state technological sovereignty model is decomposed into a more detailed set of industry technological sovereignty models:**

- for technologies of a certain level (e.g. energy level)
- for technologies of a certain domain (e.g. extraction efficiency technologies)

The definition of levels of the industry model of technological sovereignty is based on the pyramid of basic human needs and goals of the state, and it is possible to distinguish 3 macro-levels:

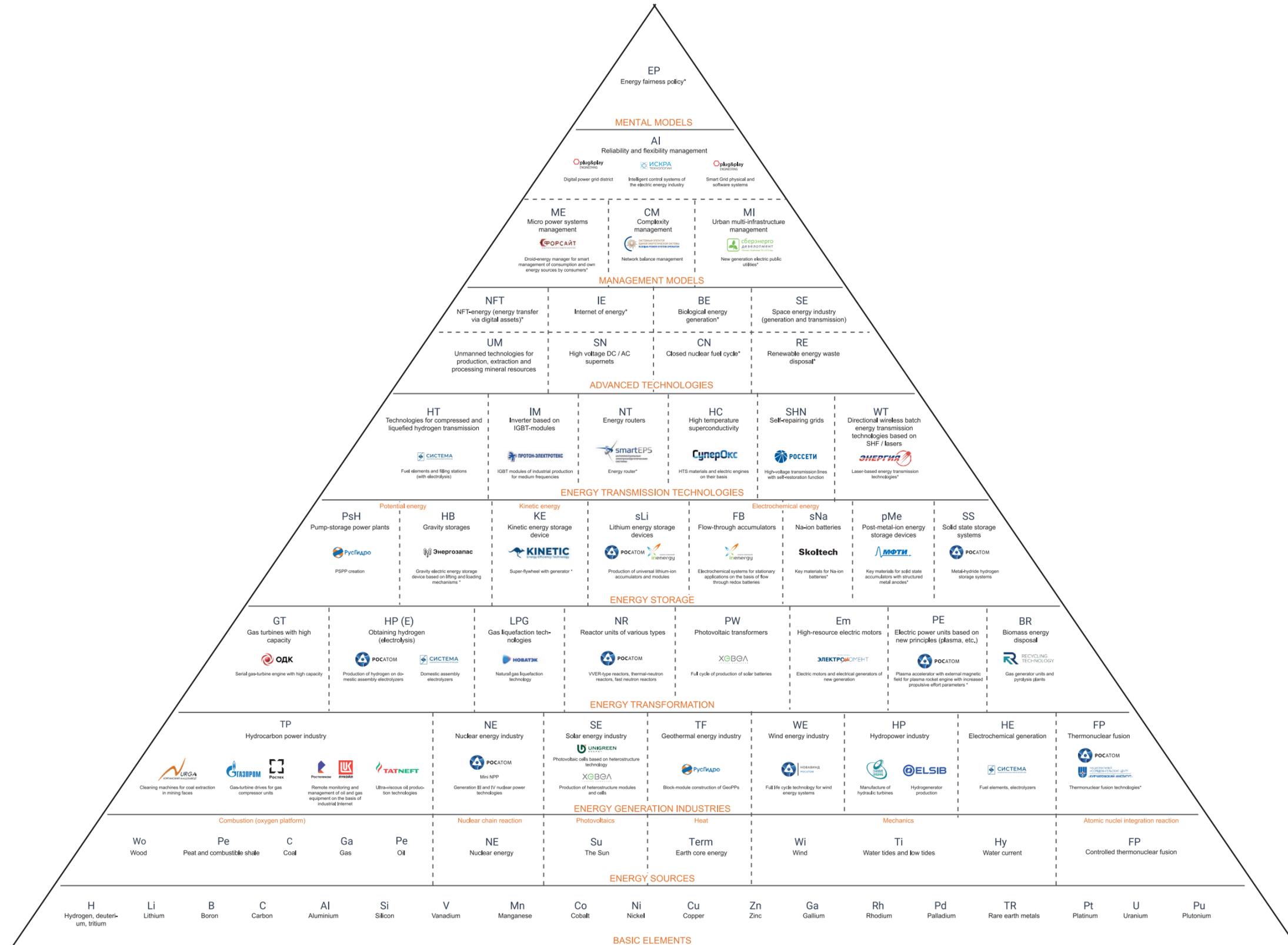
CIVILIZATIONAL TARGET SETTING

INDUSTRY/SECTOR LIFE CYCLE

BASIC RESOURCES

# TECHNOLOGICAL SOVEREIGNTY MODEL

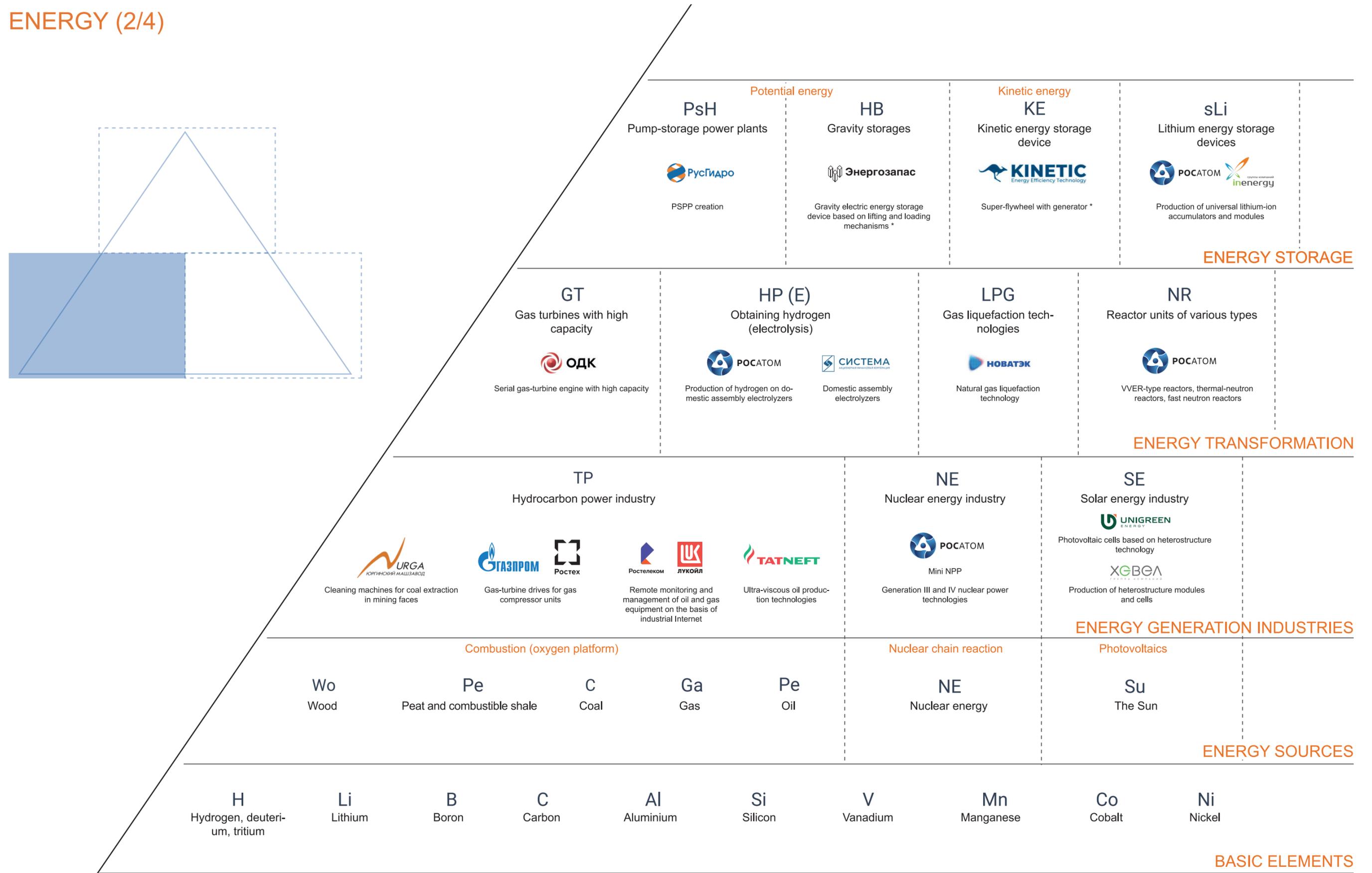
## ENERGY (1/4)



\* Technology in the process of development or implementation

# TECHNOLOGICAL SOVEREIGNTY MODEL

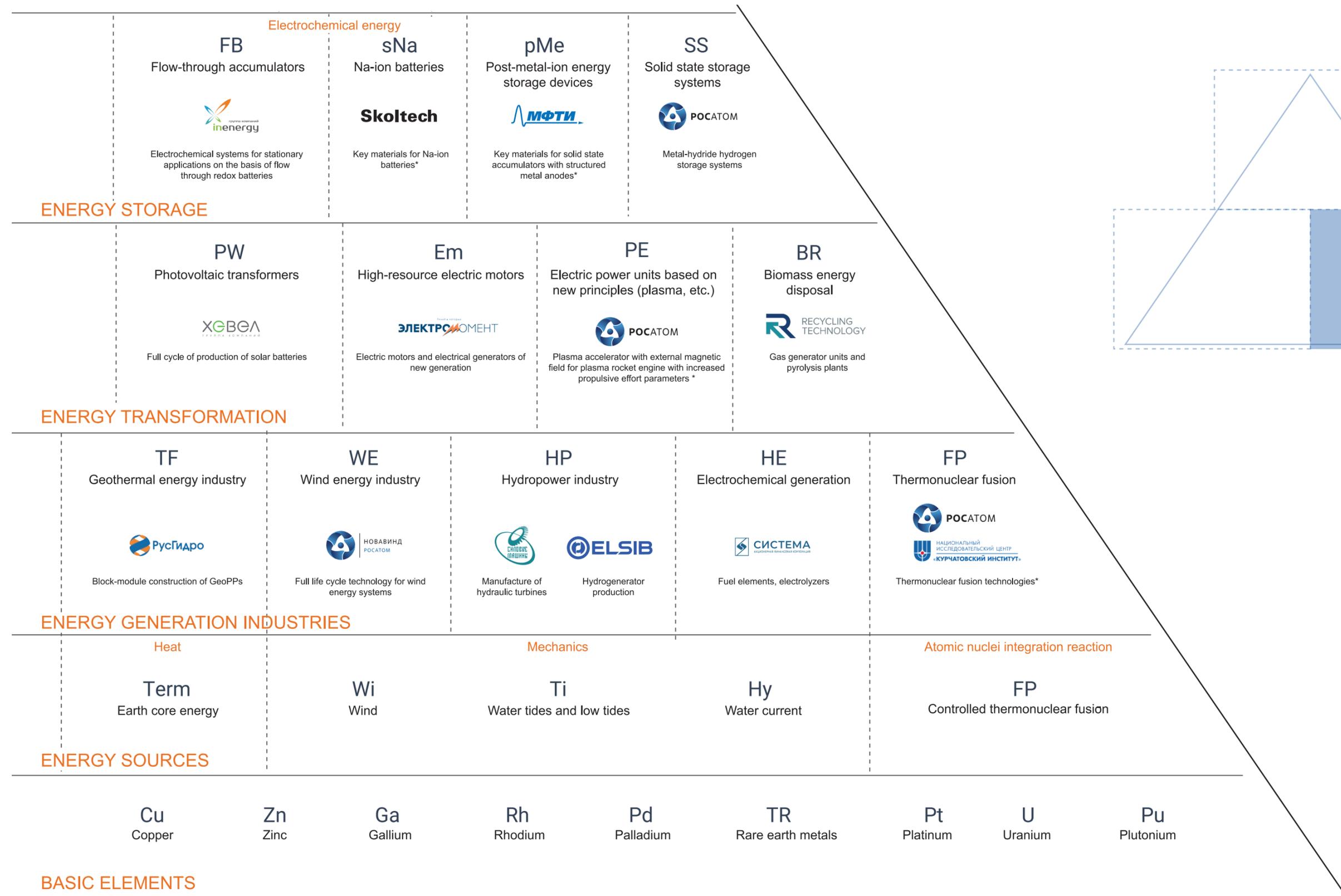
## ENERGY (2/4)



\* Technology in the process of development or implementation

# TECHNOLOGICAL SOVEREIGNTY MODEL

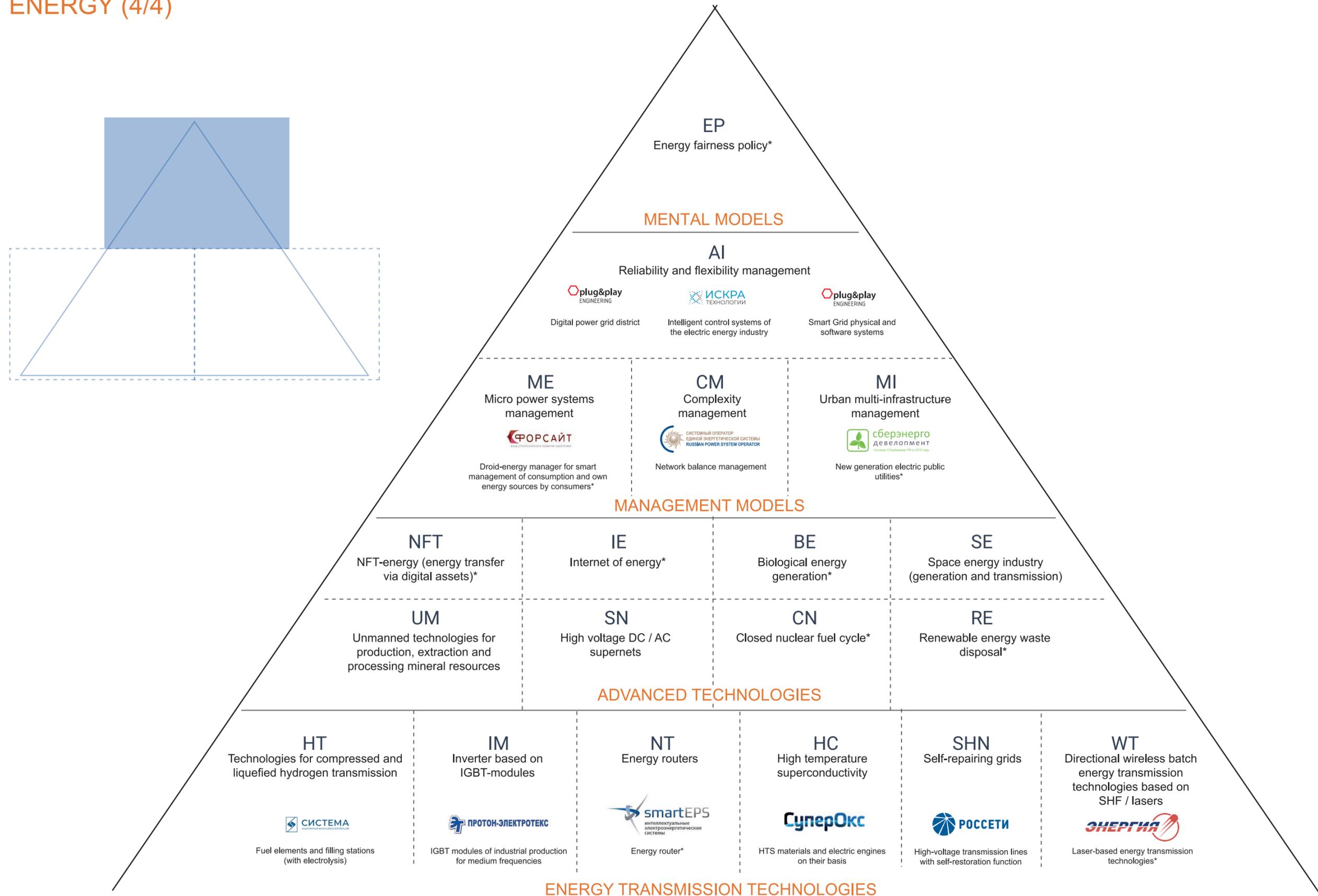
## ENERGY (3/4)



\* Technology in the process of development or implementation

# TECHNOLOGICAL SOVEREIGNTY MODEL

## ENERGY (4/4)



\* Technology in the process of development or implementation

# TECHNOLOGICAL SOVEREIGNTY MODEL

## PERSPECTIVE SPACE TECHNOLOGIES AND SERVICES

MENTAL MODELS

INTERNATIONAL PROTOCOLS

CONTROLLING THE MOVEMENT OF SATELLITES IN ORBIT

MULTISENSORY SATELLITE PLATFORMS

INTER-SATELLITE COMMUNICATION

SPACE SERVICES BASED ON LOW-ORBIT SATELLITES

GROUND SEGMENT OF SATELLITE COMMUNICATIONS

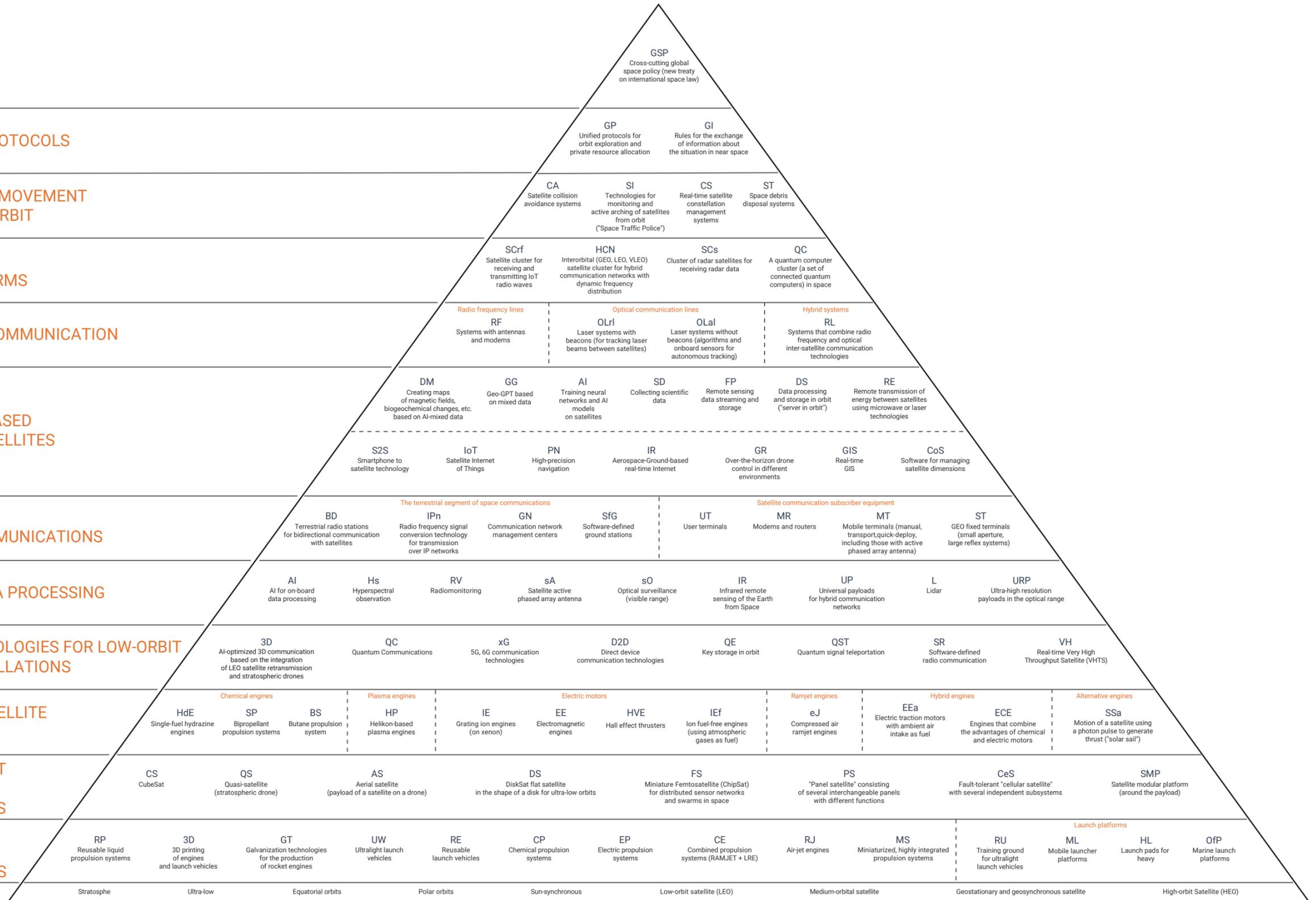
SENSORS AND DATA PROCESSING

PROMISING TECHNOLOGIES FOR LOW-ORBIT SATELLITE CONSTELLATIONS

MANEUVERING SATELLITE ENGINES

SMALL SPACECRAFT ARCHITECTURES AND FORM FACTORS

LAUNCH VEHICLES AND ENGINES, LAUNCH PLATFORMS



# TECHNOLOGICAL SOVEREIGNTY MODEL

## DRONES AND NEAR SPACE (VER. 2.0)

MENTAL MODELS

UAV MARKET MODEL

COMMUNICATION AND CONTROL TECHNOLOGIES

DIGITAL SERVICES

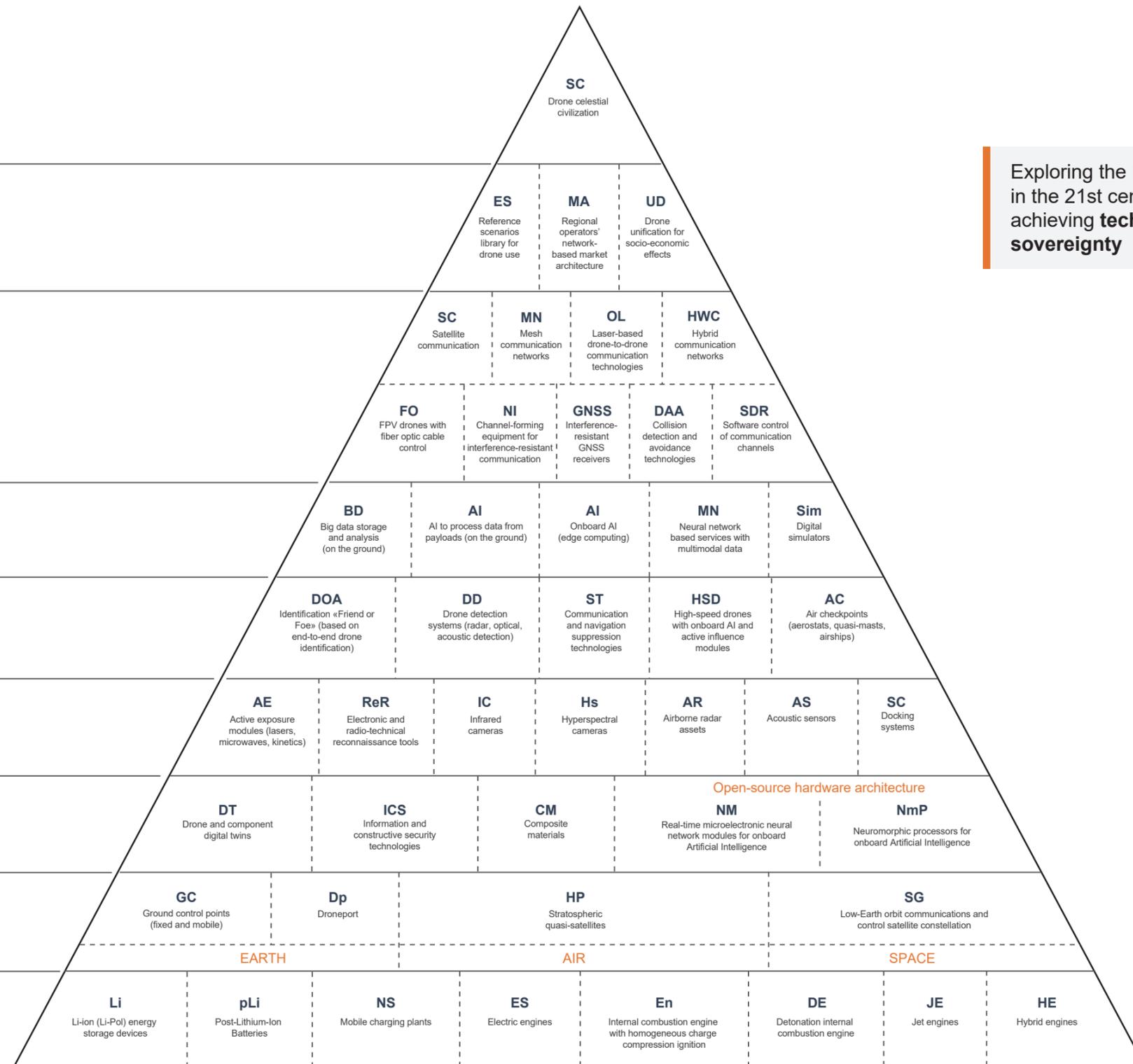
AIRSPACE SECURITY TECHNOLOGY

DRONE PAYLOADS

DRONES, SYSTEMS AND COMPONENTS MANUFACTURE

CONTROL INFRASTRUCTURE

DRONE POWER CAPACITY



Exploring the Digital Sky in the 21st century requires achieving **technological sovereignty**

# TECHNOLOGICAL SOVEREIGNTY MODEL

## TECHNOLOGY OWNERSHIP ASSESSMENT SCALE

### TECHNOLOGY "KEY" OWNERSHIP

- In-house ontology and development core, ability to manage product generations
- Control of basic resources for technology development
- Concentration of competencies and scale of cooperation

### KEY

### TECHNOLOGY OWNERSHIP LEVELS

- Developed network of research centers, laboratories and institutes actively operating in this field
- Availability of significant scientific achievements recognized on national and international level (e.g. breakthrough technologies, unique procedures, high-efficiency solutions)
- High patent activity: large number of registered patents, including ones in international registers, with a wide range of application

### CHANCE

- Sovereign platforms based on this technology have been established or are being developed to ensure scalability of its application
- Leading Russian companies possess advanced products and centers of excellence
- Forward-looking preparation programs have been launched

### CRISIS

- Absence of systematic considerable efforts in this technological field. The gap is widening

### TECHNOLOGY DEVELOPMENT FACTORS

VALUE	1. SCIENCE	2. EQUIPMENT	3. NEW MATERIALS	4. DIGITALIZATION	5. PERSONNEL
<b>3 points</b>	<ul style="list-style-type: none"> <li>• Developed network of research centers, laboratories and institutes actively operating in this field.</li> <li>• Availability of significant scientific achievements recognized on national and international level (e.g. breakthrough technologies, unique procedures, high-efficiency solutions).</li> <li>• High patent activity: large number of registered patents, including ones in international registers, with a wide range of application.</li> <li>• High publishing activity: regular publications in top-rated scientific journals, reports at top-level conferences, high citation rate of papers.</li> </ul>	<ul style="list-style-type: none"> <li>• Modern advanced equipment.</li> <li>• High performance and reliability.</li> <li>• Equipment manufacture localization <math>\geq 90\%</math>.</li> </ul>	<ul style="list-style-type: none"> <li>• Full cycle of material development and manufacture (from raw materials to finished product).</li> <li>• Unique materials with patent protection.</li> <li>• Active introduction into the industry.</li> <li>• Export of materials to global markets.</li> </ul>	<ul style="list-style-type: none"> <li>• In-house AI-platforms and algorithms (e.g. generative AI, computer vision).</li> <li>• Digital solutions are integrated into key industries.</li> <li>• Export of digital products.</li> </ul>	<ul style="list-style-type: none"> <li>• The demand for technology specialists is completely met.</li> <li>• Developed system of specializations: Bachelor's program, Master's program, postgraduate program, as well as intermediate vocational education programs.</li> <li>• Availability of competent teachers and experts providing a high training level. Continuous updating of academic programs according to the current technology requirements and trends.</li> </ul>
<b>2 points</b>	<ul style="list-style-type: none"> <li>• Availability of several research centers or scientific organizations involved in the development of the technology (not more than 1-3 centers).</li> <li>• There are individual domestic scientific developments, but their scale and significance are substantially inferior to global equivalents.</li> <li>• The dynamics of growth in the number of studies (patents, publications) is poor, with no notable progress in recent years.</li> </ul>	<ul style="list-style-type: none"> <li>• Basic equipment requiring modernization to meet the modern technology requirements.</li> <li>• Import dependency.</li> <li>• Equipment manufacture localization level <math>&gt;25\% &lt; 90\%</math>.</li> </ul>	<ul style="list-style-type: none"> <li>• Limited manufacture of materials (raw material import dependency).</li> <li>• There are engineering developments, but no scaling.</li> <li>• Implementation in pilot projects.</li> </ul>	<ul style="list-style-type: none"> <li>• Implementation of adapted foreign solutions.</li> <li>• Local digital services (e.g. for the public sector).</li> <li>• Dependency on foreign algorithms.</li> </ul>	<ul style="list-style-type: none"> <li>• There is a shortage of specialists (more than 70% of the demand is not met), but the situation is gradually improving.</li> <li>• There are academic disciplines or courses related to the technology, but their coverage and depth are not sufficient for complete training of staff.</li> <li>• In the long term (5–10 years), an improvement in the shortage of staff is expected due to graduation of specialized program students.</li> </ul>
<b>1 point</b>	<ul style="list-style-type: none"> <li>• Complete absence of specialized research centers, laboratories or institutes involved in the development of the technology.</li> <li>• No recorded scientific achievements by domestic scientists in this field.</li> <li>• No patents related to the technology listed in national or international registers.</li> </ul>	<ul style="list-style-type: none"> <li>• No domestic equipment for manufacture according to the technology or complete import dependency</li> </ul>	<ul style="list-style-type: none"> <li>• Total dependence on imported materials.</li> <li>• No in-house development.</li> <li>• The use of out-of-date analogs.</li> </ul>	<ul style="list-style-type: none"> <li>• No in-house AI solutions.</li> <li>• Use of foreign platforms without adaptation.</li> <li>• Lack of digital infrastructure</li> </ul>	<ul style="list-style-type: none"> <li>• Critical shortage of specialists in this technology (over 90% of the demand is not met).</li> <li>• Absence or highly limited number of academic disciplines, courses or programs related to the technology in question.</li> <li>• No specializations in universities or colleges.</li> <li>• Critical shortage of specialists results in dependency on foreign staff or technologies.</li> </ul>

! Minimum sufficient technological sovereignty (TS) level – possession of technology "keys" required for the development and serial manufacture of a sovereign product.

# TECHNOLOGICAL SOVEREIGNTY MODEL

## ARCHITECTURE OF THE TECHNOLOGICAL SOVEREIGNTY MODEL BY INDUSTRY

The government in collaboration with industry-leading companies is developing a roadmap to achieve the target level of technological advancement. The roadmap contains activities focused on development of key factors:

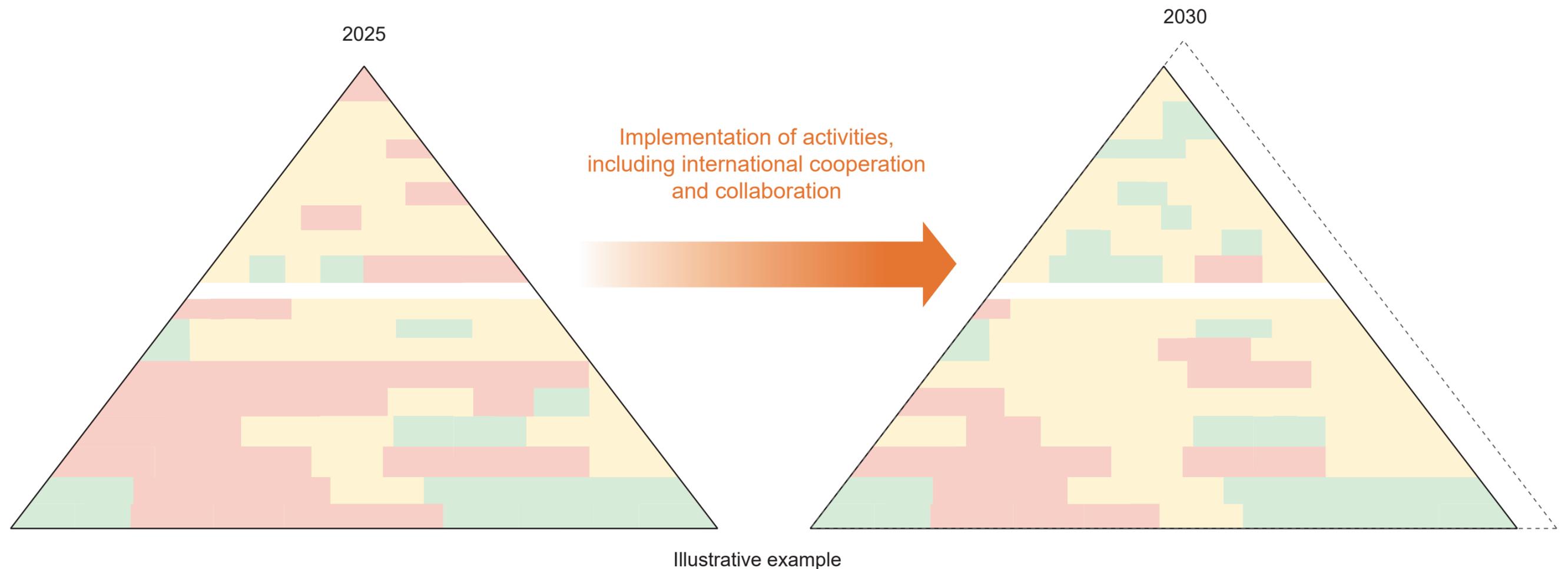
- **Science** is stimulating creation of the new generations of technologies.
- **Equipment** is essential for implementing of technologies.
- **Materials** (including modern materials).
- **Digitalization**.
- **Staff** required both currently and in the long-term perspective (2030–2050).

house development lines provide this

### THREE TECHNOLOGY OWNERSHIP LEVELS

KEY	<ul style="list-style-type: none"> <li>- In-house development lines provide this technology for 2-3 succeeding generations</li> <li>- Sovereign solutions based on this technology are demanded in global markets</li> <li>- Russian solutions and approaches form the international technological standards</li> </ul>
CHANCE	<ul style="list-style-type: none"> <li>- Sovereign platforms have been or are being created on the basis of this technology, which allow for scaling its application</li> <li>- Leading Russian companies possess advanced products and competence centers</li> <li>- Early preparation programs have been deployed</li> </ul>
CRISIS	<ul style="list-style-type: none"> <li>- Absence of systematic considerable efforts in this technological field. The gap is widening</li> </ul>

! Minimum sufficient technological sovereignty (TS) level – possession of technology 'keys' required for the development and serial manufacture of a sovereign product

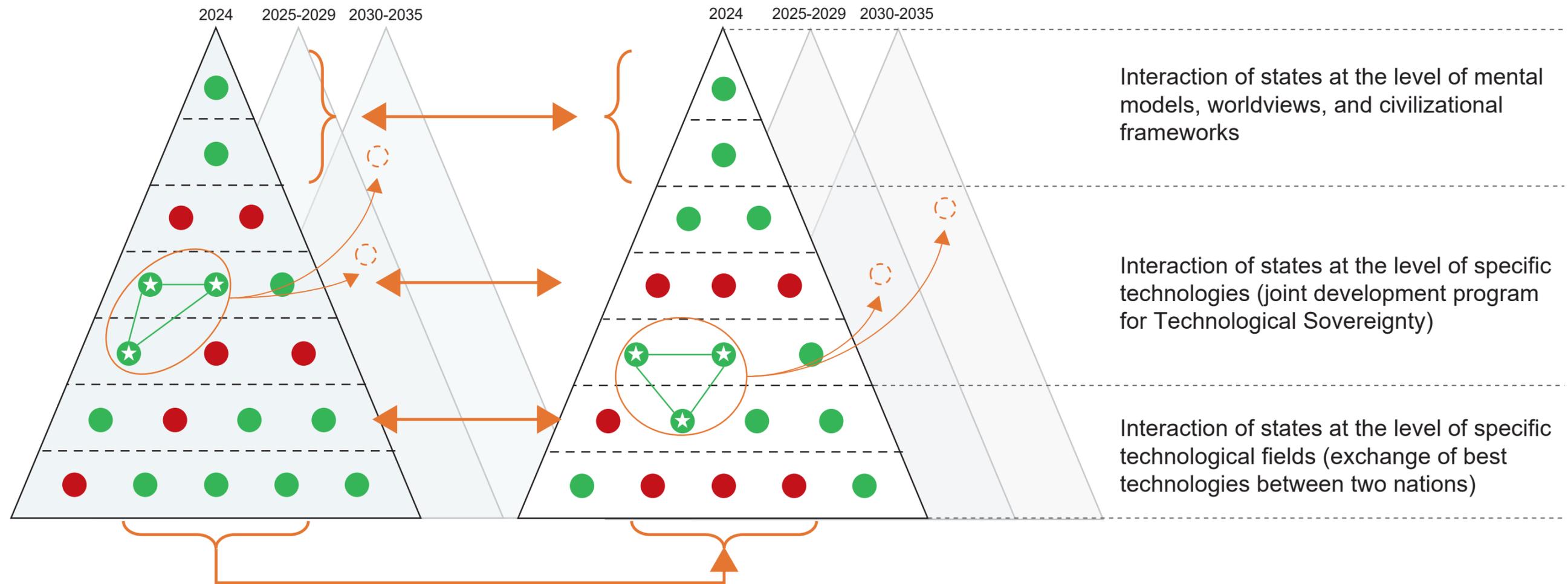


# TECHNOLOGICAL SOVEREIGNTY MODEL

## INTERNATIONAL COOPERATION ON DEVELOPING TECHNOLOGICAL SOVEREIGNTY

Technological sovereignty model (State 1)

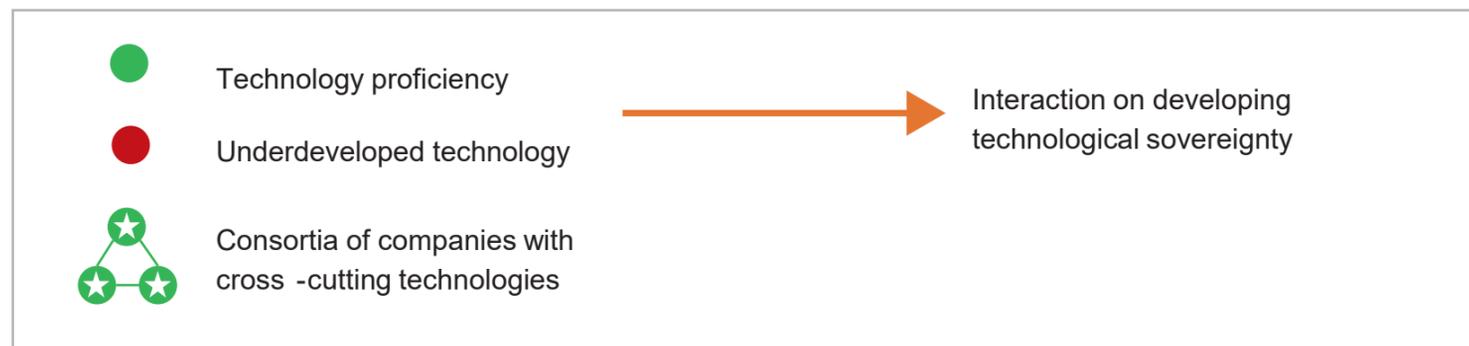
Technological sovereignty model (State 2)



Interaction of states at the level of mental models, worldviews, and civilizational frameworks

Interaction of states at the level of specific technologies (joint development program for Technological Sovereignty)

Interaction of states at the level of specific technological fields (exchange of best technologies between two nations)







more on  
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